

John Wiley



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

SOFTWARE
What top managers
need to know
32-page pullout

Australia	250.00	Iran	100.00	South Africa	100.00
Belgium	250.00	Italy	100.00	Spain	100.00
Canada	250.00	Japan	100.00	Sweden	100.00
Denmark	250.00	Korea	100.00	Switzerland	100.00
France	250.00	Latvia	100.00	Taiwan	100.00
Germany	250.00	Lithuania	100.00	Thailand	100.00
Greece	250.00	Malaysia	100.00	Turkey	100.00
Holland	250.00	Mexico	100.00	USA	100.00
India	250.00	Norway	100.00		
Indonesia	250.00	Poland	100.00		

FT No. 31,478
© THE FINANCIAL TIMES LIMITED 1991

Friday June 14 1991

D 8523A

Weekend FT
Tomorrow: The fall of Chicago's biggest gang; dealers in drugs and terrorism
Capital of Nowhere: Argentina's forgotten dream



World News Business Summary

EC ministers agree tougher curbs on car exhausts

Stricter curbs on car exhausts will take effect in the 12 European Community countries from mid-1992, the EC agreed yesterday. The accord means almost all cars sold in the EC will have to have catalytic converters to cut their pollution. Environment ministers meeting in Luxembourg decided that the tougher limits would apply to new car models from July next year and to all new cars from the end of 1992 - but exact standards have still to be set. Page 20

US to curb satellites

The US State Department plans to curb the export of electronic navigation systems - so threatening a growing commercial market. Page 20

Volcano threat

A second day's eruptions at Mount Pinatubo in the Philippines sparked fears about the stability of weapons kept at a nearby US air base. Page 4

Sri Lankan massacre

Over 150 Sri Lankan civilians were hacked and beaten to death after clashes between Tamil rebels and security forces in the eastern town of Batticaloa. Page 4

Victory for Wales

Poland's parliament failed to muster enough votes to override president Lech Walesa's veto of an election law. He had rejected the proposed law as too complicated. Page 2; Editorial comment, Page 18

TV chief attacked

Shiv Sharma, head of India's state-run TV station, was injured in a gun attack which killed his driver. Sikh militants were suspected. Gandhi assassination, Page 4

UK unemployment

Britain's unemployment rose in May for the 14th consecutive month. The 70,800 increase to 2.64m meant 7.5 per cent of the workforce was jobless. Page 7; Lex, Page 15

St Petersburg poll

Leningrad voters have opted to restore the city's pre-revolutionary name, St Petersburg. Page 2

Job for objectors

Italy's Defence Ministry is to use conscientious objectors as museum workers so state museums can stay open longer. About 13,000 young men a year refuse military service. Page 4

Rise in US retail sales brings hope of upturn

A 1 per cent rise in US retail sales last month and a continuing fall in new unemployment claims suggest the economy is starting to come out of its near year-long recession. However, producer prices for finished goods showed the largest rise since last October. Page 20; Lex, Page 20

CABLE & WIRELESS, UK-based international telecom group, reported a 16 per cent rise in pre-tax profits to \$593m for the financial year to the end of March. Page 21; Lex, Page 20

UK GOVERNMENT'S handling of the economy was sharply criticised after news of a further large rise in unemployment and a warning from industrial leaders that the economic upturn would be delayed. Figures showed Britain's unemployment rose by 70,800 last month to 2.64m, the highest figure since June 1988. Page 7

KLM, Dutch national carrier which earlier reported heavy losses in the year ended March 31, said it is to omit its dividend for 1990-91 for the first time in seven years. Page 21

NATIONAL Semiconductor, US semiconductor manufacturer, reported net earnings of \$5.6m for the fourth quarter compared with earnings of \$4.7m in the same period a year ago. Page 24

JAPANESE regional banks' combined pre-tax profits fell for the second consecutive year, declining 2.4 per cent to ¥788.2bn (\$5.5bn) for the year to March. Page 23

BRITAIN AND China have agreed a draft form of investor promotion and protection agreements for Hong Kong to negotiate with its main overseas business partners in order to shield foreign-owned businesses after the colony reverts to Chinese sovereignty in 1997. Page 4

ATHENS stock exchange council selected Femcon Associates of Boston in the US to establish a computer-assisted trading system to replace the old-fashioned open outcry method. Page 28

Populist leader wins 60% of vote to become Russian president Yeltsin scores historic win

By John Lloyd in Moscow

RUSSIAN LEADER Mr Boris Yeltsin scored a historic victory against the Communist party yesterday, when he won about 60 per cent of the poll in the first Russian presidential elections.

Mr Yeltsin's victory gives power in the largest Soviet republic to a former member of the Communist party's politburo, who reneged on his communist past and pledged allegiance to democratic change and market principles. His election will strengthen the move towards radical market reform and boost efforts to convince the west that it should help the Soviet Union's shift to a market economy. It will also strengthen his hand in dealing with Mr Mikhail Gorbachev, the Soviet president, who, anticipating such a result, has taken care over the past two months to distance himself from at least the conservative wing of the party he still leads. On Wednesday, he said he was ready to work with any Russian president.

After years of rivalry, Mr Gorbachev recently formed an alliance with Mr Yeltsin to work out a new union treaty which would devolve much power to the republics but still leave substantial powers with the centre.

But Mr Gorbachev will now find himself confronted with the effects of a new election, one which he, unlike him, can claim a direct democratic mandate.

Voters also gave electoral victory to Mr Gavril Popov, as mayor of Moscow, and Mr Anatoly Sobchak, as mayor of Leningrad. Success for all three radicals is a decisive defeat for the Communist party.

Mr Yeltsin did particularly well in the bigger cities, winning nearly 90 per cent of the



Vote winner: Boris Yeltsin, celebrates his victory as president of Russia in Moscow yesterday. He will meet President George Bush at the White House next Thursday. The White House confirmed yesterday that Mr Yeltsin had been invited to Washington for a meeting on June 30 to discuss his new position and the future of the Russian republic.

vote in his native Sverdlovsk where he was Communist party boss, and 72 per cent in Moscow.

His closest challenger, Mr Nikolai Ryzhkov, the former prime minister, won only around 10 per cent of the vote in most cities and reached the low thirties in the countryside in spite of, or because of, strong backing from the Communist party.

Mr Yeltsin will rule over three-quarters of the Soviet land mass which contains most of the Soviet reserves of oil,

gas, gold and timber, and 150m people whose standard of living is less than a third of the western European average.

The election turnout throughout Russia was solid, if not overwhelming, at 70 per cent, according to Mr Vasily Kazakov, chairman of the Central Election Commission. Mr Alexander Popov, the Electoral Commission spokesman, said a second round of voting was not necessary. Tass news agency reported.

Mr Vadim Bakatin, the former Interior Minister seen as

the third candidate, looked unlikely to fulfil expectations thanks to a minor surge for Mr Vladimir Zhirinovskiy, leader of the small Liberal Democratic Party, who ran a high profile populist campaign.

Mr Ryzhkov, widely seen as the candidate of the military and the apparatus, failed to score convincingly even in these sectors, with mixed results reported in the military districts.

He did a little better in some of the 16 Russian autonomous republics which are suspicious

of Mr Yeltsin.

In Tataria, which has a strong nationalist movement, fewer than 50 per cent of the voters favoured any Russian candidate.

More than 60 per cent turned out to vote for a Tatar president, ensuring victory for the single candidate, Mr Mintimer Shaimiev, who is chairman of the Tatar Supreme Soviet.

Tataria has said it will seek the status of an independent republic under Soviet, rather than accept Russian, jurisdiction.

Airbus and Boeing win orders worth \$7bn

By Paul Bette, Aerospace Correspondent, in Paris

AIRBUS INDUSTRIE and Boeing yesterday announced \$7bn of new orders on the opening day of the Paris Air Show, indicating that demand for new commercial airliners remains strong in spite of the effects of recession and the Gulf war.

Airbus is expected to sign today a \$4bn deal with Federal Express, the US cargo and express delivery carrier, for up to 50 new Airbus A300 cargo aircraft. It would be the largest sale ever of all-cargo aircraft

by the European consortium made up of British Aerospace, Aerospatiale of France, Deutsche Aerospace and Alenia of Italy.

The contract, involving 25 firm orders and options for another 25,000 freighters, would give Airbus an important new US customer.

It would lead to Airbus's first manufacture of all-cargo aircraft. Formerly, it has adapted passenger A300 wide-bodied airliners for freight purposes.

Boeing yesterday announced orders for 41 new aircraft worth \$2.74bn from four customers - American Airlines, Lufthansa, Delta Airlines and GFA, the Southern Irish-based aircraft leasing company.

The US group is also expected to announce today a third customer for the 777 wide-bodied twin-engine airliner launched last October. Euro-air, the small independent French charter operator, is expected to place firm orders for two new 777s and options

for another couple.

A possible fourth customer for the 777 is also expected to be announced next week by Boeing. The customer is likely to be that international Airlines. So far United Airlines and All Nippon Airways have made commitments for the aircraft.

Further orders are expected to be announced by both Boeing and Airbus next week. Mr Jean Pierson, Airbus managing director, said the consortium expected to book a

total of 145 new aircraft orders this year, compared with its original estimate of 154.

He said turnover would rise by 50 per cent to \$7.4bn from \$4.7bn in 1990 and Airbus would again show an operating profit. Deliveries were expected to total 155 aircraft compared with 95 in 1990 when production was hit by a strike at British Aerospace, a 20 per cent partner in the consortium.

Mr Pierson confirmed that Airbus was studying the development of a

French stock exchange moves to toughen rules on takeovers

By George Graham in Paris

FRANCE'S stock exchange council moved yesterday to toughen its takeover code with a ground-breaking ruling expected to cost the Bolloré group some FF1.7bn (\$260m).

The council ruled that Bolloré, a transport and industrial group headed by Mr Vincent Bolloré, had taken control of Compagnie Financière Delmas-Vieljeux, a leading shipping group, in concert with two other companies.

According to the ruling Bolloré's partners in the deal, were Clinvest, the merchant banking arm of the Crédit Lyonnais group, and with Compagnie Financière El Rabba, a holding company.

Bolloré said yesterday that it was surprised by the decision, and announced that it would appeal.

The ruling follows the decision of Mr Tristan Vieljeux, chairman of Delmas-Vieljeux until last week, to throw in the towel after a four year battle with Mr Bolloré and to sell the 18 per cent stake he and his family held.

The stake was divided, how-

ever, between Bolloré and El Rabba, a company which used to group other Vieljeux family members but whose principal shareholder is now Clinvest.

This left Bolloré's stake at 32.3 per cent and El Rabba's at 26.9 per cent, each below the 33.3 per cent threshold at which a bid must automatically be triggered under France's takeover rules.

The stock exchange council ruled yesterday, however, that they had in concert taken control with 59.2 per cent.

As a result, the council ordered all three partners to offer to buy out the remaining minority shareholders in Delmas-Vieljeux, which could cost around FF270m.

At the same time, however, the council demanded the same treatment for minority shareholders in Delmas, the listed operating company which is 73 per cent controlled by Delmas-Vieljeux.

Delmas's shares are trading at FF1.250, but the stock exchange authorities have insisted in the past on a mathematical link with the price

paid for the parent company. In Delmas's case, this would lead to a price of around FF2.000 a share and could force Bolloré and its partners to pay out another FF1.4bn.

Bolloré Technologies, the core company in the group's complex structure, was already heavily indebted with net debt of FF2.8bn at the end of 1990 compared with equity of FF1.3bn. Since El Rabba is a holding company, it appears likely, therefore, that Clinvest would have to bear most of the cost.

Since the introduction of new legislation governing takeovers at the beginning of last year, the stock exchange has been feeling its way towards a jurisprudence which would clarify some of the gaps and contradictions in the law.

Until recently, however, many investment bankers had felt that the authorities were over-generous in allowing companies to get around the general obligation to launch a bid when the threshold of 33.33 per cent is crossed.

CONTENTS

Polish economic reforms President Lech Walesa faces his sternest test yet	3
US-Mexico free trade US labour leaders worry that a pact could harm job prospects	3
South African schools: Protesters over segregated education have cost Soweto dearly	4
Oil exploration: Caribbean states are hoping that oil finds can boost their economies	31
Boris Yeltsin: The new Russian leader has promised to shake up the republic	18
Court controls: A UK engineering group strives to remain competitive in the new Europe	17
Volvo's day of destiny: The battered Swedish carmaker launches its 800 series	22
International	4
Companies	23
Asia	3
Commodities	24
World Trade	6
Britain	7
Currencies & money	40
Companies	27-29
Editorial Comment	18

SOFTWARE AT WORK

Top business managers are needing to take a closer interest in new software applications in order to win competitive edge, says Alan Cane in today's issue of SOFTWARE AT WORK, the FT's 32-page review of software and services. This launch issue looks at three areas which most companies need to address: accounts, electronic mail and executive information systems.

Sweden bids for membership of the European family

When Ingvar Carlsson, the Swedish prime minister, later, journeys to The Hague next month to apply for EC membership, he will signal that Stockholm is ready to abandon its traditional isolation from western Europe. Page 19

MARKETS

STERLING New York lunchtime: \$1.6355 London: \$1.638 (1.6455) DM2.945 (2.9475) FF9.9675 (9.975) SF2.5175 (2.52) Y231.5 (233.5) £ index 90.1 (90.3) 90.15 New York: Cornex Aug \$273.0 (273.9) London: \$282.35 (271.25) N SEA OIL (Argus) Brent Aug \$18.375 (+0.025)	DOLLAR New York lunchtime: DM1.7075 FF9.099 SF1.5308 Y141.215 London: DM1.708 (1.702) FF9.0975 (9.075) SF1.5375 (1.532) Y141.25 (141.8) £ index 98.2 (98) Tokyo close: Y141.75 US LUNCHTIME \$282.35 (271.25) N SEA OIL (Argus) 3-mo Treasury Bill yield: 5.735% 5.5% Long Bond: 95% yield: 6.548%	STOCK INDICES FT-SE 100: 2,514.8 (-5.6) FT Ordinary: 1,070.8 (-2.2) FT-AIR Share: 1,208.74 (-0.2%) New York close: DJ Ind. Av. 2,951.09 (-0.9) S&P Comp 377.01 (+0.36) Tokyo: Nikkei 24,806.17 (+325.49) LONDON MONEY 3-month Interbank: 11 1/4% (11 1/2) Life loan: 8 1/2% (8 1/2) Sep 90: 8 1/2% (8 1/2)
--	--	---

NOW EUROPE HAS A NEW CENTRE

IT'S OFFICIAL!

The International Convention Centre
Birmingham. Officially opened by Her Majesty
Queen Elizabeth II on June 12th 1991.

BROAD STREET, BIRMINGHAM B1 2EA. TEL: 021-200 2000.

World's oldest company to end an era

By Robert Taylor in Stockholm

ONE of the longest chapters in industrial history ended yesterday as the world's oldest company announced it was quitting its original business. Stora, the Swedish forestry company, said it was shutting its 1,000-year old mine at Falun in central Sweden, marking a sad end to a memorable part of Europe's industrial heritage. Mining for copper at Falun was first begun by peasant farmers over 1,000 years ago near the end of the Viking age.

"There is no further raw material to extract from the mine," said Stora in a statement. Some 160 workers are affected by the decision.

Stora claims to be the world's oldest existing joint-stock company. A document dating from 1288 reveals that the mine was managed by a co-operative with shares bought and sold. In 1347 it was granted a charter by the Swedish monarchy.

By the 17th century Falun, Sweden's only industrial community, supplied two thirds of the European copper market and had become a symbol of Sweden's power in the world as it developed an empire around the Baltic.

The mine was a sight of great wonderment in 1708, an Englishman J.F. Leopold visiting Falun wrote that he was "shocked by terror even from afar" by the "dark and heavy smoke which the city incessantly spews forth in such quantities that the stranger is inclined to believe that he has come to the cave of the Cyclops rather than to a city".

Stora became one of the world's biggest forest products companies, having acquired vast forest holdings to provide wood for the mine. By 1870 it was the largest company in Sweden, under the 40-year management of Mr Erik Johan Ljungberg. After his death in 1915, Marcus Wallenberg, from the then mainly banking family, became chairman. It is now a jewel in the crown of the Wallenberg empire.

The mine will cut its current annual ore production of about 100,000 tons by half on April 1 1992 before the complete end to mining seven months later.

It added that Kemira Kemil, a Finnish company, had offered to take over the sulphuric acid plant's deliveries and markets. Sweden comes in from the cold, Page 19

AMERICAN NEWS

Bush attack on Congress falls flat

By Peter Riddell, US Editor, in Washington

PRESIDENT Bush's attempt to deflect criticism of his domestic agenda onto alleged congressional inaction has got off to a stuttering start.

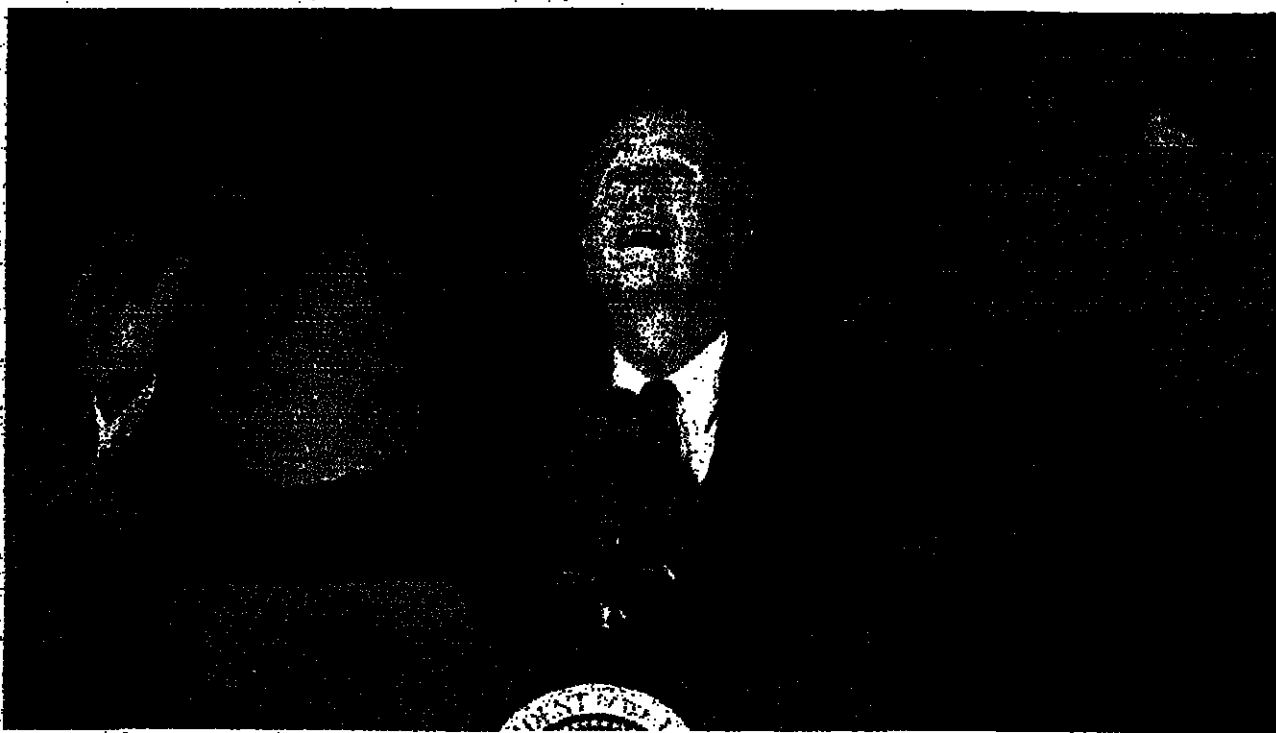
A 35-minute speech to a invited group of 1,000 businessmen, community leaders and legislators on the South Lawn of the White House on Wednesday evening was intended to start an offensive against the Democratic-controlled Congress, setting a theme for his re-election campaign next year.

Not only did the speech fall somewhat flat in front of the immediate audience, but it was not covered live by the television networks and given less coverage in the late night and early morning bulletins than the triumph of the Chicago Bulls in the basketball championships.

Yet the Democrats have appeared to lack a coherent political approach, and lack any prominent candidates for the 1992 election.

While characteristically avoiding a strongly-worded attack on the Democrats, Mr Bush mildly questioned why Congress had failed to enact highway and crime legislation.

In his March 6 address to Congress after the end of the Gulf war, the president had challenged members to pass these two laws within 100 days, which are now up. He said he was disappointed but not surprised and argued that the



Bush enthuses as a Marine Corps band plays 'Happy Birthday' at the White House before his speech yesterday

American people did not understand the complications, the faction, the bickering." The Democrats had sought to head off this criticism by launching a pre-emptive strike. Congressman Richard Gephardt, the House majority

leader, had argued that Mr Bush preferred "rhetoric to action, symbols to substance, vetoes to progress, and campaigning to governing."

These exchanges anticipate the 1992 campaign, when Mr Bush will be stressing his for-

sign policy record, notably the Gulf War and the end of the Cold War, his opposition to racial quotas, and his strong stand on crime.

He believes he has a better domestic record than that with which he is widely credited.

But his opinion poll rating on this issue is substantially lower than on his foreign policy performance and he will seek to shift the blame onto the allegedly obstructive and high-spending approach of Democrats in Congress.

New Canadian political and economic framework urged

By Bernard Simon in Toronto

A GROUP of 22 prominent Canadians, representing a cross-section of views, has proposed a new political and economic framework for the country which would in many respects follow the model of the European Community.

The group, whose members are drawn from both the private and public sectors, has suggested that community services, such as health, welfare and education, should become the sole responsibility of the 10 provinces. But it urges that the federal government in Ottawa be given wider powers over fiscal and monetary policy, and the regulation of securities markets.

Some of the suggestions, such as the dismantling of pervasive inter-provincial trade barriers, have already been raised by Mr Brian Mulroney, the prime minister, and other cabinet ministers as a likely

part of the government's proposals for constitutional reform.

Ottawa is due to publish its detailed proposals this autumn. The initial thrust for a new political and economic framework for Canada arose from demands by an increasingly nationalistic Quebec for a new relationship with the rest of the country. But the exercise has subsequently been broadened to include issues of concern to the English-speaking regions.

Ironically, just as the debate over constitutional reform is heating up, separatist sentiment in Quebec is showing signs of abating.

The "Group of 22" includes two former provincial premiers, former cabinet ministers, civil servants, prominent academics and two leading businessmen, Mr Paul Desmar-

ais, chairman of Montreal-based Power Corporation, and Mr Harrison McCain, whose family controls the McCain food empire.

The group proposes that while the provinces would gain greater control over the C\$25bn (\$24.4bn) annually transferred to them by Ottawa for social and community services, they would be subject to more stringent monitoring of their economic policies. For instance, they would commit themselves to "a mandatory and independent review" of their fiscal policies and plans.

The Bank of Canada would be restructured along similar lines to the German Bundesbank. It would be subject to statutory inflation goals, and the provinces would name at least three-quarters of its board members, on condition that they were not politicians or civil servants.

Latin America most dangerous for unions

LATIN America continues to be the world's most dangerous region for trade unionists, according to the Brussels-based International Confederation of Free Trade Unions. In Colombia alone, 138 labour activists were murdered during the 15 months to the end of March, William Dullforce reports.

Worldwide during the period, 264 people were killed for activities to promote workers' interests, the ICFTU said in its annual report to the International Labour Office on abuses of union rights.

The report cites 72 countries and lists 2,422 instances of detention and arrest. Last year the ICFTU cited 91 countries, reporting 250 killings and 13,000 cases of detention.

Torture, intimidation and death threats were still part of everyday life for many workers' representatives. Nevertheless, the ICFTU found "cause for continued encouragement".

For the first time, Chile and Poland have been excluded. Positive steps were seen in South Africa, although the ICFTU said sanctions should be maintained until these steps

had become irreversible.

In Africa, trade unions formerly tied to one-party systems were asserting their independence. But South Africa, Sudan and Ivory Coast still ranked among the most unsafe places for workers' representatives.

In China "blanket repression" was in place. Many independent trade unionists remained imprisoned without charge or had been "incorporated into the penal slave labour force".

In western Europe, Denmark, Greece, the Netherlands and Malta were cited for restricting union rights. The UK was denounced for legislation passed last year which "added to the major violations of basic trade union rights introduced in successive employment acts since 1980".

The Brussels-based ICFTU, which links 144 trade union bodies in 101 countries, published the report in Geneva, where a delegation headed by its general secretary, Mr John Vanderveken, is attending the annual conference of the International Labour Organisation.

Free-trade zone ordered by Menem

By John Barham in Buenos Aires

PRESIDENT Carlos Menem of Argentina has ordered the creation of a free trade zone close to Buenos Aires. In a surprise statement on Wednesday evening, he told the Economy Ministry to draw up and implement within 60 days a plan to open a free trade zone around the port of La Plata, 50 kilometres from the capital.

An Economy Ministry official said: "The proposal is perfectly serious. The idea is to create a pole of reactivation and growth around La Plata. The model will probably be the zones in south China, where companies import, manufacture, and re-export without paying any tariffs or taxes."

Argentina already has a free trade zone in the island of Tierra del Fuego, 3,000km from Buenos Aires, where many consumer electronics assembly plants are located.

However, thanks to powerful lobbying, they have managed to maintain a degree of protection, despite the government's commitment to liberalisation.

Playing ball with displaced US workers

A T a bright, modern plant, equipped with the latest machinery, 1,600 workers nimbly stitch together surgical garments for Baxter International, the big Illinois-based hospital supply company. But the plant is not in Illinois, it is in Juarez, Mexico, operating under the "maquiladora" programme, which allows duty-free entry of US components for assembly and re-export.

Whether the plant has taken jobs from the US, and whether the workers who used to stitch those garments have found better jobs, are live issues.

Negotiations in Toronto this week towards the North American Free Trade Agreement (NAFTA), involving the US, Canada and Mexico, have

quicken a long-running US debate on the government's responsibility to workers displaced by foreign trade. The effects of the FTA are expected to be felt most severely in the heavily industrialised Midwest and the textile belt of the Southeast.

To overcome labour's opposition and win a congressional green light to negotiate the accord, President George Bush was forced to pledge to consider a programme for retraining displaced workers.

But some, such as Senator Donald Riegle of Michigan, are vowing to hold the president's feet to the fire on this issue. Mr Riegle has introduced a resolution that would allow Congress to amend the trade pact with regard to labour matters.

Barbara Durr reports on the domestic cost to the US of foreign competition for jobs

The legislators' distrust comes from having watched Mr Bush, and Mr Reagan before him, gut the funding from the trade adjustment assistance programmes.

The Bush administration's budget for fiscal year 1992, for example, proposes the elimination of the Trade Adjustment Assistance Act, which provides training for workers dislocated by foreign competition. And while the administration

agreed last year to provide assistance to workers displaced by the Clean Air Act and the shrinkage of the defence industry, no funds have yet been disbursed. Moreover, the Bush administration's FTA worker relief plan may require proof that job losses are a direct result of the pact.

Whether or not foreign competition was the cause, some 20,000 manufacturing jobs have been lost in the US in the last decade and estimates vary wildly on job losses and gains from the future FTA.

Using a Peat Marwick economic model, the US Council of the Mexico-US Business Committee, a corporate group favouring the pact, asserted that there would be a net US job gain of 61,000 over 10 years.

We now fly non-stop to Japan ten days a week.

For some time now, we have offered non-stop flights from London Heathrow to Tokyo, seven days a week. Demand has been so overwhelming though, that we have decided to run additional non-stop services on the most popular days.

Now we're offering an extra Friday flight, an extra Saturday flight and an extra Sunday flight. They're all convenient evening departures, arriving in Tokyo the following afternoon.

This gives you the opportunity for a good night's sleep, so you can wake up in the morning ready for a full day's business.

Over the past 30 years we've learnt just how valuable your time is. And we've become experts in creating extra days for you in a busy week.



30th Anniversary



For more information on JAL services, call either London 071 408 1000, Manchester 061 832 2807, Birmingham 021 233 9500 or Glasgow 041 221 6227 or your local travel agent.

INTERNATIONAL NEWS

Britain and China agree Hong Kong investment accord

By John Elliott in Hong Kong

BRITAIN AND China have agreed a draft form of investor promotion and protection agreements for Hong Kong to negotiate with its main overseas business partners such as Japan, the US, and various European countries, in order to shield foreign-owned businesses after the colony reverts to Chinese sovereignty in 1997.

This marks a slight relaxation in the tense relations between the two countries over Hong Kong. It emerged yesterday from a three-day meeting in Hong Kong of the Sino-British Joint Liaison Group which is preparing for the 1997 handover.

However, Chinese officials have made it clear that they will not agree to more controversial matters such as a proposed court of final appeal and development of defence lands until the UK comes to terms with China's demands for a high degree of control over Hong Kong's planned HK\$100bn (£7.5bn) airport and other government decisions in the run-up to 1997.

Mr Tony Galsworthy, leader of the British negotiators in the liaison group, said yesterday that the investment agreement was a "good step forward", but he would not characterise it as a "significant shift" in China's approach.

No important issue has been resolved in the liaison group for two years since China's Tiananmen Square crisis soured relations. But it appears that China decided to make a gesture following a visit two months ago to Beijing by Mr Douglas Hurd, British foreign secretary, who complained that the relationship was "stagnating".

The investment agreements will cover four areas: equal

treatment for foreign and local investors; restrictions on expropriation of assets; rights to remove invested funds in convertible currencies; and independent arbitration arrangements.

The general impasse over Hong Kong is to be reviewed by Mr John Major, the British prime minister, with Sir David Wilson, Hong Kong's governor, who flies to London at the end of next week. By then Mr Robin McLaren, Britain's new ambassador to Beijing, will have reported on high-level soundings he has been taking since he arrived in the Chinese capital last week.

China is using the airport project to establish a right to a virtual veto on government decisions whose impact straddles the 1997 handover. This could include matters such as airport and other long term construction contracts, financial loans, franchises with telecommunications, electricity and other operators, and important policy changes.

Senior Chinese officials say that the UK must start showing "proper respect" for their demands. In this week's talks they pushed their claim that they have a right under the 1984 Sino-British joint declaration on the 1997 handover to be "consulted through to solutions" on the issues which straddle 1997. They have also hinted that they would like a joint commission set up to do the job.

The UK and Hong Kong have agreed to consultations and said they will take China's views into account. But they have refused to concede a right of virtual veto, arguing that it could make Hong Kong ungovernable and would harm its free enterprise character.

Australian metal sector 'can suspend strikers'

By Emilia Tegaza in Canberra

THE AUSTRALIAN Industrial Relations Commission yesterday granted metal industry employers the right to suspend workers involved in rolling stoppages, industrial bans and slowdowns, in a decision that may force back to work some 250,000 metalworkers who went on strike yesterday.

The Metal Trades Industry Association (MTIA) had applied for the right to suspend workers following lightning strikes and rolling stoppages in factories over the past three weeks.

The MTIA had requested that the suspension right be effective for three years but the Industrial Relations Commission granted only a three-month period.

The scattered lightning strikes led to yesterday's national strike by metalworkers, who are claiming a pay rise of \$12 (\$2.50) a week and productivity pay rises.

The workers' union around 2,500 metal manufacturing companies were joined by mineworkers in the Western Australian Iron ore industry and electrical trades workers from the Victorian public sector, who were also making similar claims.

Mr Bert Evans, chief executive of the Metal Trades Industry Association, said yesterday's strike would lead to lost production of some \$60m. He said the actions ignored the implications of the recession.

"It proves the unions have learnt nothing from their failures in the 1960s and 1970s. During that time there was no investment in our industry and if we go back to that sort of industrial relations, investment will dry up again."

Japan wholesale prices up 0.6%

By Stefan Wagstyl in Tokyo

JAPANESE wholesale prices rose 0.6 per cent last month compared with the same month last year, the Bank of Japan said yesterday. The evidence of continuing upward pressure on prices in the report gives the central bank little reason to relax its current tight grip on monetary policy.

Import prices fell 7.3 per cent, due to a decline in oil and energy prices in the wake of the end of the Gulf crisis. But domestic prices rose 2.1 per cent, because of the sustained pressure on companies of rising labour and distribution costs. A Bank of Japan official said there was little sign that the domestic pressures on prices were easing significantly.



Police in the Indian state of Bihar beat a man during a polling station disturbance in the town of Khudha Ganj yesterday

POLICE QUESTION TWO OVER GANDHI ASSASSINATION

THE INDIAN police team investigating the assassination of Rajiv Gandhi has arrested two people with alleged links to the Tamil Tiger guerrilla group of Sri Lanka, which has been accused of carrying out the killing last month in the state of Tamil Nadu. K K Sharma writes.

Police say they have started questioning a nurse and her son in Madras after arresting them on Wednesday on a charge

of sheltering the assassin, who has been identified as a Sri Lankan Tamil woman named Thamm. The son, S. Bhagyanathan, runs a printing press in Madras. The nurse, who is alleged to have carried out the killing, was arrested in the state of Tamil Nadu. K K Sharma writes.

Police say they have started questioning a nurse and her son in Madras after arresting them on Wednesday on a charge

of sheltering the assassin, who has been identified as a Sri Lankan Tamil woman named Thamm. The son, S. Bhagyanathan, runs a printing press in Madras. The nurse, who is alleged to have carried out the killing, was arrested in the state of Tamil Nadu. K K Sharma writes.

Police say they have started questioning a nurse and her son in Madras after arresting them on Wednesday on a charge

Unease over US weapons near volcano

By Greg Hutchinson in Manila

FEARS grew yesterday about the stability of sophisticated weapons systems stored at a key US base threatened by a Philippine volcano, which erupted again in deadly but spectacular mushroom clouds of hot stones, ash and gases.

Senator Leticia Ramos-Shahani, who chairs the Philippine senate foreign relations committee, said the US should tell Filipinos whether it stored nuclear weapons at Clark Air Base to ease disquiet that the exploding Mount Pinatubo could create a nuclear accident.

Washington's policy is neither to confirm nor deny the presence of nuclear weapons at any of its facilities around the world.

A US embassy spokesman, without being drawn on whether nuclear weapons were present at Clark, said the exploding volcano posed no threat to the weapons systems at the base, 60km north of Manila and less than 20km east of Mount Pinatubo.

Colonel Avelino Abiol, a senior officer in the Philippine command at the base, said he

did not believe nuclear weapons were stored there. "Personally, I really believe there are no warheads here."

The Philippines is close to agreement with the US on extending the American military presence in the country until the end of this century, but the volcano could complicate the negotiations.

Senator Ramos-Shahani said the exploding volcano may devalue Clark as a US asset. This could mean the Americans may be unwilling to pay the Filipinos' price for the

use of Clark and may opt to remain only at Subic Naval Station, a more crucial base as it includes a port, a runway and underground facilities regarded as more suitable for storage of nuclear weapons.

Subic, twice the distance from the volcano as Clark, has been affected only by ash from Mount Pinatubo. There will be no subject to the threat of the serious effects that are possible for Clark.

Aquino eases rules on foreign investment

PHILIPPINE President Corason Aquino yesterday signed a law giving foreigners the right to own a share in the country's foreign-owned enterprises.

Separately, she vowed to veto a law passed by both houses of Congress limiting foreign debt repayments, a measure Mrs Aquino said "would force us to selectively repudiate our foreign loans".

She spoke at the signing of a two-year extension of a \$50m (£17.7m) commercial bank trade facility, which she called a "categorical statement" of support from the country's foreign creditors.

The president said the Philippine economy fared better than expected during the first quarter when it registered positive growth compared with the earlier forecast of a downturn. "The government's com-

mitment to economic stabilisation has also produced positive results in the form of a narrower government deficit, lower interest rates, decreasing inflationary pressures and an improved balance of payments position," she said.

Two years in the making, the Foreign Investment Act is expected to be more liberal than its predecessor, and it will be particularly so during the first three years of the new law's

life when, with few restrictions, an open season exists for overseas capital.

Outside the three-year period, an enterprise exporting at least 60 per cent of what it produces (or imports in the case of tourists in a hotel) can be 100 per cent foreign-owned. The real test, says Congresswoman Margarita Teves, will be whether the law will be backed up by political stability and rejuvenation of infrastructure.

Israel unsure over Bush line

By Hugh Carnegie in Jerusalem

ISRAELI officials were uneasy yesterday at a suggestion by President George Bush that he would try to get the US to guarantee, sought by Israel to help cope with Soviet Jewish immigration, to a freeze on Jewish settlements in the occupied territories.

The Israeli government is seeking extra assistance from the US over the next five years worth about \$10bn, mainly in the form of loan guarantees. The money is needed to help finance the big influx of immigration, but the government of Mr Yitzhak Shamir is anxious to avoid paying a political price for the aid.

The Foreign Ministry said it had received no official noti-

cation from Washington that Mr Bush's remarks, to a group of American Orthodox Jewish leaders last week, represented administration policy.

Mr Shamir's immediate response was to assert that settlement building, which Mr James Baker, the US secretary of state, has called the biggest obstacle to his efforts to arrange a Middle East peace conference, would continue. He said he did not believe the US would curtail aid to Israel.

Mr Baker yesterday met Mr David Levy, Israel's foreign minister, in Washington to explain his government's rejection last week of US proposals to convene an Arab-Israeli peace conference.

Soweto children pay price of school revolts

Patti Waldmeir reports on the impact on the black education system of the fight against apartheid

FROM the road, the school looks deserted, a blackened shell. Pimville Higher Primary in Soweto is just one of thousands vandalised in the mid-1980s, when almost every township school in South Africa was damaged or destroyed by children protesting against apartheid.

The revolt over segregated education, launched 15 years ago on Sunday by the children of Soweto, probably did more to bring about the end of apartheid than any other form of political protest.

But it has left a daunting legacy, both physical and social: many school buildings are in shocking disrepair, without windows, electricity, doors, desks, working toilets. More than 100,000 have been earmarked by the government and business to repair the physical fabric of township education. But money cannot buy a cure for learning: many students still see schools as symbols of the racist state; they attack them in order to attack apartheid.

"Our children do not see the use of learning," says the demoralised headmaster of one Soweto secondary school, pleading to remain nameless

for fear of reprisals from the white education authorities. "The little education they got at primary school has been wiped out here," he adds, pointing to classrooms where shreds of insulation hang from the ceiling, where empty light sockets demonstrate the absence of electricity; where there are no windows to keep out the deep chill of the Transvaal winter.

The school has a science laboratory, a woodworkshop, a domestic science centre, even a library. But the laboratory

has no chemicals, no equipment, just a few dusty tables and basins, and a tattered old anatomical chart on the wall. The library has a faded notice, "Do not steal library books", but no lock on the door.

The Department of Education and Training, the bureaucracy which handles black education, has promised to rebuild the school, thrown up as a collection of temporary structures in 1974. But it won't say when, and ignores the headmaster's pleas for urgency. Until the new school is built, even an

educational charity, READ, will not supply much-needed textbooks: they cannot be stored safely.

The risk is that the new school, too, could become the object of political vandalism. The school built by the white authorities without community consultation is likely to be viewed, as in the past, as a symbol of an alien power rather than a piece of valuable community property.

Union leader Monty Sekhukhuni clearly has his eye on the post-apartheid South Africa, arguing that school buildings should be preserved and examinations written "because our future country needs people who are trained".

But even here, the matriculation pass rate was only 30 per cent last year, in line with the appalling Soweto average, largely because teachers were in dispute with the Education Department for most of the year. This year's results, it is hoped, will be better.

However, the "lost generation" of children who fought for "liberation before education", could yet prove to be apartheid's most cruel legacy.

KEY MEETING ON RETURN TO THE OLYMPIC GAMES

SOUTH AFRICA'S return to the international sporting community and its participation in the 1992 Barcelona Olympiad will depend on a meeting next month between national sports officials and representatives of the International Olympic Committee (IOC), Paul Cheswright, Midlands Correspondent, reports.

The meeting will take stock of the progress made in South Africa on dismantling apartheid and unifying sports organisations on a non-racial basis. Mr Keba Mbaye, a Senegalese judge who is a vice-president of the IOC, said in Birmingham yesterday.

He is the chairman of a special commission set up to work for the elimination of apartheid in sport. He was speaking after delivering a progress report on its work to the 97th session

of the IOC. The commission will hold its talks with South Africa's Interim National Olympic Committee (Inoc). The South Africans will have little difficulty in persuading the commission that apartheid has been abolished: the main legislation to that effect should have been passed by the South African parliament.

But unification of sporting bodies may prove a more difficult issue. Mr Mbaye noted that 25 national bodies had applied for affiliation to the Inoc and that only five needed to be united on a non-racial basis to comply with the Olympic Charter. "At the moment the figure is zero."

Mr Mbaye stressed that the IOC's stand on ending the 20 years of South Africa's ostracism from the Olympic movement would be influenced by events, not by a timetable.

Tough Kenyan budget aims to cut deficit

By Julian Ozanne in Nairobi

PROFESSOR George Saitoti, Kenya's vice-president and finance minister, presented a budget yesterday aimed at stabilising the economy and sharply reducing a large budget deficit. The move came after a depressed year marked by adverse external factors and inadequate government control on the economy.

The government also announced the country's first significant reform of its unwieldy and inefficient public sector with the privatisation of the 250 companies in which the government has shareholdings.

The focus on the budget deficit reflects a recognition of the severe economic effects of the government's inability to control the fiscal situation.

The deficit was targeted last year at 3.5 per cent of gross domestic product but instead grew to 5.3 per cent. Prof Saitoti said this was the result of lesser than expected aid flows, higher expenditure, the financial difficulties of parastatal corporations and lower revenue collection.

However, the "lost generation" of children who fought for "liberation before education", could yet prove to be apartheid's most cruel legacy.

The government's recourse to increased domestic borrowing squeezed out private investment, caused interest rates to rise and contributed to an increase in inflation to 12.5 per cent against a target of 7 per cent.

Prof Saitoti's pledged to slash the deficit this year to 2 per cent of GDP. Tighter control of expenditure, a ban on new public sector projects unless they are donor financed, and more effective collection of a broader tax base are part of the government's strategy to bring the fiscal imbalance under control.

The government's decision to restructure "strategic" parastatals and privatise or liquidate those deemed as non-strategic marks a fundamental shift in policy.

Prof Saitoti said the economy grew at 4.5 per cent last year compared to 5 per cent in 1989. The total value of exports rose 19.1 per cent reflecting growth in earnings from tea and horticulture products. The debt service ratio decreased from 32.1 per cent of exports in 1989 to 28.3 per cent.

Setback for Bush effort to ease aid to Pakistan

By Lionel Barber in Washington

THE Bush administration's efforts to improve relations with Pakistan have suffered a setback after the House of Representatives voted overwhelmingly to continue restrictions on US economic and military aid.

The House voted 252-151 to preserve strict conditions on US aid because of concern over Pakistan's nuclear programme. Last year, the US suspended \$560m (£344m) in annual military and economic aid to Islamabad because of its suspected attempt to build a nuclear bomb.

The House vote coincided with a visit to Washington by Mr Wasim Sajjad, chairman of the Pakistani Senate, who has held talks with senior administration officials including Mr James Baker, secretary of state.

US officials have recently raised concerns not just about Pakistan's nuclear programme but also its attempt to acquire medium-range ballistic missiles from China.

These reports, coupled with Democratic party sympathisers of Mr Benazir Bhutto, the ousted Pakistani prime minister - influenced the House vote on Wednesday night. However, President George Bush is still pressing to weaken congressional amendments which limit his discretion to restore aid to Pakistan, which in the 1980s served as a vital conduit for US aid to the Afghan rebels.

David Honsaga adds from New Delhi: India is coming under strong pressure to agree to talks on nuclear non-proliferation in south Asia.

The government has dismissed a Pakistani proposal made this week for a meeting between the US, the Soviet Union, China, India and Pakistan to discuss the possibility of a nuclear freeze in South Asia as a "propaganda exercise".

The proposal was made in a speech by Mr Nawaz Sharif, the Pakistani prime minister, and has been followed up by the delegation in Washington.

There was no sign in New Delhi, however, that the Indian position is more flexible than the rebuttal of the Pakistani proposal suggests. An editorial in the Times of India also said that India should not allow itself to be isolated at a time when regional nuclear weapons are growing around the world.

The Indian rejection of the proposed five-nation meeting was intended to scuttle Pakistan's hopes of securing a resumption of aid from the US. India also fears that regional talks would not cover Chinese long-range missiles deployed against the Soviet Union - but which at short notice could be re-targeted against India.

Pressure on India to agree to talks on curbing nuclear weapons has increased with recent moves such as France seeking to sign the nuclear non-proliferation treaty, moves in the same direction by North Korea, and Mr Bush's proposals for Middle East arms control.

Hassan pardons Polisario rebels

KING Hassan of Morocco has pardoned all members and supporters of the Polisario Front guerrilla movement before a United Nations peace initiative to end a civil war fought in the Western Sahara since 1975, AP reports from Rabat.

The king said the measure would extend to Polisario supporters living abroad, as well as those jailed in Morocco. "There was no immediate word on how many prisoners might be freed in terms of the king's decree. The king said the measure also applied to guerrilla supporters abroad, meaning that Polisario backers living in refugee camps in Algeria would be free to return to their homes in the Western Sahara."

Last month, King Hassan affirmed that his government would honour the results of a UN referendum expected to be held in early 1992.

Nigerian surplus put at \$2.1bn

By William Keeling in Lagos

NIGERIA recorded a balance of payments surplus of \$2.1bn (£1.2bn) last year, the second consecutive year that a surplus has been made.

According to the Central Bank of Nigeria 1990 annual report published this week, the government's structural adjustment policy has brought inflation down to 7.5 per cent and led to a growth in gross domestic product of more than 5 per cent last year.

But the optimism of the report is tempered by the fact that Nigeria enjoyed a windfall in 1990 from higher oil export earnings as a result of the Gulf crisis. Oil sector exports amounted to \$13.2bn,

compared to \$7.5bn in 1989. The economy remained dependent on oil, with the sector accounting for 97 per cent of the value of total exports and 82 per cent of total government revenue.

The report states that agricultural production rose by 4.4 per cent and manufacturing output by 7.3 per cent, but manufacturing capacity use was well below 50 per cent.

While the government used higher oil-earnings to build up the Central Bank's foreign assets, which stood at \$3.9bn at the end of the year, it exhibited weak control over both domestic debt and money supply. The government's domestic

debt rose by 47 per cent last year to \$4bn (US\$3.7bn) and M1 money stock increased by 45 per cent, against a target of 13 per cent. Government expenditure, excluding debt service payments, was \$8.2bn, a 10 per cent increase on all fiscal deficit of \$5bn (US\$4.5bn), equivalent to 10 per cent of gross national product.

The biggest constraint on the economy remained Nigeria's external debt which the central bank estimated at \$33bn by the close of the year, although external lending institutions put it at \$55bn. According to the report, external debt increased by 23 per cent between 1988 and 1989.

YOUR HOME BASE FOR CENTRAL EUROPE



World Trade Center
Vienna Airport

OFFICE RENTAL AGENTS:



A - 1010 Wien, Karlsplatz 1, Tel.: +43-1-71110-6296 / Fax: +43-1-71110-6290

FOR SALE OR TO LET

2 LEISURE UNITS, SALFORD QUAYS

125ft of Waterside frontage within one of the fastest

expanding commercial quayside developments in the U.K.

Surrounded by 1.25 million sq.ft. of

Prestigious Office Accommodation.

Operators in the vicinity include Cannon Multiplex

Cinemas, Beebeater, Toby Inns, Copthorne Hotels.

Bar 4,500 sq.ft.

Restaurant 3,300 sq.ft.

Available as a single unit.

Enterprise
Zone Tax
BenefitsWILLIAM
HILL &
COMPANY

071 494 3888

**6 months
old**

**250 years
experience**

Insurance and banking group.

Fortis, born in the Benelux countries, results from the
merger of the AGS and AMEV/RSB. It brings a new force to
the international financial markets.

For all its constant vigour, Fortis offers more than 250 years of
experience and a positive partnership for the future.

fortis

THE PROPERTY MARKET

Ripe pickings for the cash-rich

By Vanessa Houlder

No matter how bad conditions in the property market are, someone, somewhere is always making money.

Indeed, it is virtually a truism that the worst conditions offer skilled investors the greatest opportunities. The Reichmann brothers, for example, made a fortune by buying a clutch of properties in crisis-torn New York in the 1970s.

There are plenty of Reichmann wannabes scouring the UK market, trying to pick out the wheat from the chaff. Although some parts of the market are still treacherous, there are interesting opportunities for the select band of cash-rich investors.

There is, however, more talk than action. Would-be buyers waffle about the difficulty of buying good property in the current market (although cynics ascribe some of this to an attempt to cover up a shortage of funds).

The so-called "sellers' strike" partly reflects the tendency for good quality property to be concentrated in the hands of institutions and large property companies, which

are under little pressure to sell at such low prices.

In addition, even some of those that need to offload property are reluctant to strike deals at rock bottom prices. Banks, for instance, are often refinancing deals or warehousing property for a couple of years, rather than sell at the bottom of the market. "The banks are sitting very tight," says Raymond Mould, who heads Arlington Securities, which has been looking for deals for Pillar, its recovery fund.

The reluctance to sell at bargain prices is matched by the buyers' reluctance to pay the asking price. Mr Tim Hayward, of KPMG Peat Marwick, the receiver to many stricken companies, says that relatively few realistic offers are being made. "At the moment there are not many serious purchasers around. I don't think we have yet seen a serious uptake in what I call sensible offers," he says.

Every buyer's philosophy is different and it may be some years before the relative merits of their approaches can be decided. So far, however, most of the attention has

been devoted to industrial property, where yields have already started to fall.

The enthusiasm for industrial property is partly a consequence of its high yield which compares well with that of gilts. In part, too, it reflects the way in which industrial property has escaped the gross over-supply that has afflicted the office sector.

Perhaps, too, it stems from a suspicion that investors have unfairly tarred industrial property with the same brush as offices. "The market is overreacting to the pain suffered by the developers and banks in formerly fashionable property sectors," says Mr Matthew Oakeshott, director of OLIM Investment managers which has long been an advocate of high-yielding investments.

By contrast, relatively little interest is being shown in offices, the yields on which are continuing to rise. "The office market has largely been abandoned," says Mr Greg Nicholson, investment partner of Hillier Parker.

The few deals there are in this sector are mostly being struck by overseas investors, who carried out 70 per cent of the £300m-worth of transactions in Central London in the first quarter, according to Richard Ellis. In the largest deal so far, DEGI, the largest German open-ended fund, paid £72m for a fringe City property on a yield of just above 9 per cent last week. It said there was "an unprecedented window of opportunity in the London market where there are signs that yields may now be firming".

Retail property is also attracting attention, particularly as some commentators think that it will respond quickly to improving economic conditions. Even within the sector, however, there are differing approaches to investment.

One of the most active institutions in this field is Scottish Widows, which has been buying through thick and thin since 1981. It has recently bought department stores in Bristol and Gloucester, a few office and industrial buildings and last month, Rosebush's Torquay shopping centre for £22.7m.

"I think we have been fairly defensive," says Mr Andrew Winkell, property investment manager. "We have invested in prime locations which have held their value." He thinks that the pressure caused by high rents and business rates on retailers, which is worrying some investors, is often exaggerated. "We have had very few people go under on us," he says.

But while Scottish Widows favours parades of shops, it distrusts out-of-town supermarkets and superstores. "They are vulnerable to depreciation and a change in unit size," Mr Winkell says. The rarity of getting planning permission has driven prices up. I do not feel comfortable about them.

It intends to invest £200m this year, citing the dwindling size of the yield gap between property and gilts as a case for property. He does not echo the complaints of the vulture funds about the difficulty of finding property because: "I have a cleaner and better image. The dif-

ference is that I am not buying for a short-term bounce.

Mr John Ritblat, head of British Land which has been the most conspicuous contra-cyclical investor to emerge in this downturn, takes a different approach to retail property. Sale and leaseback deals with Sainsbury have played a prominent part in the £462m of deals he has carried out since the end of 1989.

He is keen on out-of-town stores because he thinks the rents are fairly priced. He dismisses the argument that buildings will soon be out of date. "It is quite true that these buildings in the past have high obsolescence. Today I do not think so. They are designed for update and renewal and they have probably arrived at the optimum shape."

He is wary of high-street shops because retailers are under sustained pressure from high rents, the uniform business rent and the fall-off in turnover.

British Land still has £500m in available funds, of which it would like to spend a "good part". It will not buy entire companies, believing that it is cheaper and simpler to buy property direct. "You don't want to take over other people's baggage," Mr Ritblat says.

Mr Ritblat reckons that when sentiment turns, yields will move sharply. "The market tends to move in jumps," he says. That said, he thinks there will be important differences between the forthcoming recovery and that of the mid-1970s. Whereas run-away inflation fuelled the enthusiasm for property in the 1970s, this time round it will need



John Ritblat, head of British Land, a contra-cyclical investor

genuine growth to fuel demand. "You won't get a proper recovery until the market is convinced that rents have stopped falling," he says. "It will be a slower recovery than in the 1970s," he says. "I don't think you will see a market that has got a sustained momentum for two years. It could easily take five years to make real money."

But even if there is no immediate

prospect of recovery, Mr Ritblat believes it is right to invest well before the upturn. "Now you can fashion your purchases to suit your requirements. In a bull market you get a compromise," he says. He also warns that prices will be marked up against the buyer when a recovery comes into sight. "You won't be able to buy when you feel the moment is right," he says.

TO LET
SUPERIOR OFFICE BUILDING
SHERWOOD HOUSE EG2
2000 to 12,000 sq ft
ALLSOP & CO
071 606 5521

DIRECTOR OF DEVELOPMENT & CONSTRUCTION

Well known company, present portfolio in excess of £200m, soundly financially based, located Central London, requires Director. Aged between 30-45 years, must have proven successful track record and relevant degree qualifications.

Apply with full C.V. in confidence to:-

Chairman

Box No: A1545 Financial Times,
One Southwark Bridge, London SE1 9HL

NOW IS THE TIME TO BUY

Commercial land and buildings
We have opportunities -
we need funds.

Write Box A1567, Financial Times,
One Southwark Bridge, London SE1 9HL

SHORT/ LONG TERM

Furnished offices in W1
Available now.

Tel. 071-734 7282.

ENVIRONMENTAL IMPACT

FOR SALE
INDUSTRIAL UNITS
FOR SALE
Production Space
TO LET
NEWLY REFITTED
FOR SALE
BRAND NEW HQ BUILDING
40,000 sq ft
TO LET
REFURBISHED OFFICES
55,000 sq ft

The greatest threat - and the greatest opportunity - facing the property industry today is the 'environmental question'.

The pressure is on - from tenants, end users, local authorities, planning authorities, the government and the EC - and it isn't going to go away.

Ignore this trend, and you will find your buildings lying unlet, or your planning applications refused.

That's why Wiltshier Design and Management has devised Enviro-Build. Not just a neat slogan to get you on the 'Green Bandwagon', but a new approach to building - from site practice to life-cycle analysis - conceived by real environmental experts.

So, if you don't want your sale boards cluttering up the environment, call Michael Ellis Managing Director on 0895 431243. Before your competitors do.



WILTSHIER
DESIGN AND MANAGEMENT LIMITED

CRUSADER HOUSE, HORTON ROAD, WEST DRAYTON, MIDDLESEX, UY1 1EA. FAX 0895 43491

1
THREADNEEDLE STREET
LONDON EC2

THE CITY OF LONDON'S
PREMIER ADDRESS
ONLY 50 YARDS FROM
THE BANK OF ENGLAND
A NEW HEADQUARTERS
OFFICE DEVELOPMENT
PROVIDING 55,250 SQ. FT.

"Worthy of
Closer Inspection"

Agreed by
EAGLE STAR
A subsidiary of the Eagle Group

St Quintin
071-236 4040

BERKELEY STREET, MAYFAIR, W1.

963 sq. ft. Superb office suite in prestigious building close to Piccadilly and Green Park Underground Station. Lease for assignment at only £33.75 p.s.f.

Taylor Rose, 27 Albemarle Street, London, W1X 3PA. 071-491 1607.

WIMBLEDON ONLY £15

Inclusive. Image seeking 450/950/1250 sq ft in modern prestige block. Lavishly finished with many excellent features, including ample parking.

081-773 1411.

OXFORD - FOR SALE

Tubney Warren Barn, a superb office barn conversion situated in the Oxford Green Belt, just off the A420 Oxford to Swindon road, within 5 minutes drive of the Oxford Ring Road. 6,900 sq ft character offices with abundant car parking, call the sole agents for a full colour brochure.

Adkins Commercial, 5th Floor, Seacombe Tower, West Way, Oxford OX2 0JL. Tel: 0865 246717. Fax: 0865 791035. Ref: 54/HB.

ST JOHNS WOOD

High Street. Substantial retail and residential building with development potential. Freehold for sale.

Jackson-Stops & Staff 071 499 6291.

ENTERPRISE ZONE INVESTMENT OPPORTUNITY

• 100% CAPITAL ALLOWANCES
• INDIVIDUAL OFFICE BUILDINGS IN E.Z.
• CLOSE TO A1 & METROCENTRE
• HIGHLY TAX EFFICIENT INVESTMENT

Contact: **Chesterton**

091 232 8127

A development by the Boney Group and City & Hackney

HAMMERSMITH W6

2 Superb Office Buildings TO LET
1915 - 3830 SQ FT
On Economic Terms
BOSTON GILMORE
071-603 1616

WEST MIDLANDS

FOR SALE

250,000 SQ FT
Manufacturing

Complex

Principals/Retained

Agents Only

Write Box A1546,
Financial Times,
One Southwark
Bridge, London
SE1 9HL

There is a limited amount of exhibition space available at this conference

FT

FINANCIAL TIMES CONFERENCES

TELECOMMUNICATIONS AND THE EUROPEAN BUSINESS MARKET

London, 9 & 10 July, 1991

This year's annual Financial Times conference will focus on how far Europe's telecommunications industry has adapted to the increasingly sophisticated needs of business customers. The meeting will also look ahead beyond 1992 to consider some of the future issues such as opening up the European market, and creating a pan-European network or networks.

Speakers include:

M. Michel Carpentier
Commission of the European Communities

The Rt Hon Lord Young of Graffham
Cable & Wireless plc

M. Jean-François Berry
Association Française des Utilisateurs
du Téléphone et des Télécommunications

Dr Herbert Ungerer
Commission of the European Communities

M. Bruno Lasserre
Ministère des Postes des
Télécommunications et de l'Espace

Sir Bryan Carsberg
OFTEL

Professor Henry Ergas
The Monash Information and
Communication Technology Centre

Mr Tony Lane
Department of Trade and Industry

Mr Peter Smith
Reuters Limited

Mr Charles Jonscher
Central Europe Trust
Company Limited

Arranged in association with Telecom Markets (FinTech) 1

TELECOMMUNICATIONS AND THE EUROPEAN BUSINESS MARKET

- ☐ Please send me conference details
☐ Please send me exhibition details

FT A FINANCIAL TIMES
INTERNATIONAL
CONFERENCE

Financial Times Conference Organization
126 Jermyn Street, London SW1Y 4LL, UK
Tel: 071-925 2323, Tel: 27347 FTCONF G, Fax: 071-925 2125

Name _____
Position _____ Dept _____
Company/Organization _____
Address _____
Postcode _____
Tel _____ Tlx _____ Fax _____
Type of Business _____

HA

FT LAW REPORTS

Italian guarantor can be sued in UK

RANK FILM DISTRIBUTORS LTD v LANTERNA EDITRICE SRL AND ANOTHER
Queen's Bench Division (Commercial Court), Mr Justice Saville, June 4 1991

A CONTRACT claim against defendants domiciled in a country which is party to the Jurisdiction and Judgments Convention can be heard in the UK as the place of performance of the obligation in question, though the defendant disputes the obligation's existence in stay proceedings, if, on the material before the court, the plaintiff establishes that there is a serious question to be tried as to whether it does exist.

Mr Justice Saville so held when refusing applications by the defendants, Lanterna Editrice SRL and Banca Nazionale del Lavoro, to set aside or stay an action by Rank Film Distributors Ltd.

HIS LORDSHIP said that by a licence agreement dated July 20 1988 Rank granted film exploitation rights to the licensee for 22.5m.

The licensee agreed to pay Rank in three instalments - \$500,000 by October 31 1988, \$1.5m simultaneously with execution of a "long form" agreement, and \$6.5m "by means of" a bank guarantee.

Under the licence agreement the long form agreement was to contain the same provisions as the licence agreement. The licence agreement was binding until the long form agreement was executed.

On October 10 1988 Lanterna, an Italian company, took over the licensee's rights and obligations.

On November 23 an Italian bank, Banca Nazionale del Lavoro issued a guarantee addressed to Rank. Referring to an "agreement" dated November 24 1988, it guaranteed payment on demand of \$6.5m.

The November 24 1988 agreement was the long form agreement. It provided that Rank should be paid in London, and that the \$6.5m should be paid "by means of" a bank guarantee.

The guarantee was delivered to Rank on November 24.

On October 30 1990 Rank demanded \$6.5m. Neither the bank nor Lanterna complied. On November 23 Lanterna obtained a court order in Rome temporarily prohibiting the bank from paying

on the ground that Rank had failed properly to perform its obligations.

A week later Rank began UK proceedings against Lanterna and the bank, claiming breach of the long form agreement and the guarantee.

On December 21 the bank applied under the Civil Jurisdiction and Judgments Act 1982 to set aside or stay Rank's action.

Ten days later Lanterna began substantive proceedings in Rome against Rank, claiming for defective performance of the long form agreement.

Shortly after that Lanterna applied to set aside or stay Rank's UK proceedings.

In January 1991 Rank served a defence and counter-claim in the substantive proceedings in Italy, and joined the bank as third party, claiming the \$6.5m from both Lanterna and the bank.

On March 20 the present court heard the applications to set aside or stay Rank's action.

Article 5 of the 1982 Jurisdiction and Judgments Convention, set out in the Schedule to the 1982 Act, provided that a person domiciled in a contracting state might be sued in contract in the "place of performance of the obligation in question".

The bank and Lanterna were domiciled in a contracting state, Italy.

The first question was whether the UK was the place of performance of the obligation in question.

Mr Tuckey for the bank submitted that the guarantee did not expressly provide for payment in London and was made before the long form agreement, so the obligation did not exist when the guarantee was made.

All parties must have been aware when the guarantee was made that Lanterna's obligations would be governed by the long form agreement. It was irrelevant that it was made after the guarantee.

Mr Haggood for Lanterna submitted that its alleged obligation to pay \$6.5m did not exist. He said its only obligation was to furnish the guarantee.

That was not Lanterna's only obligation. Under the long form agreement it was at least arguable that payment "by means of" the guarantee was conditional payment, so that if the bank defaulted Lanterna must pay.

Mr Haggood said Rank had failed to demonstrate that the bank had defaulted. The submission raised the question of what a claimant had to establish to invoke jurisdiction under article 5.

The question was considered in *Tesam v Schuh Mode* (FT, October 27 1989, CA). In that case there was an issue as to whether a contract had been made at all. Here the dispute was not about the existence of the contract but of the "obligation in question". The test in *Tesam* was equally applicable.

On that test the question was whether on the material before the court Rank had established a serious question which called for a trial for its proper determination, namely whether Lanterna was obliged under the long form agreement to pay \$6.5m to Rank in London.

Rank had established that that was the position. It had established the existence of the long form agreement, the guarantee, the demand and the bank's failure to honour the guarantee. It was well arguable that if the bank defaulted Lanterna was obliged to pay.

Mr Haggood submitted the court should not apply *Tesam* but should apply *Attock Cement* (1989) 1 WLR 1147, which held that the plaintiff must establish at interlocutory stage that it would probably win its claim. That case was concerned not with jurisdiction under the 1982 Act, but with parts of RSC Order 11. *Tesam* was the relevant authority.

The bank and Lanterna sought to rely on article 22 of the Convention. Article 22 provided that where "related actions" were brought in different contracting states, any court other than the first seised might stay proceedings. For the purposes of the article actions were "related" if they were so closely connected that it was expedient to hear them together to avoid the risk of irreconcilable judgments.

Lanterna's Rome proceedings of November 22 1990 and Rank's London proceedings were not "related actions", since there was no risk of irreconcilable judgments. The Rome proceedings were designed to provide temporary protective relief pending resolution of the merits elsewhere.

The final point related to Rank's defence, counter-claim and third party proceedings in Rome. Lanterna and the bank argued that by taking those steps Rank had conferred jurisdiction on the Rome court which overrode English jurisdiction under article 5.

By article 18 the rule that a court before which a defendant entered an appearance should have jurisdiction, did not apply where appearance was entered solely to contest the jurisdiction.

Rank's appearance was accompanied by a clear statement of intention to contest jurisdiction. It was settled 20 law that that sufficed to bring the exception into play even if the defendant put in a defence at the same time.

In the counter-claim and third party proceedings the Italian court did *prima facie* have jurisdiction under article 2 because they were brought against persons domiciled in Italy. However, before they were instituted Rank had started the London action involving the same cause of action between the same parties.

Article 21 of the Convention provided that where proceedings involving the same cause of action and between the same parties were brought in different contracting states, any court other than the first seised should decline jurisdiction, or might stay proceedings if the other jurisdiction was contested.

Thus on the face of it the Italian court must decline or stay jurisdiction on the counter-claim and the third party proceedings. That analysis was challenged by the bank and Lanterna. It was submitted that in a contest between article 2 and article 5, the former should prevail as being the pre-eminent jurisdiction.

The submission was not accepted. Article 2 was expressly made subject to the provisions of the Convention, which included article 5. Article 21 provided machinery for choosing between jurisdictions. The applications were dismissed.

For Rank: Peter Goldsmith QC and Michael Brindle (Richard Butler).

For Lanterna: Mark Haggood (Stephen Innocent).

For the bank: Simon Tuckey QC and Jeremy Storey (Michael Mills).

Rachel Davies
Barrister

OVER 200 LUXURY HOTELS WORLDWIDE. Europe - Amsterdam - Athens - Bremen - Frankfurt - Hamburg
London - Munich - Paris - Vienna - Warsaw - MIDDLE EAST - Amman - Cairo - Jeddah - Riyadh - Far East - Hong Kong

SERVICE.

THE
ULTIMATE
LUXURY.

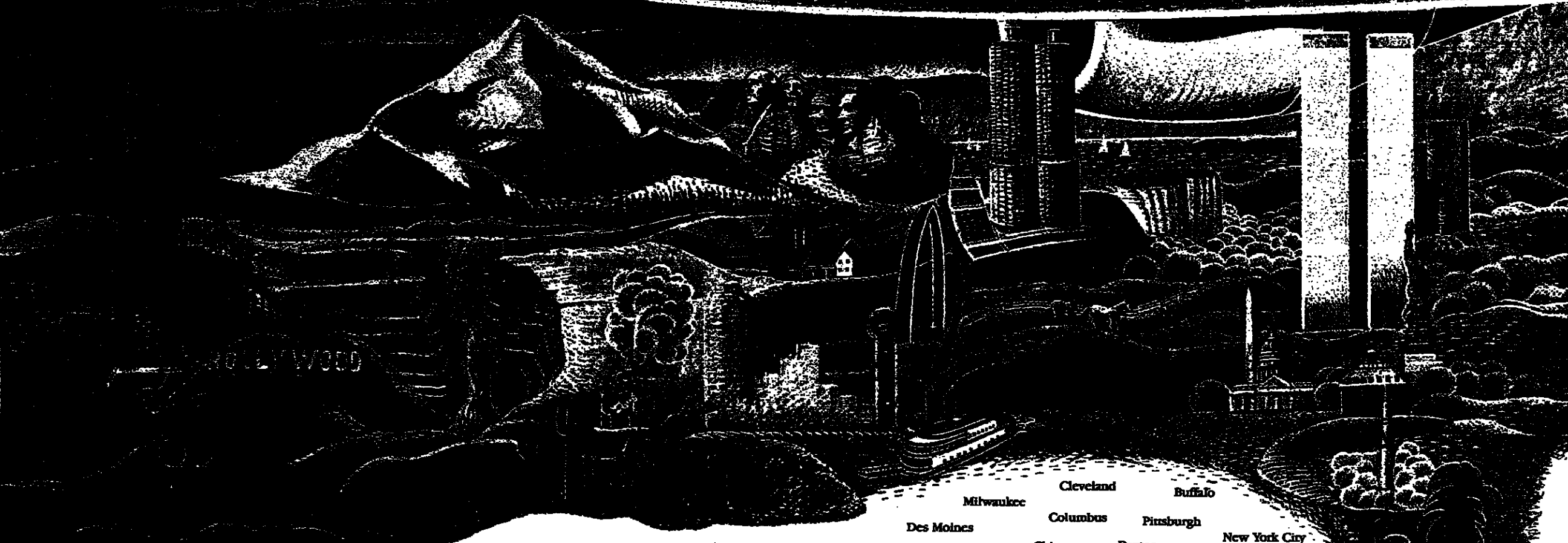
Marriott
HOTELS-RESORTS

AROUND THE WORLD

EVERY MEMBER OF OUR STAFF REFLECTS OUR LEGENDARY DEDICATION TO SERVICE.

That service begins the moment you call Marriott reservations:

UK 071 439 0281. Toll free throughout Europe: Belgium 118222 Denmark 800 10422 France 05 90 83 33 Germany 0130 4422
Holland 060 22 0122 Italy 1678 76022 Spain 900 99 44 22 Switzerland 046 05 0122. Or call your local Marriott Hotel or travel professional.



And over 160 other U.S. cities

American to America.

Starting July 2, American Airlines announces more flights to more U.S. cities than any other airline.

Only one airline is big enough to give you all of America. And that's American Airlines, America's largest airline.

Over 200 Non-stop Flights Weekly to America.

Today, you can fly American Airlines to the U.S. from 11 major European cities. Including London, Paris, Frankfurt, Brussels and Zurich.

And now American is about to expand its International Flagship Service* even further.

Beginning May 24, American will introduce daily non-stop service from Milan (our 12th European gateway city) to Chicago. And from Madrid to Miami.

Starting July 2, American will introduce expanded service from London's Heathrow and Gatwick airports non-stop daily to New York, Newark, Chicago, Boston, Miami and Dallas/Fort Worth. Followed July 21 with Los Angeles.

By mid-summer, American will offer more daily non-stop flights from Europe to the U.S. than any other airline.

And American's service doesn't stop at its U.S. gateway cities.

*Some cities served by American Eagle® American's Regional Airline Associate.
*Available on all aircraft, Summer 1992.

Fly American to Over 250 Cities.

Without changing airlines, you can fly American to over 250 connecting cities in the U.S., Canada, Mexico, the Caribbean, and Central and South America*.

American Service Starts from the Ground Up.

We can reserve your seats up to 11 months in advance. And 30 days before departure, we can issue boarding passes for your round trip – and all your connecting flights on American.

The Tradition of Excellence Continues at 40,000 Feet.

Once on board, in First and Business Class, you can relax in our luxurious leather and sheepskin seats.

Flying First Class, you can also enjoy your own personal video** with a wide choice of films.

Award-winning Food and Wine Service.

In First and Business Class, you have a choice of classic European and American cuisine – including a special dish created in the tradition of your destination.

And American's wine cellar offers precious selections from the House of Rothschild and other premium vintners.

Call for Reservations.

Fly American to America. For reservations, call your Travel Agent or local American Airlines office.

Fly American's New Expanded Service from 12 European Cities to the U.S.

From	To	Service Effective
London	Boston	2 July
	Chicago	Current
	Dallas/Fort Worth	Current
	Los Angeles	21 July
	Miami	Current
	Newark, NJ	2 July
Manchester	New York (JFK)	2 July
	Chicago	Current
	New York (JFK)	2 July
Glasgow	Chicago	Current
	Chicago	Current
Paris	Dallas/Fort Worth	Current
	New York (JFK)	Current
	Raleigh/Durham	Current
Frankfurt	Chicago	Current
	Dallas/Fort Worth	Current
	Chicago	Current
Munich	Chicago	Current
	Chicago	Current
Düsseldorf**	Chicago	Current
	Chicago	Current
Brussels	New York (JFK)	Current
	Chicago	Current
Zurich	Chicago	Current
	New York (JFK)	Current
Madrid	Dallas/Fort Worth	Current
	Miami	24 May
Milan	Chicago	24 May
	Chicago	Current
Stockholm	Chicago	Current
	Chicago	Current

ALL FLIGHTS ARE DAILY, EXCEPT WHERE NOTED. SCHEDULES SUBJECT TO CHANGE WITHOUT NOTICE. *5 TIMES PER WEEK. **SERVICE OPERATED IN CONJUNCTION WITH LUFTHANSA GERMAN AIRLINES.

American Airlines®
Something special in the air.®

TECHNOLOGY

Roger Wiley proudly flicks through the colour photo albums which record in pictorial form all the intricate stages which go into the production of a single Cray supercomputer. Once each production stage is complete, the album is signed by the individual workers who did the job.

Only 280, or so, such albums exist. As head of telecommunications and computing at Britain's Meteorological Office in Bracknell, Wiley is now the proud owner of two of them.

The Met office will use its two Cray Y-MP8 machines, the first of which will come into full service this month, for short-term weather prediction and for modelling climatic changes. Many of the other Crays in existence are used for similar applications, where huge amounts of data need to be processed, often in university departments, research organisations or exploration - such as seismic analysis in the oil industry.

But the extraordinary power of such machines is now finding a home in more general business applications, particularly in manufacturing.

"We think the market is growing, and the piece of the market we are looking at most closely is the commercial area," says John Fleming, marketing manager for Cray Research in the UK. "One of the most interesting things for us is the success that Cray has had in Japan, where all the primary Japanese automobile manufacturers use our machines to design new cars."

Two areas of particular interest for the car makers are car design - to model drag factors, for example - and "crash analysis", to calculate what would happen to the car body on impact. In the US and the UK aero-engine makers such as Rolls Royce are also using Cray machines to design their engines. And there is some academic research concentrating on the modelling of financial data - although this is still restricted by the lack of software for the applications.

The appeal of such machines, apart from their enormous processing capabilities, is that they enable manufacturers to visualise what would happen in given circumstances. As Fleming points out, the amount of data needed to make the calculations on wind drag or crash impact could eventually be processed on a large mainframe computer - although it may take time. The problem is how to present and analyse the output.

Della Bradshaw explains how supercomputers are finding a greater role in mainstream applications

Controlling the giant's strength

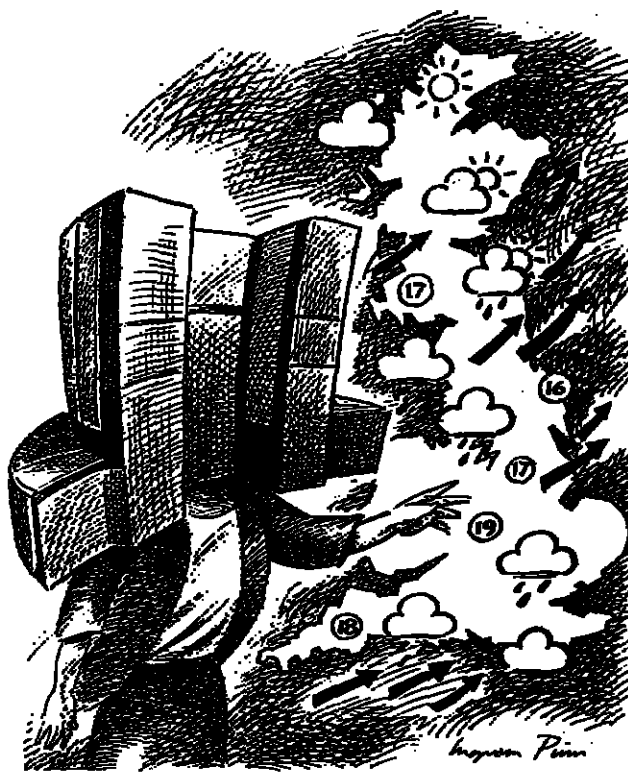
Visualisation, using computer graphics, enables the information to be easily assimilated by the engineer or forecaster. The weather sequences which appear on television in many countries, with the sun or showers passing across the country, are produced on supercomputers. A financial model could compare a number of products - bonds, say - by modelling their performance over a number of years and displaying the results graphically, so the analyst could tell immediately which would perform most effectively over a given period.

In spite of the growing popularity of such machines there is still a lot of confusion in the market about their definition. "A supercomputer is a label we attach to the most powerful machines, which makes it a moving target," points out Fleming. "Cray has a number of machines, but some of them are 'super' than others."

Bill Padfield, managing director of the UK arm of Alliant Computer Systems, defines it more precisely: a supercomputer must process more than 10m floating point operations, or a gigaflop, every second, he says. (A floating point operation is an arithmetical operation, and the measure used to calculate the speed of top-end machines.)

Cray machines range in price, for example, from \$300,000 (£180,000) at the bottom end to \$30m at the top. This indicates a move by Cray into the less powerful area often referred to as "mini-supercomputers", which were pioneered in the US by companies such as Alliant and Convex Computer.

They traditionally had performance speeds less than 1 gigaflop, although now they are beginning to cross the demarcation line. Last month Convex announced a family of supercomputers based on gallium arsenide (GaAs) semiconductor technology, making the machine up to nine times as powerful as its silicon-based



predecessor. The University of London was the first organisation to order the Convex C3800. The university will pay £4.5m for the machine, which will be used in areas such as computational chemistry, engineering and earth sciences.

There are two factors which principally distinguish supercomputers from ordinary mainframe machines and give them their extraordinary speed. They are:

- Parallel processing, where a number of processors manipulate data simultaneously.
- Vector processing, where one instruction generates a whole series of results, unlike the serial mainframe computer where one instruction produces a single response.

The Cray Y-MP8 computers used by the Met Office have eight processors, each of which is a vector processor. As a

result the machine can manipulate up to 2.7 gigaflops of data - or carry out 2.7 billion mathematical operations - every second.

Although Cray machines may be finding favour with the Japanese, Wiley got his machine almost by accident. When the Met Office decided it needed to replace its Cyber computer, because it needed up to 50 times the processing power the 1981-installed machine could offer, it looked at three companies to fulfil the contract: Cray, ETA, a subsidiary of Control Data of the US, and NEC of Japan.

ETA won the contract on cost, says Wiley, and the machine was installed in the middle of 1988. Then in April 1989, in the middle of the second acceptance trial, Control Data decided to close its ETA subsidiary.

"A long period of negotiations with Control Data followed, and we agreed that that the company would not be able to develop the software on and give us the level of support we needed," relates Wiley.

Instead, the Met Office negotiated for Control Data to put in the Cray machine, in settlement of the deal. The Cray will take over the full burden of the weather forecasting this month, handling short-term weather prediction for the UK and overseas, and the more general task of circulation modelling which will enable the Office to model and predict climatic changes.

The second Cray, which was delivered early this year, will be used to fill a Department of the Environment contract on environmental modelling and climatic change - the effects of ozone depletion and excessive carbon dioxide, for example, on the weather. Once the software was written for the first Cray machine it made it easy to duplicate it to run on the second to carry out the more specialist environmental model on the second machine.

Although the purchase of the first Cray was determined as much by circumstance as by choice, Wiley reckons that by the time his new machine needs replacing there will be several extremely powerful machines on the market, from which to choose. They will include machines from US manufacturers such as Cray Computer (a break-away company from Cray Research) and Cray Research itself and from three Japanese computer makers, Fujitsu, Hitachi and NEC.

NEC already claims to have broken the world supercomputing speed record, formerly held by Cray, with its SX-3 supercomputer. And there is growing competition from machines which go under the unusual title of "massively parallel" computers - where there are thousands of mini-processors, all processing data simultaneously.

In the UK such systems are made by Parsys and Meiko, and in Germany by Paratec. Paratec will launch a machine next week which, it claims, will deliver a computational performance of up to 400 gigaflops.

Fleming, however, believes Cray will maintain its lead as the speed master of the supercomputing industry. "We have been successful so we expect to see a number of other competitors in the market," he says. "But we're still confident we'll continue to have the most powerful machine you can buy for your money."

Fake goods show their colours

A SECURITY mark as unique as a fingerprint could put producers of fake perfume and counterfeit watches on the run, writes Christine Griffiths.

Called Microtaggant, this tiny plastic particle is of random shape and made from a chemically stable thermoplastic resin with 10 coloured layers. Each colour corresponds to a value from zero to nine and the sequence denotes the code - there are more than 4bn available.

The microtaggant can be applied directly to products, or to a clear varnish, which is then printed on to labels. Manufacturers of wine, drugs, motor parts, videos, and even designer clothes - who all lose billions of pounds a year to counterfeiters - can label each product against fraudsters. The mark is read with either a pocket microscope or electronic scanning equipment.

Stamilton Microtag, of Stockport, which developed the system, stores the codes in its central computer, accessible only to the customer.

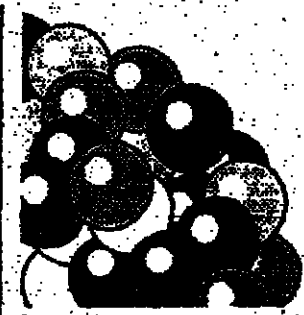
A tour guide who is in the know

IBM's Scientific Centre in Germany has developed a computerised tourist information system for the centre of Düsseldorf which can "understand" written natural language.

The research system, known as LEU/2 and developed by the Institute for Knowledge-based Systems, in Stuttgart, can "read" German texts, analyse them linguistically and logically and then store the knowledge in a knowledge base.

Operating on a PS/2 personal computer or RS/6000 workstation, LEU/2 holds both specific knowledge - such as the city map - and general knowledge - that a museum is a building, opens specific hours and charges an entrance fee, for example.

When users type in questions the system responds either by giving the specific information it has stored or by deducing the answer from its knowledge base. It also makes linguistic deductions: if it was asked firstly where a certain museum was located and then what time it opens, the software would refer back to the previous question and deduce that the "it" in the second question



WORTH WATCHING

Della Bradshaw

referred to the museum.

Five stars for clean paper

WHILE the UK paper industry awaits the government's new labelling scheme next year, Brands Papers, of Rugby, has devised a way of displaying a paper's environmental good or bad points, writes Christine Griffiths.

Brands, which markets paper and board in the UK, has gathered information on five areas of concern in the sourcing, manufacture and disposal of its 50 suppliers. An eco-check star is awarded to each product which surpasses the standards set in each section, up to a maximum of five stars.

Brands suppliers - mostly European mills - voluntarily submit details about such things as their forest management, levels of fossil fuel used and waste treatment, to be awarded their stars. The scheme will apply to both standard and recycled paper.

Exhaust sensors take to the road

AN extremely thin sensor, used for detecting car exhaust fumes, could help reduce the proportion of polluting gases, such as carbon monoxide and oxides of nitrogen, produced by engines.

The sensors, fitted into the catalytic converter in the exhaust system, send back information to the car engine to instruct it on optimum fuel use. Because the new sensors are made of this thin ceramic they are just one three-thousandth of the thickness of the lambda sensors used today. As a result, they can respond to changes in exhaust emissions in one tenth of the time. This enables

the engine to adjust the fuel mixture more quickly, hence reducing noxious fumes. Developed by Siemens research laboratories, in Munich, the film is achieved by sputtering a semiconductor metal oxide on to a ceramic substrate.

Printers, printers everywhere

OWNERS of the humble Amiga and PCW word processor can now splash out on a wider range of printers, thanks to upgrades in the Locomotive software from Locomotive Software, of Dorling.

The latest Locomotive 2 (version 2.30), together with the Locomotive software printer support package, enables more than 600 different printers to be supported from the PCW. These range from the cheapest typewriters with computer interfaces to sophisticated laser printers, including Canon and Hewlett-Packard machines.

The printer support package and latest version of Locomotive cost £25.95.

Flounder fights deep freeze

THE flounder, the flat fish which can survive in freezing cold water, could provide the insight into the development of the next generation of antifreeze proteins.

Scientists in Virginia are developing a structural and functional copy of the natural fish antifreeze which inhibits the formation of ice crystals at sub-zero temperatures. The first chemical analogue has already been made in laboratory quantities, and the researchers at the veterinary biosciences department of the Virginia Polytechnic Institute and State University, in Blacksburg, are now working on substances that can resist crystal formation at lower and lower temperatures.

As well as being used as a substitute for salt to prevent roads icing over, the new agents could be used to preserve foods which today are damaged by ice crystal formation. Eventually they could even be used to help breed frost-resistant crops.

Contact: Stamilton Microtag, UK, 01625 751111; Brands Papers, UK, 01926 546700; Siemens, Germany, 089 2344; Locomotive Software, UK, 0493 78000; Virginia Polytechnic Institute and State University, US, 703 231 7000.

You've seen windows before. But never anything that will window DOS, UNIX and OS/2 applications all at the same time.



In the 1980's we saw the first industry standard operating systems. And, as such, able to be run on hardware platforms from several manufacturers.

Now NCR's Cooperation introduces the next stage in software architecture.

An integrating environment for the 90's - linking users, applications, information and networks.

Which means that a user can have a window to a host processor running a mainframe application, windows to both OS/2 and UNIX servers, as well as windows to DOS applications. All running cooperatively on the same workstation.

Even better, Cooperation can analyse the end user's activities, and combine data from several windows to make the user even more productive. So, instead of having to access a number of screens, a business executive can find all the needed information on one screen automatically.

Because Cooperation uses object-oriented technology, both information and any operations that can be performed on that

information are bundled together. (The data can just as easily be text, graphics, voice or video - or any combination of them.)

When users want to access or manipulate an object, such as a budget to be revised or printed out, they simply click on an icon to request the object - whether that object resides across the hall or around the world.

And if they want information, an Information Storage Manager enables users to retrieve documents anywhere in the enterprise by date, key words, author or content - without needing to know where the file is, or what its name is.

Cooperation will run on any industry standard Intel® 386-, or 486-based PC running DOS at the client, and any industry standard Intel Micro Channel based computer running OS/2 SE or UNIX V4 at the server.

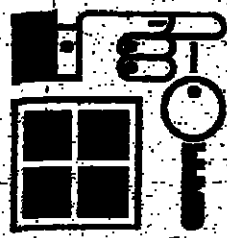
And what we have just described is only a tiny part of what Cooperation has to offer. You need to see it to believe it. For further information, get in touch with NCR.

NCR

Open, Cooperative Computing.
The Strategy For Managing Change.

OFFICE PROPERTY

Friday June 14 1991



Large parts of the sector are suffering from an imbalance between supply and demand. The most

damage was initially caused by oversupply but the recession is seen increasingly as the main problem as it undermines tenant demand. Vanessa Houlder reports

Recession takes its toll

THIS office property market has moved into uncharted territory. After the frenetic construction activity of the late 1980s, large parts of the sector are suffering from an imbalance between demand and supply, notably in central London. Damage has been inflicted from two sources. At first, the main culprit was oversupply, which resulted from easy money and the relaxation of planning controls. Increasingly, now, the problem is caused by recession taking a heavy toll on tenant demand.

Both factors are most pronounced in the south. Supply and demand in the Scottish market are reasonably well balanced. Overall, the result is a collapse of investor confidence that has pushed yields to their highest point for at least 15 years. (A yield - the ratio of income to capital value - reflects expectations of future income growth.) Yields may go higher still, particularly in the hard-hit City of London. Healey & Baker, chartered surveyors, thinks office yields will rise from their current level of 9.2 per cent to peak at about 9.5 per cent later this year. "The office market has largely been abandoned," says Mr Gray Nicholson, Healey & Baker's investment partner.

Likewise, rents in many locations are being tightly squeezed. Richard Ellis calculates that office rents dropped by 6.6 per cent last year and will fall a further 15 per cent in the year to January 1992. Sales-

men Brothers, the investment house, thinks rents in the City, the worst-hit area, could tumble by a total of 40 per cent from their peak, as they did in the mid-1970s.

However, the outlook is not all gloomy. Investment sentiment has picked up from the start of the year when interest rates were at 14 per cent and the world was at war with Iraq. The end of the Gulf war, the cuts in interest rates and the emergence of new investors, particularly from continental Europe, are giving renewed hope to the demoralised property sector.

The UK's entry into the exchange rate mechanism has given impetus to investment from the rest of Europe. As regulations are eased within the EC, overseas institutions are diversifying their portfolios. "Inflationary property values in mainland Europe together with UK membership of the ERM places the UK in a more equitable position within a European investment market," says Deborah Tewson Research.

Richard Ellis calculates that overseas investors, notably French and Dutch, accounted for more than 70 per cent of the £200m capital transactions completed in the first quarter in central London.

It points out that London's prime yields of 5.5 per cent for the West End and 5.25 per cent for the City compare favourably to the yields in other European capitals, namely 5.25 per cent for Madrid, 4.75 per cent for Paris, 4.25 per cent for

Frankfurt and 4.25 per cent for Berlin.

"The volume and nature of current activity is showing renewed vigour, triggered by the ending of the Gulf conflict, falling inflation and reduced interest rates," says Healey & Baker, chartered surveyors.

None the less, surveyors warn that the mood of optimism is fragile and investors are carefully monitoring the economy.

The investment market is also handicapped by a mismatch between the expectations of buyers and sellers. Most buyers want good quality, well-let buildings in good locations, with high yields. Relatively few sellers have property of this quality, and many companies with stronger finances are trying to delay their sales in the hope that yields will come down.

Surveyors advocating a switch into property emphasise the need to be selective. Con-

cerns about oversupply have dragged provincial office yields up to 9 per cent, with the exception of prime space in Manchester and Birmingham which commands yields of 8 per cent. Nonetheless, a careful analysis of individual centres reveals some with good growth prospects worthy of lower yield ratings, according to Healey & Baker.

The surveyors sound a warning about Enterprise Zone property, arguing that the large amount of vacant accommodation could undermine values in the long term. "In some cases investments that have been sold on the back of rental guarantees could yet turn out to be very dubious long-term acquisitions," says Healey & Baker's latest investment report.

Investors should also proceed carefully in the central London market. In the City, the space that was planned for the seemingly endless expan-

sion of the financial services industry in the heady days after Big Bang is likely to overhang the market for several years. Although the City may benefit from the arrival of more international business, the financial services industry is in a period of retrenchment.

The combination of thin demand and the plethora of new developments will make vacancy rates rise from the existing level of 15.6 per cent to well over 20 per cent by the year end, according to Baker Harris Saunders, chartered surveyors in their latest City development and market commentary. As a consequence, many commentators doubt whether the 6 per cent yield for the best property in the City takes adequate account of the poor rental prospects.

In the West End, where prime yields are running at 5.75 per cent, the problem is less one of oversupply than inadequate demand. Many of

the service industries that characterise the area have been hard hit by the recession while high rent rises are forcing some tenants to look elsewhere if they can.

However, the harsh statistics do mask occasional glimmers of hope. There are relatively few large, high quality buildings in prime locations in the West End. And even in the City, there is arguably a division between prime, modern space and second-hand office blocks in fringe locations.

The split between good quality property and poor imitations is even more pronounced in the business park market. As well as bargain rents, tenants can demand considerable concessions such as rent-free periods, cash incentives and allowances for fitting-out costs.

In principle, tenants can cut their costs considerably by moving offices. In practice, however, the number of active enquiries is a small fraction of potential demand. Baker Harris Saunders attributes tenants' reluctance to move to three factors: the capital cost of moving, the removal and fit-out of a new building, the reluctance to take on a 25-year

lease in uncertain times and the difficulty of disposing of existing leases.

These obstacles, together with many landlords' cash flow tensions, have resulted in increasing pressure for shorter lease terms and break clauses and for landlords to take on responsibility for the tenant's existing lease commitments.

"The fourth stage is just emerging, with tenants beginning to ask for concessions on aspects of their leases which have always been regarded as sacrosanct," says Baker Harris Saunders. There is considerable uncertainty about the likelihood of widespread erosion of the lease structure in oversupplied areas such as central London. In the mid-1970s, leases came under pressure but reverted to the traditional format with the turn in the cycle. It remains to be seen whether the overhang is large enough to force lasting change this time around.



View from the top: the landmark Canary Wharf development, right of picture, was completed earlier this year in London's Docklands.

Picture: GUY WOOD

There are still buyers about, writes Anne Steadman

Special attractions lure some foreign investors

OFFICE property yields are at an all-time high. Interest rates are drifting downwards. And although not even the most glib of agents will venture a guess as to when office rents will start to move up again, there seems to be consensus that yields will soon start to harden - if they have not begun to do so already.

There are buyers about, many from abroad who can only see property at current yields - then measured against their own domestic yields - as cheap, particularly with the added bonus of the UK's traditional 25-year lease structure.

Even UK domestic institutions which are relatively liquid are dipping their toes in the water after a long absence - and looking to buy.

The rationale for most would-be buyers is simple. That there are no prospects for rental growth in the medium term is then as read, but a fall in yield will ensure respectable capital growth. Income growth when it finally happens, will be the cherry on the top.

For some foreign investors, for example the Germans, there are added attractions. If they can buy at, say, initial yield of 9 per cent, with their own domestic borrowing at 8 per cent, the deal looks even better.

There is, then, undoubtedly a great deal of interest. That said, however, there are not too many transactions actually taking place.

"It is simply because there is a shortage of the right product at the right price. Most buyers are hoping to acquire good quality, well-let buildings in good locations at high yields."

Credit Foncier for £41m earlier this year. Tenants, says Mr John Mundy of Richard Ellis, which handled the sale, are paying various rents "in excess of £50 a sq ft". At face value, based on those rents, the initial yield is 8 per cent. However, analysed for valuation purposes, that yield comes down to 7 per cent.

Some sellers are the UK institutions. The Norwich Union and The Prudential, both of which are historically overweight in property, have put it on record that they do not intend to add to their existing portfolios.

With good judgment, it is still possible to have 'plenty of fun out there'

ing investments in property. Others are selling in central London because their portfolios are too heavily concentrated in that area and out of balance.

Still others, including Mr David Hunter of Scottish Amicable, are quite happy to take the opportunity to "dump a few" - at the right price.

While he is prepared to sell "expensively" - and Scottish Amicable's Nightingale House in Cannon Street is on the market - Mr Hunter remained conspicuously active as a buyer over the last year or so while the majority of his institutional colleagues were firmly glued to the fence. He still is a buyer and believes that with good judgment it is possible to have "plenty of fun out there".

He believes the current obsession with yields could be misplaced. He would, he says, much rather buy a good quality provincial office property at 8.5 per cent than a poor one showing 10 per cent.

beat a hasty retreat, as have others, such as some of the larger Dutch property companies, several of whom suffered burnt fingers at the height of the good years.

The Germans have been at the forefront. The German Hypobank with Ossey Estates has so far spent more than £100m on UK property.

Several of the German open-ended property funds are "getting their acts together" following deregulation and are interested in buying in the UK, says Mr Peter McFarlane of Weatherall Green & Smith.

DOJ, one of the larger German funds, has just bought Jones Lang Wootton with a view to putting £350m into EC property including the UK.

Another notable presence is that of German private individuals, quite a few of whom would have no difficulty in funding purchases of up to £20m and more.

The Dutch institutions are also in the hunt. Aldwych House recently went to a Dutch fund for £90m; smaller investors are also buying. Danmeco, a Dutch consortium advised by Weatherall Green & Smith, has just picked up two more properties after spending £2m on an office investment in Cambridge.

The two new properties are Berisford Property Development's 17,265 sq ft office development in Chertsey, for which £4.6m was paid, and the first phase of Wilson Connolly's new Waterside office project at Rushmills, Northampton.

Danmeco is hoping to invest a further £40m in UK property. Danmeco's purchases are of note because up until now it has been rare to find overseas investors interested in properties outside London - although several of the UK's provincial cities bear comparison with other European capital cities.

he would be happy to put money into provincial property.

French and Japanese investors are also casting an eye over UK office investments.

In the case of the French, who recently have seen domestic prime office yields at 4.5 per cent - although they are now moving out to 5 per cent - London looks very reasonable indeed.

Agents remark that the French are "less price-conscious than some of the other European investors".

The Japanese after paying some pretty high prices at the height of the good years, are still there.

Although big investments abroad need the go-ahead from the Japanese Finance Ministry, it is believed that at least two Japanese life companies are looking for London headquarters buildings, for which they are prepared to pay more than the 8 to 8.5 per cent being talked about by the Germans and some of the UK domestic investors.

Little Eastern investors are also still around, although in general terms their strategies remain a mystery to most market observers, and details of transactions are likely to remain shrouded in secrecy.

The United Bank of Kuwait recently bought the head leasehold of 7-17 Baker Street in London's West End for about £13m.

Although there is a general air of optimism among investment agents, it remains to be seen just how much of all this interest will be translated into positive action in the form of deals.

Potential investors keen to rush in should take note that though UK prices are reasonable, not too many sellers are prepared to give their properties away, and there is definitely no way they will be able to get their hands on the few prime properties in the true City core or best West End locations at yields of 7.5 per cent.

There is still a premium to be paid for the very best.



BIRMINGHAM



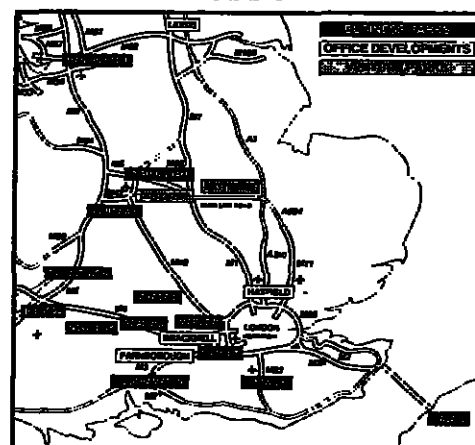
LEEDS



KETTERING



NEWBURY



MARLOW



BRISTOL



SOUTHAMPTON



READING

Arlington offers a vision of a better business environment.

Organisations flourish in the right environment; where people are not weighed down by commuting or the constraints of outdated buildings and facilities. Arlington specialises in creating high quality business, office and industrial parks where companies thrive.

It starts at our unequalled choice of locations. All are in prime positions with excellent motorway connections and near major centres.

It's reflected in our master planning. Each building is carefully sited within an attractively landscaped environment, with ample parking, extensive services and appropriate amenities.

It's shown in the attention to detail of our project management teams who will finish your building to the highest standards, on time and to budget. And in the management services that care for every Arlington development.

Our vision of a better business environment is shared by the hundreds of leading companies who have already joined us.

You'll see it in the performance of your people and your business when you move to an Arlington development.

ARLINGTON

A BRITISH AEROSPACE COMPANY

I am interested in a better business environment. Please send me a complimentary copy of:-

☐ "Profile" - VHS video (12 mins)

☐ "Profile" - Brochure and location fact sheet.

Name: _____

Position: _____

Company: _____

Address: _____

Postcode: _____

Tel: _____

Post to: Terry Sanders, Arlington Property Developments Ltd., Bedford House, 16-18 Cannon Street, London SW1H 0QT. Fax: 071-231 0793, Tel: 071-222 2765.

OFFICE PROPERTY 2

David Lawson on the deepest slump in memory

Over-egged cake

FIRST the good news: anyone looking for offices in central London can expect the deal of a lifetime. Discounts, rent holidays, fitting-out incentives - anything to get you in the door. All at a base price as much as 40 per cent below the late-1980s peak. Now the bad news: imagine you are a landlord.

Things will get worse - or better - depending on which side of the fence you are. Rents are set to fall even further as the industry struggles through the deepest property slump in living memory.

This is not simply a result of demand weakening just as the fruits of the construction boom are ripening into a glut of new buildings. Some tenants want new premises, but are moving ultra-cautiously. Others are suffering the landlords' problem: they are unable to get rid of their existing premises in a market awash with second-hand space. And a few have realised the dice are not entirely loaded in their favour. High-quality, well-located premises are still as precious as gold dust.

Doom has been preached for some time by analysts such as Chris Walls at Salomon Brothers and Geoff Marsh of Applied Property Research, although for too long the reaction was to shoot the messenger.

Mr Walls believes the outlook for rents and capital values will remain grim for at least a couple of years, even though the building surge is talking off. Mr Marsh points out that 28 million sq ft of unlet space will come to the market by the end of 1992. That might not seem indigestible when between 2 and 3 million sq ft of space is being absorbed every three months even during the slump, but new tenants usually throw old offices on to the market, so only around 4 million sq ft of total supply disappears. London, therefore,

has the equivalent of between seven and nine years' net requirement stuffed into 18 months.

In fact, supply has already passed 21 million sq ft in the London business core, with another 3.4 million available in Docklands and 5 million in remaining areas, according to Delenham Tewson & Chinnocks figures produced within the past couple of weeks.

Meanwhile, central area take-up fell by almost 30 per cent in the 12 months to March and collapsed by 50 per cent in the first three months of 1991 elsewhere. The overall vacancy ratio rose from 10 to 18 per cent in a year, and Baker Har-

Even dependable companies have been shaken by savage portfolio devaluations

ris Saunders predicts that well over 20 per cent of City offices will be standing empty by the end of 1991.

The impact on values has been catastrophic. Weatherall Green & Smith says tenants willing to stroll five minutes from the Bank can find prime air-conditioned space for around £40 a sq ft - and that is before taking account of letting incentives. Two years ago, top rents were bounding above £65 and touched £70 in the West End. Some forecasters were betting on breaking the £100 barrier by the mid-1990s. Now the prospects are for further falls, with only a few buildings holding their own.

Even dependable companies such as Land Securities and MEPC, the UK's top two developers, have been shaken by savage portfolio devaluations, and more bad news could be stored up as rent reviews fall due. The next shock could be a long-awaited adjustment to lease structures. Salomons and BHS predict that pressure to

dispose of empty offices could force landlords into offering shorter terms than the traditional 25 years. Some tenants are already winning break clauses, and five- or 10-year leases, as a price for accepting rents which are still 30 per cent below boom levels.

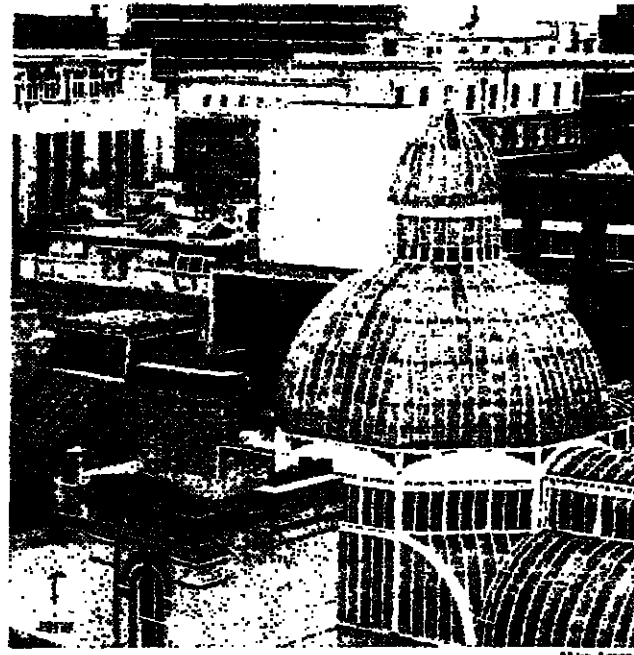
The next step will be refusing to accept traditional lease terms such as liability for repairs, insurance and latent defects, or responsibility for default by a subsequent occupier after a tenant moves on and assigns a lease. "There are even suggestions that the upward-only rent review may be under threat," says Sandra Jones, head of BHS Research.

Such moves would cause widespread reverberations among investors. Institutional owners are unlikely to give way easily after decades of resisting change, however. They are rich enough to play a waiting game, and confident that tenants will scramble for the best space when the economy twitches back to life.

That may not, however, apply to second-hand space and "fringe" blocks thrown up in poorer locations during the Big Bang hysteria. Colin Hargreaves at Healey & Baker insists these are the real albatrosses around the neck of what has become a sharply divided market. "There is still a shortage of prime space in the stricter sense of the word," he says.

That is becoming a familiar cry, particularly in the West End, where agents such as David Klein at Strutt & Parker argue that crude oversupply is less of a problem than mismatch of buildings to demand in a two-tier market.

Whichever way you cut this over-egged cake, however, it looks as much a vale of tears as a market of tiers. For the landlord that is, any crying tenants will be doing it from happiness on the road to the bank.



The glass domes of Barton Arcade, Manchester

MANCHESTER

Varied reasons for growth

IN THE SECOND half of the 1980s, the office market in Greater Manchester enjoyed an old-fashioned boom. In the city centre, prime rentals rose by 150 per cent in the three years to 1989 and a third Manchester office market was created on dejected quays at Salford.

Manchester is now the only English city outside London where the centre of gravity in the office market is not found in a single location. London has the City, West End and the Docklands; Manchester the city centre, South Manchester and now Salford Quays. These markets account for well over 65 per cent of the estimated 34m sq ft of office stock in Greater Manchester.

Each of the markets is distinct from the others and the reasons for growth, and its effects, have varied significantly. At Salford and South Manchester, the boom has been supply led. In the case of

South Manchester, the oversupply is less obvious and the growth of the airport has underpinned long-term confidence. Rents of £15 a sq ft are now being achieved, but a number of stand-alone office buildings on infill sites have been empty for over a year.

Mr Tom Marshall, head of agents Lambert Smith Hampton's Manchester office, says that the quality of some schemes in the area has not been all that it might.

"There has been a tendency for developers to bring forward sites for office use which might have been better allocated to other uses, but having said that there is a need for a true business park near the airport."

The first is now being built by Ringway Developments, a consortium formed by Amec plc, Peel Holdings, CJS and the 10 Greater Manchester local authorities. The Manchester Business Park, at Wythenshawe, will be a 475,000 sq ft low density development in a lake-side setting.

The scale of new development has brought localised oversupply

In central Manchester, growth has been demand led as the city's professional services sector has expanded within a limited geographic area. The real rental growth has been in the city centre, but the largest developments have gone up in Salford and South Manchester.

Since last year, the weakness in parts of the Greater Manchester office market has been exposed. Although there has been only a slight reduction in historic take-up levels the scale of new development has brought localised oversupply.

Salford Quays is the prime example. Having created a distinct occupier base - generally technology-led companies in smaller units - a huge amount of new space has gone up in the past 18 months. Rents which had climbed slowly to £11 a sq ft by 1989 are now being pitched at £15 a sq ft.

According to Dunlop Heywood, the first Manchester surveyor to open an office on Salford Quays, some 150,000 sq ft of office space was let on the Quays between 1986 and 1989. There is now 1.3m sq ft of new space being built, with another 800,000 sq ft proposed.

The biggest projects are Charter Group's 500,000 sq ft Exchange Quays development, Amec Properties' 250,000 sq ft Anchorage and the 500,000 sq ft Harbour City from the Manchester Ship Canal Company. MSCC has also started the 600,000 sq ft Pomona Strand development.

These projects have seen considerable investment interest. Amec and the Charter Group have attracted more than £100m from specialist enterprise zone funds. Property Enterprise Trust paid £53m for two buildings at Exchange Quay, one of the largest single investments in the Manchester market for a decade.

Tenants, however, have been notable by their absence. Earlier this year, after losing a large letting to the Nat West Bank's Centreline operation to a nearby business park developed by London and Metropolitan, Charter and agents Rich and Ellis parted company. The developer has now cut rents to a level which the market suggests are as low as £11 a sq ft.

Martin Regan

■EUROPE: gripped by l'attentisme

Berlin bucks trend

MANY of Europe's office centres are gripped in a state of l'attentisme, or suspended animation, with recession taking over from the Gulf war as a cause for drift. There is one outstanding exception: Berlin. In a week's time the Bundestag will debate whether to shift the capital of Germany back to Berlin. Whatever the outcome - and betting is on a compromise which will save Bonn's face - everyone wants to be in Berlin.

In east and west, rents are rising so rapidly nothing can keep pace. In two years, rents for prime new space in the west have doubled to DM65 per sq metre per month and in the east the sky is the limit. There, asking rents as high as DM120 are on record and that's without proper telephones.

Of course, both are very artificial markets. The east has a non-existent stock of useable office space and its first speculative central city development - 650,000sq metres of offices, 350,000sq metres of retail and 100,000sq metres of residential in Friedrichstrasse Passage to be built by a US/French consortium of Trishman Speyer, Galleries Lafayette and Bouygues - will not be completed before 1994 at the earliest.

Supply in the west has been wholly inadequate to meet demand since the wall came down and with planning authorities overwhelmed by applications, new development is caught in a stranglehold which will not loosen for a couple of years or more.

In the meantime, many of those who came to help east Berlin shake off its Soviet grime must content themselves with renting small suites in the west, suitable perhaps for the influx of professional firms such as lawyers and management consultants but a severe constraint on larger operations. Investor/developers must keep their hand in with whatever scraps come available, such as Norwich Union/Taylor Woodrow's 2,400sq metres at Uhlandstrasse 14.

Federal and city authorities have grasped the nettle and permissions are coming through as fast as possible. By the end of the year, Trenkner and the city fathers should announce the developer chosen to mastermind the main urban regeneration scheme in the east, the 50-acre Kopenickerstrasse site, east of Friedrichstrasse. Meanwhile, self-build headquarters for both Daimler-Benz and Hertie, the food group, have received the go-ahead on Potsdamerplatz and Lenne Dreieck nearby.

Understandably, the lure of Berlin has left Frankfurt in the shadows. Prospects for Germany's premier office cen-

European locations, followed by the US but definitely not eastern Europe.

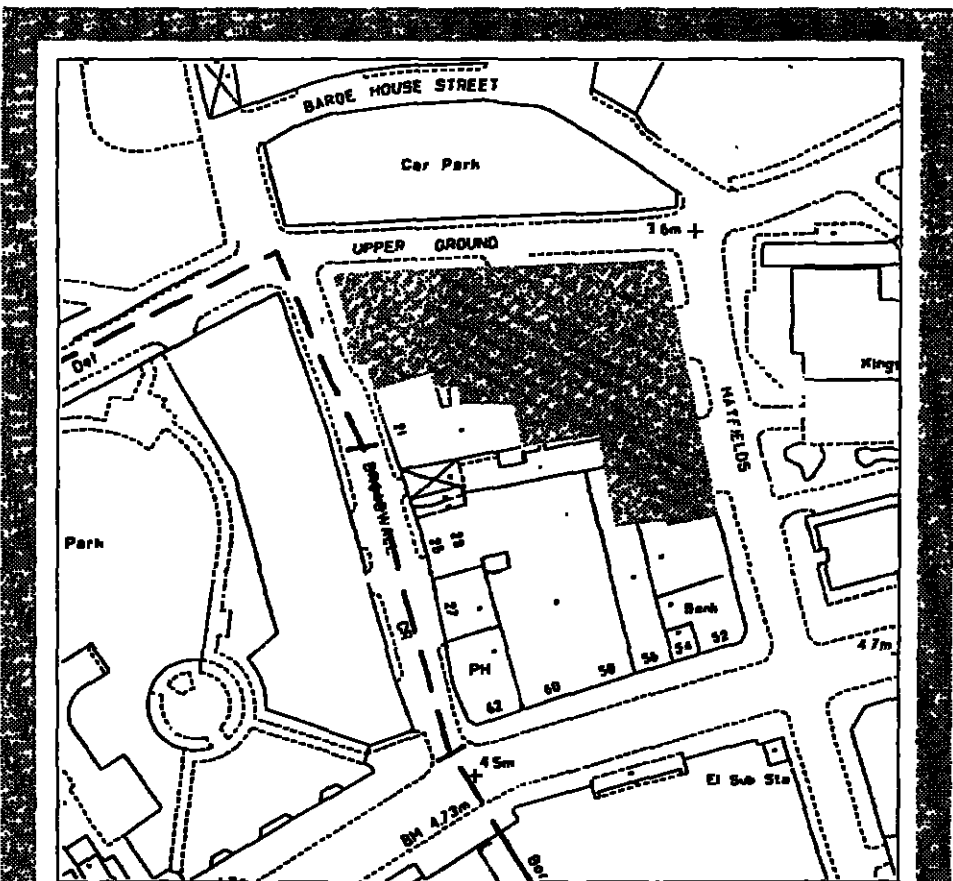
Unification may have given Berlin a shot in the arm, but the lengthening tentacles of the Common Market have not had the same effect on Brussels. Mr Timothy Fenwick, European partner of Jones Lang Wootton, describes an increase in the volume of lettings in the past six weeks, but otherwise a fairly lacklustre market.

Prime rents of about BF60,000 per gross sq metre (equivalent to about £18 a sq ft) could be 10 per cent higher by the year-end but investment yields are not likely to drop to the lows of 18 months ago for the foreseeable future. Investing institutions are very yield-conscious at the moment and, in Mr Fenwick's words, "there is a lot of looking but not much in the way of cheque books".

Paris is suffering a degree of l'attentisme, with the inner core drawing breath as a number of banks look to sell their existing headquarters after Société Générale opted for 100,000sq metres of space in the 15th arrondissement in the 13th arrondissement. Indeed it is not three months since a record FF3,000 a sq metre was paid by the Contrer Forrester, for Nal Road Pointon on the Champs-Élysées.

While that may be a wholly exceptional property, there are signs throughout the market of a widening gap between top quality space at about FF4,000 to FF4,500 and even the best of the rest, such as the Banville rebuild in the 17th arrondissement near Arc de Triomphe, where little over FF3,000 is feasible.

Christine Morr

FREEHOLD OFFICE
Investment/Development
Waterloo, London S.E.1.

Principals and retained surveyors only

Contact: Peter Levy, Shaftesbury PLC.

Telephone: 071-839 4024 Fax: 071-839 1933

WOODLANDS

■ 22,000 sq ft
■ Headquarters Office Development
■ Completion Summer 1991

All enquiries

DREWATT NEATE
0635 36204

MELLERSH & HARDING
071-499 0866

HILTERN HOUSE
OXFORD ROAD
STOKENCHURCH
BUCKINGHAMSHIRE

FULLY FITTED
AIR
CONDITIONED
OFFICE
BUILDING

FOR SALE/
TO LET
32,000 SQ. FT.

**Edward
Rushion**
071-493 6787

NEW FETTER LANE
8/10 NEW FETTER LANE
LONDON EC4

A LANDMARK
AIR-CONDITIONED
OFFICE BUILDING
WITH CAR PARKING
TO LET IN UNITS
FROM 5,120-73,911 SQ. FT.

DE GROOT COLLIS
071 242 0333

SWAN HOUSE, 37-39 HIGH HOLBORN
LONDON WC1V 6AA. FAX: 071 242 1058

CROWN ESTATE
ST ALBAN'S ABBEY VIEWS
HERON Hi-Tech

Abbey View, St. Albans, Herts.
20,000 sq ft let to Sage Computers
Only two buildings remaining.
Now Letting 6,000-68,000 square feet.

For further information including brochure, town guide and technical pack contact:

Peter Leyburn
RICHARD ELLIS
071-629 6290

Ian McGill
FREETH MELHUSH
0727 48680

Mike Ayton
HILLIER PARKER
071-629 7666

OFFICE PROPERTY 3

RENTS: prospective tenants have never had it so good

Going soft in land of plenty

PROSPECTIVE office tenants have never had it so good. Besides being spoiled for choice of premises there are, according to Mr Chris Peacock of Jones Lang Wootton, more concessionary terms available to them than he can recall.

Office rents in most UK centres are continuing to soften and there have been some large falls.

The City of London is a case in point. At the peak of the market in late 1988, a figure of £70 a sq ft was achieved in the letting to Sun Alliance at Leadenhall Court. Today top asking rents are about £50 a sq ft and most quality new space can be had for between £40 and £45 a sq ft - with a package including rent-free period, fitting out costs, capital sum, or all three. In some cases the landlord will take back the new tenant's existing space or will at least offer some measure of rental cover on rental commitments.

Just how far the landlord is prepared to go in the quest to sign up a new tenant in this competitive market depends on how desperate he is to let the space and/or how hard his financial partners or bankers are pressing him. It will be easier to squeeze on a property company known to be under pressure than to attempt to tie up a similar deal with Land Securities, MEPCO (except perhaps if a company wanted at least half of Alban Gate) or an institution. But even institutions admit that they are prepared to be flexible.

Jones Lang Wootton considers that City office rents will continue to fall throughout this year. But it is difficult to say exactly how far. Varying levels of sweeteners and incentives on offer mean that it is far from easy to put firm figures on real rental levels.

At the end of March this year the firm estimated that the vacancy rate for City offices was about 13 per cent.

This was made up of 4.4m sq ft of new space and 5.8m sq ft in second-hand buildings. Of that 5.8m sq ft only 1.5m was in air-conditioned buildings. And it is the new buildings, or at least those which conform to modern air-conditioned standards, that are being taken up. Older, centrally heated buildings which "may not have been refurbished in 40 years just will not let - even at £5 a sq ft".

Jones Lang Wootton projects a City office vacancy rate of 15 per cent by the end of this month and foresees a climb to 21 per cent by the end of 1992. However, at that time only 8 per cent of the vacant space is expected to be new. In his opinion it is only then that we are likely to see the bottom of the market.

Current conditions have meant that new construction starts have all but dried up. Jones Lang Wootton estimates that in the last six months of 1989 work began on 3.5m sq ft of new space. For the whole of 1990 that figure fell to 2.5m sq ft. But in the first quarter of

this year work started on a mere 90,000 sq ft. And it is this dearth of new space to add to the oversupply which will lead to a quick tail-off in vacancy rates for new space, the firm believes.

In the meantime there is still considerable activity in the City letting market which seems to be a little livelier after the Gulf war.

In the first quarter of this

Top rents are about £50 a sq ft and quality new space can be had for £40-£45 a sq ft

year tenants signed up for 790,000 sq ft of space. In April, some 350,000 sq ft was firmly spoken for including two big lettings. C.E. Heath took 120,000 sq ft at Five Acre Square and a Japanese tenant took 110,000 sq ft at Kumagai Gumi's 55 Bishopsgate. There is a good deal more in the pipeline.

Mr Roger Lister at Richard Ellis confirms "healthy demand" and says that it is the better buildings in which there is most interest. While he considers that tenants will find it possible to obtain rent-free periods of 12 to 18 months, he says that it is rare for landlords to give away more. And although there is much talk of further concessions, he says there is little evidence to back this up. Landlords work out what they are prepared to concede in terms of a capital sum

and it may be dressed up in various guises to offer combinations of individual concessions.

Talk of tenants demanding shorter leases and thus putting the UK's traditional 25-year lease structure under pressure has been overstated according to both letting agents and institutions. However, there are undoubtedly some leases which have been granted for 10 or 15-year terms and others where the tenant has the option of breaking the lease at specific intervals.

In the West End of London there is not the same scale of oversupply as in the City. Here, says Mr Simon Bakewell of Nelson Bakewell, his guess at the vacancy rate is only about 3 to 4 per cent. Here there are signs of a two-tier market with the best buildings with the latest fittings and technology letting reasonably quickly while rents for the lower-tier buildings are under pressure.

Rents at the top end have softened. But Mr Bakewell is quoting a figure of £70 a sq ft for the recently completed 51,500 sq ft refurbishment of 25 Berkeley Square by Randersworth Trust. In his opinion the building is the only one of its size and quality available in this location. In this market, albeit competitive, he says tenants are still prepared to pay top prices for exceptional space.

Provincial rents have been affected by the recession, the

Gulf war and an increase in supply. In a survey of prime office rents in 40 regional centres Weatherall Green & Smith notes that average rental growth of 1.6 per cent in the last quarter of last year was followed by a fall of 3.25 per cent in the first three months of this year.

Annual growth to March this year was under 4 per cent compared with 20 per cent in the previous year. Rents in half the centres monitored have fallen in the last six months and in a further third they remained static.

The centres which have registered rental increases are mainly located in the north and in Scotland. However, much of the growth over the last year came in the first half of 1990 with very little since then.

Aberdeen, the only city where demand is well ahead of supply due to the recent upturn in the oil industry has seen rents move up by 50 per cent. But oversupply has led to the greatest falls in Bracknell/Slough/Reading areas, the former Golden Triangle.

Relocation continues to add to demand for regional offices and 1990 saw the highest ever recorded number of organisations moving out of central London. A further 60 planned relocations had been announced by the beginning of this year.

However, it is a fair bet that the reducing differential between London and regional rents - as well as the inability to dispose of existing premises or to raise the anticipated sale proceeds from them may well put a fair proportion of the moves on ice for the time being.

Anne Steadman

OFFICE PARKS

Signs of immunity

DISTANCE appears to lend partial immunity to the sub-zero economic winds sweeping through office markets. While many town centres have caught heavy colds and London is laid low with influenza, greenfield business parks are suffering only a slight sniffle, says one of the sector's leading research groups.

That is not to deny some site owners are groaning with discomfort, according to the latest health check by Mr Andy King and Mr Steve Bryant at property analysts AFR. Take-up slid by more than 20 per cent last year and many schemes have been virtually moth-balled. But that was a decline from record levels: "The fact that almost 10m sq ft was absorbed during a recession and around the same amount will be let or sold this year must be considered a success story by any standards," says Mr King.

Not so successful are those who should never have aspired to join this market in the first place. Their so-called parks would have been hard-pressed to attract tenants even in a good year and they can look forward to a lot more pain in future trying to justify decisions to pay office prices for what is still only industrial land, according to Mr Jonathan Walters of Hunting Gate Developments. For some, the only hope of salvation is tapping new-found interest by institutions in acquiring once-

unfashionable "sheds". Or perhaps tapping the demand for high-office "flex-tech" sheds identified by Ms Fiona Denby and Mr Ian Scott at Fletcher King.

Whatever course they choose, the perception of a vast oversupply of office parks engulfing the market should be finally killed. That will please observers such as Mr James Donald of Strutt & Par-

Companies are not looking for cost savings but a better working environment

ker, who constantly insisted that there were no more than a dozen real office parks in the country. This elite group can still attract good returns, particularly now that potential occupiers have woken up to the fact that the buyers' market will not last forever.

Rents on parks outside towns such as Leicester, Northampton, Oxford and Slough match or exceed those in the central business areas. Companies are not looking for cost savings but a better working environment and accessibility, says Mr Andrew Jackson of Weatherall Green & Smith.

The relocation trend will continue, he says, gaining strength as the economy recovers and underwritten by the intention of almost 40 per cent of existing tenants to expand on the same parks.

Owner-occupiers are a large force, taking almost half the space on office parks last year, says APR. Decision-making has slowed during the recession but the fact that they can rarely find big sites in town centres for large relocations

means the potential for further development is only just below the surface.

IBM chose a variation on this path by setting up a joint venture with MEPCO - its first in the UK - to buy 18 acres of the Rutland Group's 250-acre park next to Heathrow Airport. About 60 per cent of the space will become a new marketing centre for west London. "Customers need to feel that they can visit us in a convenient location with plenty of car parking - something we could not readily provide on this scale in a town centre," says Mr Brian Moriarty, IBM real estate development programme manager.

That is why almost 25 per cent of the 67m building contract is taken up by two underground levels of parking for more than 1,200 vehicles, plus another 350 spaces on the surface. This, along with the prime location, should bring potential tenants swarming around another 180,000 sq ft which will be offered on the open market.

This sort of quality will come to be expected by many companies moving out of town centres, forcing lesser schemes to lower their sights towards customers who are not in the market for landmark buildings and high rents. But with a steady stream of businesses moving relatively short distances to find more efficient premises, and buoyant growth forecast around the fringes of the south-east over the next decade, some will have little problem hitting new targets. Others must take whatever chances that turn up and stop trying to masquerade as office parks.

David Lawson

Christine Moir examines the Scottish scene

City of culture suffers a hangover

THROUGHOUT the second half of last year, as recession deepened in the south, the Scots took pride in their region's resilience. In the property market, rents were still pushing up when those in the south were crashing. Yields had moved out, but were still at manageable levels, which left something for both developer and investor. Some sectors and areas were positively sunny.

Today's landscape has rather more clouds. Conditions are still much better than in the south, but there are prospects of showers. Both Glasgow and Edinburgh have significant, though different, problems, and Aberdeen's new-found success is being eroded by the hangover of 180,000 sq ft vacated by British.

It was always on the cards that Glasgow would draw breath after its year-long party as European city of culture (just as next year Dublin will probably be nursing a hangover). In 1988 and 1989, as the city prepared for its turn centre-stage, office yields narrowed and capital and rental growth combined to produce performance of no less than 26.2 and 23 per cent - more than double the 9.9 per cent for the decade as a whole. In cultural year itself there was even more sparkle.

As agents Weatherall Green & Smith noted in their annual report on the Scottish market (published last January), the Glasgow market has always been "characterised by more immediate supply responses to upturns in demand" than is possible in other centres, such as Edinburgh.

For the past two years the city has been a forest of tower cranes, most of which are due to come down around the same

time this summer. Among a crowd of summer completions are Grosvenor's 40,000 sq ft Sutherland House on St Vincent Street, the 34,000 sq ft block by Nationwide down the road, Kirkstane House, a similar-sized development by Sun Alliance, and the third building in the mammoth Atlantic Quay scheme which is now close to completion.

There is some cause for concern that the office market has been over-cooked

If the letting market maintains its current pace, they will not fill the new space. In common with business centres around the world, during the Gulf War the market went dead. It has not picked up significantly since.

In the past quarter, according to Philip Moir, city of culture responsible for Scottish offices at estate agents Chesterton, the only sizeable letting was Glasgow Development Agency's take-up of 35,000 sq ft at £16 per sq ft in Atrium Court, now owned by Singapore Land since the collapse of Rush & Tompkins.

The gloom should not be exaggerated. There is still business being done - at good lev-

els: witness the £28.50 a sq ft paid by Legal & General in the Nurses Pension Scheme building on West George Street. But the £20 barrier may prove harder to hurdle than some had predicted last year.

With such a glut of top-grade space, the knock-on effect is obvious: second-hand property in secondary positions are sticking. The question is: for how long?

There is some cause for concern that the office market has been over-cooked. Mr Moir, one, expects take-up to "return to more normal levels after the boom of the past two years". As that seems almost inevitable, Glasgow may have to relearn that culture and business make uneasy bedfellows and adjust its expectations downwards.

In Edinburgh, as ever, the key question is whether the city will burst out of its geographical straitjacket. There is no clear answer. Many of the planned buildings along the Lothian Road will be indefinitely delayed and will not proceed at all except on the basis of a prelet.

Yet there is strong demand for high tech space in fringe business parks, such as that by Miller Developments, with the result that class 4 rental levels have now reached £16.

Within the central core, too,

the picture is mixed. New or modernised air-conditioned open plan space still appears to be mopping up demand: Scottish Metropolitan, which already has KPMG and Martin Currie as anchor tenants in its 155,000 sq ft, Leslie Terrace is thought to be in advanced talks with possible tenants for the remaining 45,000 sq ft, only 31,000 sq ft remains in the well-weathered Erskine House, where Coopers & Lybrand paid £26 a sq ft prospectus look fair for both pages. The 51,000 sq ft Wellington Court and the space Scottish Equitable is now letting in its self-build.

Demand is, however, visibly selective. There are few takers, for instance, for the traditionally popular Georgian gems in the New Town. What estate agents describe as "a good supply" of these buildings translates into such dismal realities as Sun Alliance's double block in Charlotte square which has been empty for 18 months.

It adds up to a picture where overall demand and supply appear to be in reasonable balance in a modestly active market. That bodes well for a gentle continuing growth in prime rents, but it is neither sufficient to fuel a burst in the investment market nor to solve the city's geographical constraints which will pinch once more in the next upturn.

SAMIAN HOUSE
85-87
BOROUGH HIGH STREET
LONDON SE1

SUPERBLY REFURBISHED AIR CONDITIONED OFFICE BUILDING APPROX 5,000 SQ-FT. CLOSE TO LONDON BRIDGE

GRANT PARTNERS
071 629 8501

MONACO

Two Prestigious, self-contained office buildings for Sale in Monaco-Fortvieille

First office building: due for completion in June 1992, 8 floors of office space on 8,300 sqm, ground floor commercial unit on 900 sqm, underground parking for 230 cars. May divide.

Second office building: built in 1989, 6,750 sqm of office space, security let on quality covenants, for sale in floors or as a whole.

Spanish Commercial Properties

Mr Delaporta Tel: (UK) 0727 55445 Fax: (UK) 0727 863457

Mr Aguado Tel: (Monaco) 92 05 03 05 Fax: (Monaco) 93 25 46 71

WEST MIDLANDS CLOSE TO JUNG 7 M6

PRESTIGE OFFICE SUITES

50% Less Than Birmingham Rents

800 sq ft-2, 1600-5, 2000-6 offices

Own entrances, car park, central heating, burglar alarm, digital phone system, fitted carpets, curtains, private bathroom and new Hygiene kitchens.

HOLLAND HOUSE WALSALL - 0922 25951

LECONFIELD HOUSE
CURZON STREET LONDON W1

MAGNIFICENT MAYFAIR OFFICE FLOOR

9,400 sq ft TO LET

FULLY FITTED AND READY FOR OCCUPATION

AIR CONDITIONING/ BASEMENT CAR PARKING

CONTACT: JAMES HALE

JOHN D WOOD

89 Berkeley Square, Mayfair
London W1X 6AL
Fax: 071-493 9815 Tel: 071-629 9050

FINANCIAL TIMES RELATED SURVEYS

Scottish Property	Oct 5 1990
Prop Inv & Finance	Nov 23
Office Property	June 14
Residential Mortgages	July
City of Lon Prop	Sept
Office Systems	Oct
Career Choice	Oct
Prop Inv & Finance	Oct

FOR ADVERTISING INFORMATION CONTACT TESSA TAYLOR
071-873-3211

FOR EDITORIAL INFORMATION CONTACT DAVID DOWELL
071-873-4090

5 UPPER DELGRAVE STREET SW1

An elegant office building with car parking

6,500 sq ft approx.

TO LET

5 UPPER DELGRAVE STREET & 5 WILTON MEWS BELGRAVIA LONDON SW1

Knight Frank & Rutley
071 629 8171

PETER GALLAN and Company
071 722 2205

A DEVELOPMENT BY GRE PROPERTIES

36-38 CORNHILL LONDON EC3

NEW AIR CONDITIONED OFFICES

26,000 SQ FT

TO LET

JOINT AGENTS

Connell Wilson
071-353 9161

Jones Lang Wootton
071-248 6040

BUSINESSES FOR SALE

Wendland Home Improvements Ltd GB Developments (Mouldings) Ltd

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the businesses and assets of these two manufacturing companies in Worcestershire.

Wendland Home Improvements Limited

- Manufacturer of glass reinforced plastic products
- Annual turnover of approximately £1.6 million
- 4,500 sq ft factory unit and shared leasehold warehouse and office
- Plant, machinery and stock in trade
- Attractive order book and full design capability

GB Developments (Mouldings) Limited

- Manufacturer of vacuum formed thermoplastic door infill panels
- Annual turnover - £2.6 million
- 9,500 sq ft leasehold factory unit and shared leasehold warehouse and office
- Plant, machinery and stock in trade
- Attractive order book and full design capability

Interested parties, please apply for particulars of sale to the Joint Administrative Receiver, G Ord, Ernst & Young, PO Box 1, 3 Colmore Row, Birmingham B3 2DB. Telephone: 021 626 6262. Fax: 021 626 6363.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Old Established Jewellers in Battersea

Turnover exceeds £150,000 pa. Rent £12,000 p.a. subject to review.

Contact: Mervyn E Smith, C.A., 294a High Street, Sutton, Surrey SM1 1PQ. Tel: 081 661 2666. Fax: 081 643 9234.

TRANSPORT & STORAGE CO. FOR SALE

Private Limited Company. Owner retiring. Turnover £1.1 million. Net Profit £100,000. Freehold available if required. Beds/Bucks location. International license held.

Particulars only write to Box H8765, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESS AND ASSETS
of solvent and insolvent companies for sale. Business and Assets. Tel: 071 262 1164 (Mon - Fri).

ROCHDALE
Small newly built block of 4 apartments producing £15,600 pa. Suitable BES scheme/investment. £98,000 f/hd. Fax/phone: 0932 864342 anytime.

IBEX Holdings Plc: A.B.C. Contract Services Limited Austin Benn Consultants Limited

The Joint Administrative Receivers offer for sale a going concern the business and assets of the above companies:

A.B.C. Contract Services Limited

- Turnover circa £30 million p.a.
- Employment agency supplying temporary personnel to the construction, warehousing and distribution industries.
- Significant client base.
- Operates from 19 strategically located branches.

Austin Benn Consultants Limited

- Turnover circa £6 million p.a.
- Recruitment consultancy specialising in sales and marketing staff.
- Operates from 8 offices located mainly in the Midlands and the South.

In addition, the Joint Administrative Receivers offer for sale all of the shares of the following company as a going concern:

Oryx (Executive Search) Limited

- Turnover circa £400k p.a.
- Bristol based recruitment consultancy specialising in executives and professionals.

For further information contact the Joint Administrative Receivers, Nigel Luckett or Ann Davies, KPMG Peat Marwick, Peat House, 2 Cornhill Street, Birmingham B3 2DL. Telephone: 021 233 1666. Telefax: 021 233 4390.

KPMG Corporate Recovery

FAMILY COMPANY

Established profitable timber products company for sale. Turnover £3.5m. located West Midlands. Includes substantial freehold property. Owner retiring.

Write Box H8750, Financial Times, One Southwark Bridge, London SE1 9HL.

INSPECTION COMPANY TO THE OFFSHORE INDUSTRY

Turnover £3/4 million. Net profit before tax in excess of £100,000. Write Box H8754, Financial Times, One Southwark Bridge, London SE1 9HL.

Ayala Abbott & Butters Limited (In Administrative Receivership)

The Joint Administrative Receivers offer for sale a going concern the business and assets of Ayala Abbott & Butters Limited, an established, prestige interior design and refurbishment contractor specialising in the design, construction and fitting out of luxury leisure and commercial facilities.

Principal features include:

- Domestic and international contracts.
- Highly skilled craftsmen and designers.
- Experienced contract management team.
- 'Blue-Chip' client base.
- Purpose built freehold premises - approximately 20,000 sq ft.
- Turnover 90/91 £10m.
- Production in-house through an associated company.

For further information contact the Joint Administrative Receiver, Martin Page, KPMG Peat Marwick, Holland Court, The Close, Norwich, NR1 4DY. Tel: (0603) 620481 Fax: (0603) 623078.

KPMG Corporate Recovery

Sallmann Harman Healy Limited

- Established profitable commercial property auction business
- £900,000 p.a. fee turnover
- 8 major auctions held annually
- Leasehold office in WC1

For further information please contact: Mr I Jacob

ROBSON RHODES

186 City Road, London EC1Y 2NU
Telephone: 071 251 1644 Telex: 885734 Fax: 071 253 4829
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Charta Furniture Limited (In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of this well-known long establishment manufacturer of kitchen and bedroom furniture.

- Prestigious customer list
- Quality range of flatpack and assembled furniture
- Unique designs
- Annual turnover of c.£1.5 million
- Freehold premises in Sunderland
- Modern plant and machinery

For further information please contact the Joint Administrative Receiver: Mr Vivian M Bainslow, FCA, FPA

ROBSON RHODES

186 City Road, London EC1Y 2NU
Telephone: 071 251 1644 Telex: 885734 Fax: 071 253 4829
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

BECKSTER ENGINEERING LIMITED (In Administrative Receivership)

The Joint Administrative Receivers offer for sale either in part or in whole the business and assets of Beckster Engineering Limited being a company trading as a quality, modern, medium sized fabricator situated at Egmont, Cambridgeshire. Principal features are:

- Freehold property approx 33,600 square feet;
- Draft turnover for year ended 31 March 1991 £4.4m;
- Skilled workforce;
- Quality customer base.

For further details please contact: Stephen Quinn or David Appleby, BDO Binder Hamlyn, Scottish Provident House, 52 Broad Street, MANCHESTER M2 2AU. Tel: 061-831 7121. Fax: 061-833 0669. DX No: 18567.

BDO BINDER HAMLYN

Chartered Accountants

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Milarm Limited

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of this infantry weapon and armament repair and refurbishment company based in Herefordshire. Its features include:

- Turnover - £1.8 million for 15 months to August 1990
- 28,000 sq ft modern freehold premises on a 2.5 acre site
- Specialised plant and machinery including test range facility and prohibited weapon storage
- Defence standard 05/24 (AQAP4) quality approval

Interested parties please apply for particulars of sale to the Joint Administrative Receiver, A. G. Pearce, Ernst & Young, PO Box 1, 3 Colmore Row, Birmingham B3 2DB. Telephone: 021-626 6262. Fax: 021-626 6363.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

John F Powell and Ian N Carruthers LPA Receivers Offer for Sale

Halfway House Cafe and Pilling Station

- Freehold property on a 2 acre site at Tom Hill, Market Drayton, Shropshire is offered for sale
- Located on A41 Trunk Road
- 8 Bedroom Motel
- Licensed Restaurant Seating 50 People
- Cafe Seating 54 People
- Petrol Sales Forecourt and Kiosk Containing General Convenience Store
- Adjoining 4 Bedroom House

Interested parties requiring any further information should contact John Powell or Mike Horrocks of Cork Gully, 43 Temple Row, Birmingham B2 5JT. Tel: 021-236-9988 Fax: 021-200-4040

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

We have been commissioned to sell a

Steel - Trading Enterprise

(Steel, High-grade Steel, Sheeting, Plating and Tubing) located in the federal state of North Rhine-Westphalia in the Federal Republic of Germany and well established in the market. The turn-over in 1990 amounted to about DM 10 million, with a profit of just under DM 600,000 earned.

The enterprise should be sold as a going concern. The requested purchase price is DM 2.9 million for a one-hundred-percent of the capital shares. Interested principals enquire with:

Wupper & Partner GmbH
ABC-Strasse 38, D-2000 Hamburg 36, Germany
Telephone: 40/34 36 23, Telefax: 40/34 37 58

Carrick Products Limited (In Receivership)

The business and assets of Carrick Products Limited, a specialist manufacturer and wholesaler of solid pine furniture, are for sale as a consequence of receivership.

The business presently operates from two freehold factories comprising approximately 17,000 sq. ft. located at Newhaven, Sussex and a further freehold factory and office complex of approximately 9,000 sq. ft. situated in Brighton, Sussex.

- Annual sales currently exceed £2 million.
- High quality order book.
- Specialised manufacturing process.
- Skilled workforce of 90.
- Excellent locations and opportunity to rationalise.

Additionally, a separate 5,200 sq. ft. freehold commercial building also situated in Brighton, Sussex suitable for a variety of purposes (currently used as a gymnasium) is available for sale.

Enquiries to: AJ Barrett FCA and MD Gercke FCA, Price Waterhouse, No. 1 London Bridge, London SE1 9QL. Tel: 071-939 3000. Fax: 071-939 5566.

Price Waterhouse

Beeline Fleet Services Limited (In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of this commercial vehicle rental, hire purchase and vehicle maintenance business.

- Locations at Lichfield, Sawston, Heathrow, Newport and Okehampton
- Fleet of 90 commercial vehicles
- Established customer base with excellent prospects

For further information please contact W. J. Kelly, Ernst & Young, PO Box 1, 3 Colmore Row, Birmingham B3 2DB. Telephone: 021-626 6262. Fax: 021-626 6363.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

An opportunity to acquire the Business and Assets of:

S.S.P. Forktrucks Limited

(In Receivership)
S.S.P. manufacture side-loaders and are based in Batley, W. Yorks. The principal features are:

- Freehold property that extends to 1.4 acres
- The premises benefit from good motorway access
- Business established since 1976
- Complete in-house manufacturing facility including fabrication, machining, assembly, testing & painting
- Established reputation in the manufacture of standard & specialised side-loaders to suit customer requirements
- Separate spare parts & servicing function
- Pioneered the first pneumatic tyre electrical side-loader

All enquiries to: D J Waterhouse, Joint Administrative Receiver, Cork Gully, 5 Albion Place, Leeds LS1 6JP. Tel: 0532 457332 Fax: 0532 434567

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

ANGLOPAC POLYTHENE LIMITED

In Administrative Receivership

The Joint Administrative Receivers offer for sale the business and assets of this company which manufactures printed polythene bags and reels.

- Fully equipped extrusion, printing and converting lines
- Six colour central impression flexographic printer
- Leasehold factory of 32,000 sq. ft. in Stevenage, Hertfordshire
- "Blue chip" customer base
- Turnover £3,500,000 per annum

For further information please contact the Joint Administrative Receivers:

Paul Finn or Patrick Wadstedt Kidsons Impey, Spectrum House, 20-26 Cusitor Street, London EC4A 1HY. Tel: 071 405 2088 Fax: 071 831 2206

KIDSONS IMPEY

Chartered Accountants

BUSINESSES FOR SALE

Tuesdays, Saturdays and now FRIDAYS

For further information please contact Gavin Bishop on 071-873 4780 or Melanie Miles on 071-873 3308

FINANCIAL TIMES

EXCITE & MAXIMIZE INVESTMENTS

ARTS

Macbeth

OPEN AIR THEATRE, REGENT'S PARK

There is an excellent actress in the current season at Regent's Park called Sarah-Jane Holm. She plays Hecuba in *A Midsummer Night's Dream*. She is also the first witch in *Macbeth*, and for a moment one thought that this was a stroke of genius: she would be playing Lady Macbeth as well. Unhappily, Ms Holm turns out to be confined to the cauldron.

That is a great pity, for the female lead is played by Nicola McAuliffe who, whatever her talents, is not one of nature's Lady Macbeths. It may be intriguing to play the part with a lip, though given the acoustics of Regent's Park, it can be dangerous. The words "Glamis thou art" seem to come out as "Brahms thou art", as if her husband were aspiring to be Beethoven.

Ms McAuliffe speaks her lines in the most matter-of-fact way. When Macbeth tells her about the dramatic experience

of murdering Duncan - "Macbeth! I heard a voice cry 'Sleep no more!'" - she says "What do you mean?" as if she has not the faintest idea of the intensity of what is going on. When she tells her husband to put on his nightgown before going to bed, it comes as a mild surprise that she does not also remind him to brush his teeth. In general, this Lady Macbeth starts as if she is already on sleeping pills.

As a play, *Macbeth* is always said to be dogged by misfortune. Any production that can survive an opening like Ms McAuliffe's can survive anything, and survive it eventually does. True, there are other infelicities, like the fight scenes where the shields sound as if they are made of cardboard. But there are strong points.

David Gooderson is a wonderfully amiable porter, not over-drunk and not bitter.

Keith Osborn as Macduff speaks the difficult lines on learning of the murder of his wife and children very well. Even Ms McAuliffe paradoxically wakes up when it comes to the sleep-walking scene.

There is freshness, too, in Peter Woodward's Macbeth. When he utters the line "Returning were as tedious as go o'er", he does it not out of enthusiasm, but out of a genuine enthusiasm to get on with the fight.

This is the first time that *Macbeth* has been included in the Regent's Park season. William Gaunt, the director, writes in a programme note that he had considerable apprehensions about it. Yet there is nothing wrong with the outdoor setting in many ways it is ideal for the play, woods and all. The production is just a trifle dull.

Malcolm Rutherford Nicola McAuliffe and Peter Woodward



Malcolm Rutherford Nicola McAuliffe and Peter Woodward

Sample the taste of Royalty, rajahs and rockstars

Three small exhibitions currently in London reflect the tastes of royalty, rajahs, and rockstars. Silver has

always been the consummate expression of rank, wealth, and power, and it may come as no surprise that 19th century potteries east of Suez should have acquired a liking for crystal furniture crafted in Birmingham. But can it really be mere coincidence that Roger Daltrey, Elton John, Jimmy Page and Barbara Streisand number among the keenest collectors of Arts and Crafts carpets?

Coincidence, or Zeitgeist may account for the fact that while Sir Peter Maxwell Davies and Flemming Flindt were devising a ballet for Copenhagen about the hapless Queen Caroline Mathilda, the curators of the city's Royal Silver Room were preparing an exhibition of plate on the 15th birthday banquet of her half-mad husband, Christian VII. Caroline Mathilda was the daughter of Frederick, Prince of Wales and child-bride of her schizophrenic cousin.

A King's Feast - the exhibition of Christian's birthday table replete with silver, silver-gilt and gold - was shown in Paris and Copenhagen. Now the gleaming table is laid

again at the end of an enfilade of darkly paneled State rooms at Kensington Palace (until September 29).

The influence of the French court is paramount, both on the plate - whether by French goldsmiths or Danish working in the French manner - and on its use. Three days after his return from a visit to cousin Louis XV in Paris in 1769, the young King had ordered a complete reorganisation of royal dining arrangements. Given the fate of the melting pot for so much French silver, the table and silverware must have been a sight to behold. The exhibition of plate on the 15th birthday banquet of her half-mad husband, Christian VII. Caroline Mathilda was the daughter of Frederick, Prince of Wales and child-bride of her schizophrenic cousin.

The workshops of the French court goldsmiths Thomas Germain and Robert-Joseph Auguste are well represented here. Three elegant and little-known oval tureens - probably Auguste's earliest works - dominate the table, their florid Rococo style tempered by an emergent neo-Classicism. The knobs of two are formed by petit fighting over dead game. A foil decorated with birds and flowers, the gold and silver-gilt of the royal plate settings, each including a spice box and egg cup.

More illuminating than the sticky pink faux sweetmeats that line the exhibition's substantial catalogue (235). The well-documented court banquets make for fascinating social history. Household accounts reveal that the settings of 17 dishes were presented at Christian's birthday celebrations on January 29, 1770 at 2.30pm in the Christiansborg Palace. We know who was there, how the table was set, but sadly not what was eaten. A court dinner for eight in 1780, however, offered 11 the cured brisket with kale and chestnuts; 80 oysters, roasted and raw; almond cake; wine and lemon jelly; 24 lapwing's eggs; 6 lobsters; salad; and half a saddle of roast venison. What was not wanted would have been distributed, cold and congealed, throughout the household.

It seems unlikely that the members of the present Danish royal family dine as extravagantly as their forebears, but they certainly continue to use their plate. The silver tureens by Durand and Niels Gram the Elder decorated with birds and flowers, the gold and silver-gilt of the royal plate settings, each including a spice box and egg cup.

Mallett's new premises at 141 New Bond Street offer a window onto one of the wonders of 18th century Birmingham, the crystal glass manufacturing of F. & C. Osler. Osler's monumental cut glass furniture was without rival in Europe, and were tour-de-force of invention and technical skill. The firm produced the great Gothic crystal fountain at the heart of the Great Exhibition in 1851; their chandeliers and candelabra found their way to Osborne and Windsor Castle, the Palace at Khartoum and the Temple of the Prophet at Mecca. The Lake Palace in Udaipur even boasts an Osler glass four poster bed.

It is hard to believe that the showrooms in Oxford Street and Calcutta exhibited such extravagant specialities as Mallett's 10ft high Islamic style sideboard, and the longcase clock of 1924, a pair that made for the King of Nepal in 1909. A magnificent 8ft wide chandelier - and the tumbling wall lights - display unexpected delicacy and restraint for examples of High Victorian design.

David Black's show of carpets at 96 Portland Road, W11 (until June 22) celebrates his latest publishing ven-

ture: Malcolm Haslam's *Arts and Crafts Carpets* (David Black, £45). West meets East again, this time in the carpet designs of William Morris that are idiosyncratic amalgams of Middle Eastern and Gothic forms. Morris revived hand-made carpet production in Britain: his determination to use natural vegetable dyes forcing him to reinvent lost processes to extract certain colours.

The survey brings together all the material on Morris & Co carpets, and offers the first full - and handsomely illustrated - account of the Arts and Crafts enterprises that followed in Morris's wake. Most notable are the workshops established in Donegal by the Glasgow entrepreneur Alexander Morton in 1902 to provide "Artistic" handknotted carpets for Liberty's. Morton commissioned designs from the likes of C.R. Mackintosh, C.A. Voysey and Rex Silver, as well as establishing an accomplished in-house design team. This soundly commercial enterprise made use of chemical dyes that produced deeper and more fugitive colours, and the carpets never matched the quality of their Morris precursors.

Susan Moore

Blue Remembered Hills

THE MAN IN THE MOON

Do you remember when instead of draping your jumper round your neck, you tied it round your waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, round their waist? Do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's *Blue Remembered Hills*, here in its first theatre version.

Potter's brilliant 1979 TV play used adult actors for the all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in horror. The result was a mix of *Just William* and *Lord of the Flies* set in that "land of lost content", borrowed - like the title - from A.E. Housman.

This stage version is enjoyable but not essential viewing. The children behave like the composites they are: confusions of comics, sweets, jammers, Elastoplast and balls of string. Beneath this

Sweden comes in from the cold

After decades of isolation, the country has finally decided to embrace the EC. Robert Taylor reports

Sweden's prime minister, Ingvar Carlsson, is expected to make a symbolic journey to the Hague on July 1 to hand in his country's application to join the European Community. It will signal a clear and unequivocal end to Sweden's self-imposed political isolation from western Europe. For many Swedes the trip is long overdue, a belated recognition that their future lies inside the EC. Today the Swedish parliament due to make a declaration setting out the country's intention to join the Community — a statement which will emphasise the broad national consensus that the country should become a full EC member as soon as possible. Its main aim is to convince public opinion that joining the EC will be compatible with maintaining Sweden's traditional neutrality in defence and foreign policy.

The speed of Sweden's political conversion to the EC cause has been surprising. It was only recently, as late as October, that the ruling Social Democrats announced — as part of an emergency economic crisis package to restore overseas financial confidence — that it was Sweden's desire to seek EC membership.

In practice, the Social Democrats have moved a long way since gaining power in September 1982 to reshape the economy through the development of a free-market strategy. The gradual removal of financial controls, the abolition of foreign exchange controls on July 1 1989 was a clear recognition that Sweden as a small, tariff-free economy had no alternative but to embrace free trade and capital movements. Until the mid-1980s Sweden exercised tight controls on the movement of money to protect its financial system from foreign encroachment. But these regulations increasingly came to be seen as an obstacle to economic growth and thus to the country's ability to compete with its main trading rivals.

Moreover, the decision by Sweden's central bank last month to peg the Swedish krona to the European currency unit (ECU) made it clear to international markets that the country had abandoned its traditional readiness to devalue the currency to make Sweden more competitive.

Both Mr Bengt Dénis, the governor of the central bank, and Mr Allan Larsson, the finance minister, have stressed that Sweden's economic future is tied irrevocably to that of the EC. Indeed, they wish to see the krona enter the exchange rate mechanism of the European Monetary System as soon as Brussels will

permit it. They see this as the next step in Sweden's participation in the process leading to full European economic and monetary union.

Over the past year the government has speeded up its economic liberalisation measures to meet the challenge from Europe's single market after 1992. Several important reforms are now under way:

• The highly protectionist agricultural system is being dismantled over a five-year period with the phasing out of subsidies for farmers and the eventual removal of controls on imported food. Sweden's monopolistic retail distribution sector is also being opened up to greater competition.

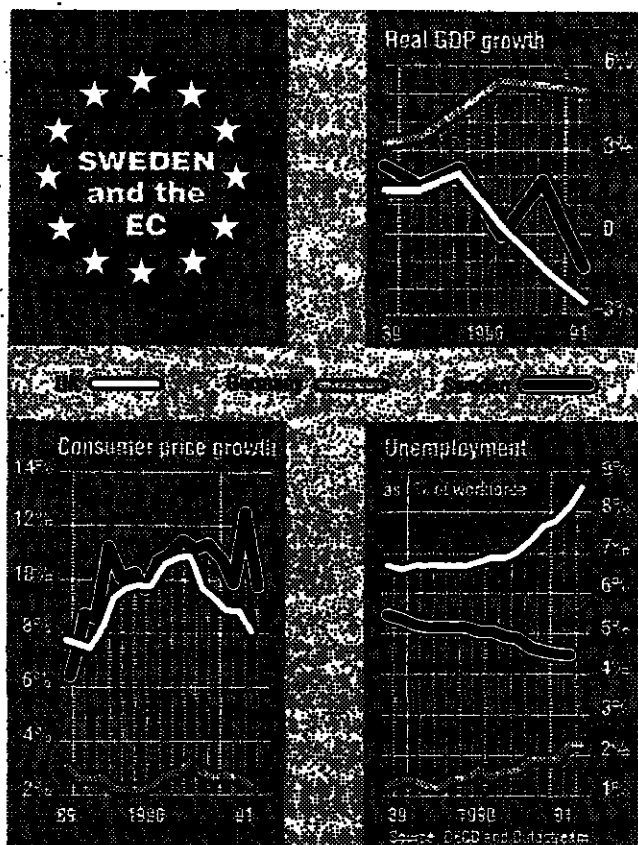
• A new tax system was introduced last January, which shifts the burden of taxation from personal incomes to goods and services. It is designed to improve work incentives and to create a more entrepreneurial climate.

• The government has promised to cut the value-added tax on food next year from 25 per cent to 18 per cent to bring food prices more into line with those in the rest of the EC.

• Efforts are being made to introduce market forces into public services. A programme of partial privatisation will be introduced within the next two to three years in the state-run utilities, forestry and mining industries.

These adaptations are designed to make Sweden's economy more responsive to external competition, particularly from the EC. Over the past six years the country has also introduced a series of regulations into its domestic laws. Since 1984, Sweden, as a member of the European Free Trade Association, has been involved in the creation of the 15-nation European Economic Area, which aims to bring EC members and the EC into a more integrated economic grouping. Sweden has increasingly viewed participation in the EEA as a transition to full EC membership. This is certainly the opinion of many large Swedish companies.

Over the past four years corporate Sweden has become vir-



tually a *de facto* EC member. The direct net outflow of Swedish capital into the EC rose from \$10.4bn in 1987 to \$15.1bn last year. Companies such as Volvo, the auto group, the pulp and paper companies Stora and SCA, Ericsson, the telecommunications giant, and the engineering company Asea Brown Boveri, have all made aggressive acquisitions inside the EC since 1988.

Their determination to establish a strong presence within the EC stemmed in part from two worries: first, that they might be left outside the enlarged and barrier-free European market, and second, that they might face trade discrimination in the future. But it also reflected the view of the big employers that their operations needed to be located much closer to their customers to cut transport and distribu-

tion costs. There were added doubts about the difficult business climate within Sweden as the country's economy began to suffer in the late 1980s from high unit labour costs, skilled labour shortages and threats to cheap nuclear energy supplies from environmental protesters.

This trend undoubtedly alarmed the ruling Social Democrats and particularly their powerful allies in the blue-collar trade unions who feared the corporate exodus into the EC would mean job losses at home among their own members. Fears about the EC were widespread inside the party and the unions where many felt it threatened the Swedish model of solidarity and consensus based on full employment and a strong welfare state. That negative attitude is rarely heard today. Both

among the Social Democrats and among union leaders there is widespread support for joining forces with their EC colleagues to combat unemployment, strengthen the campaign for an EC with strong social rights for workers, and join in co-ordinated efforts to clean up the environment. As Mr Carlsson puts it, Sweden wants to join the EC not only to embrace free-market principles but also to spread its own social message.

The economic arguments for Swedish membership of the EC were mounting long before last year, but until last October the traditional Swedish commitment to its policy of neutrality looked as if it would prove an insurmountable obstacle. It was this issue that prevented a Swedish application to Brussels in the early 1960s and again in 1971-72 when the then prime minister Olof Palme was known to favour Swedish entry.

However, the end of the cold war and the collapse of communist regimes in eastern Europe has led Sweden to reassess its position. The concept of neutrality has never been enshrined in law, but is a pragmatic recognition of Sweden's national self-interest. Because neutrality has always been a flexible doctrine, Sweden now feels that membership of the EC and the concept itself are no longer incompatible. Brussels may view the matter differently, however, and it may still cause problems. At the moment Mr Carlsson sees Sweden, together with Ireland and Austria, if it also becomes an EC member, remaining outside any defence alliance that might emerge within the EC.

There is no doubt that support for Sweden's EC membership application across western Europe. But some doubts persist among poorer southern European countries, notably Spain, which fear Sweden's entry might tip the balance of power towards the more affluent northern industrial Europe.

Negotiations are expected to begin with Sweden as well as with Austria in early 1993. Norway and perhaps Finland and Switzerland might also have applied to join as well by then. Mr Carlsson hopes Sweden can become a full EC member as early as January 1 1995 after the approval of a referendum on the entry terms at the 1994 general election.

The timetable may be too ambitious and problems may emerge as serious talks start. But today Sweden — with a mixture of hard-headed calculation and idealism — appears to have made up its mind. The national consensus behind the cause of EC membership looks impregnable.

Joe Rogaly

Tories off the charts



Something is going wrong. The Conservatives should not be losing ground quite so fast. They have dropped

10 points in the polls since January. Labour has held steady; the statistical beneficiaries have been the Liberal Democrats. The net effect is to put Labour 10 points ahead. This should not be happening. The Tories ditched their unpopular leader six months ago. They are led by a well-liked prime minister who performed brilliantly during the Gulf war and, after it ended, boldly did away with the poll tax. A series of half-point cuts in interest rates has started to work its way through to mortgages. We are a fortnight into a new series of ministerial speeches attacking Labour. These are all positive factors.

Yet down and down they go, to the point where you have to ask yourself — could there be an anti-Tory landslide? Unlikely as this may seem, we will be obliged to consider such a prospect if the deterioration continues. By an anti-Tory landslide I mean a result in which Labour takes 40-45 per cent of the vote, with the Conservatives in the low 30s and the Liberal Democrats in the high 20s. That would be the mirror image of what happened in 1983 and 1987, when Labour was the victim of similarly cruel arithmetic. It would also constitute the most improbable turnaround in the history of British elections.

Such a landslide could, however, occur if uncommitted voters were so disenchanted after 13 years of Tory government that they wanted a change at almost any price. Those who no longer fear a Labour government would vote for Mr Neil Kinnock's party; others would abstain or rest while with the Liberal Democrats. An electorate of such a fed-up cast of mind is unlikely to be persuaded to return to the Conservative fold. If the election had been held a week ago, when sampling was in progress for the latest ICM/Guardian poll, the result would have been Labour 44 per cent, Conservative 34 per cent, Liberal Democrat 17 per cent. Labour

would enjoy a solid majority of around 70. The Gallup poll in last week's Daily Telegraph put the Liberal Democrats at 21 per cent, with Labour at 41.5 per cent. The theoretical result is still a majority Labour government.

In real life the election need not take place until another year has passed. There is time for recovery. The conventional observation is that it all depends on the economy. If we are pulling out of the recession by the time polling day comes, if inflation then stands at 4 per cent, the base rate at 10 per cent or less and mortgages correspondingly lower, the government should win another term of office. But the correlations are no longer holding true. The cost of borrowing is falling — and so is support for the Tories. The mortgage rate has come down by 1.55 percentage points since March; the level of Tory support has fallen even faster. Conservatives

embrace of Europe and a programme of constitutional reform. They are not, however, a potential party of government. Tories who have drifted to them could drift back; if they do there will be no landslide.

Yet the prime minister cannot rely on the usual indicators to save him. The economy may recover far too slowly to have the required effect, or it may not recover to an extent sufficient to wipe out the feeling that Britain needs a change of government. He must therefore fall back on political instinct. He needs to show both that he is in charge of his party and that he knows where it is heading.

He has a chance to do so today, in a speech to Welsh Conservatives in which, by all accounts, he will first squash the romantic Little Englanders who snipe at his efforts to negotiate inside the European Community and then go on to proclaim "majorism", by which I think he means the provision of efficient public services. He will need a whole summer of such speeches to penetrate the public consciousness. A reshuffle of his Cabinet might give a kick-start to the process, but the difficulty is that there are not many axes to move around.

There is, however, plenty to say. Contrary to popular belief, there is a significant area of difference between the Labour party, which believes in government, and the Conservatives, who seek to extend consumer choice even in public services. Mr Kinnock has wrought miracles with the Labour party; people are at least clear about what it does not stand for even if they are overwhelmed by the avalanche of policy papers. Mr Paddy Ashdown has worked hard to give his party a distinctive philosophy. Unlike Mr Kinnock, he is well-regarded by the public.

The Tories must hope that the present wobble away from previous statistical verities is just that — a wobble. If not, the Liberal Democrats will continue to attract disaffected Conservatives, at least until Mr Major figures out how to lead his own nervous troops with the same distinctive flair as that evolved by his rivals in opposition.

Mr Major will need a whole summer of vigorous speeches to penetrate the public consciousness

must place a great deal of faith in time-lags not to be discredited by this.

As a plodding student of charts and graphs, I have to acknowledge that those who regard analytical aids with scepticism may have a point. Politics, the science of gut feel, appears to be changing the rules. You can measure many of the apparent causes of the Conservatives' decline, such as the sharp rise in unemployment, or the growing perception that Mr Major is not a firm leader of a united party. What cannot be assessed by numbers is the weight of a change in the public mood.

This should not be exaggerated. Labour still fails to arouse the excitement of 1964, the last time a Conservative government was toppled after 13 years in power. The Liberal Democrats, who are doing well, provide a home for believers in the free market who value public services, and want both a wholehearted

LETTERS

Training and investment in Europe cannot be left to market forces alone

From Prof Paul Ormerod.

Sir, Your leader, "Labour and the world" (June 7), contains a strong attack on both the Social Charter and the concept of industrial and regional policy. The argument used is the familiar free market one that such ideas "run counter to the economic benefits which are arising from the development of the internal market".

Yet the 1985 European Commission document which set the agenda for the single market programme, acknowledged that "as a result, existing economic discrepancies could be exacerbated and the objective

of convergence jeopardised".

This is not an argument against the single market. Rather it shows the need for an active industrial and regional policy at a European level in order to minimise dislocation costs incurred by the single market programme.

More generally, the clear commitment of the Community to secure economic convergence and social cohesion is threatened by the scale and speed of technological development. The fifth wave of technological development has triggered "gales of creative destruction" (to quote Schum-

peter) throughout Europe.

In such circumstances, policies to promote social cohesion should no longer be seen as a cost but as a pre-requisite of continued prosperity. A trained and educated labour force throughout the Community is essential to encourage investment by private industry. But neither the training nor the investment will take place either on a sufficient absolute scale or in a balanced regional way if the outcome is left to market forces alone.

Paul Ormerod,
Hemel Hempstead,
2 Tudor Street, ECA

Minimum wage at right level

From Mr Frank Field MP.

Sir, The employment secretary, Mr Michael Howard, misrepresents my views (Letters, June 13) on the introduction of a minimum wage.

Like the Labour party, I am, however, concerned about introducing a minimum wage at too high a level. That is why in 1984, in *The Minimum Wage: Its Potential And Dangers*, I suggested that this policy should be linked to a programme to raise productivity with a special emphasis on investment and training for those workers most likely to be affected. That, too, is a crucial part of Labour's strategy.

Similarly, the plan to link the introduction of a minimum wage to a much-enhanced child benefit scheme has been taken on board. Such an approach makes a lower minimum wage an equally effective measure in reducing poverty among workers with children.

My comments, quoted by the employment secretary, relate to an introduction of a high target minimum wage, unaccompanied by any of these other measures. Michael Howard is right to say that this would be a recipe for unemployment — but that is not the policy Labour is advocating. Frank Field,
House of Commons,
London SW1

Liverpool: certainly not a city in 'chaos'

From Mr Andrew Pearce.

Sir, Yes, Liverpool has a serious problem of social deprivation, with important overtones. But really? Your headline — "Liverpool in chaos as centre is seized" — is untrue and unjustified. The trouble is, so many people in the City of Liverpool, making important investment decisions, are being misled by the article to be the liberal truth. They are mentally programmed to believe only the worst about Liverpool because that is all they ever see in the press. All too few take the

trouble to see the reality.

City folk will have visions of drunken, dissolute natives crawling back to their hovels through the wreckage of what was once the "centre" of the city. (The "centre" your article refers to is the control centre for the council's security service and is located in one of the suburbs.)

The reality is that the sun shone this morning, people were out shopping in our tree-lined pedestrian streets, others were in their offices and making money — it's a good place

to make money. We do have problems that need to be tackled, but "chaos" what nonsense! Your headline writer must know that, for many City people, direct knowledge of the UK does not extend beyond the bounds of the Network South-East commuter railway system. When false information is given, great and quite unjustified damage is done to our economy. Please try to do better. Andrew Pearce,
13 Lyndale Road,
West Kirby,
Wirral

Why it is realistic for Africa to seek reparations for slave trade

From Mr M K O Abiola.

Sir, In your editorial "New leadership for the OAU" (June 7), you described Africa's call for reparations from the west, in respect of the slave trade and colonialism, as "unrealistic". But you admitted that the slave trade had its "horror" and that it had a "terrible impact on Africa".

Why should it be unrealistic to seek reparations for a trade that, historians calculate, cost Africa as many as 130m lives, when it was agreed that Israel should be paid compensation by Germany for the murder of 6m Jews by the Nazis, at a time when the state of Israel had not even been created?

Is it realistic, at the present moment, to demand reparations from Iraq for the crimes it committed against Kuwait, Saudi Arabia and Israel during the Gulf war, when Iraq has been bombed back into the

Middle Ages? In each of the above instances, a factor other than "realism" was the key to the demand for reparations. This is the moral precept that those who commit aggression against their fellow human beings should be held accountable for their crimes and be made to compensate their victims.

In the course of the slave trade the following crimes among others were committed:

• Our most virile, young people were taken away to cultivate sugar, tobacco and other crops for British, Spanish, Portuguese, French and American plantation owners. Much of the capital that funded the industrial revolution in Europe came from this source. But while thus enriching Europe, Africa, because its motor for development had been taken out, remained economically backward.

• When the formal slave trade ended, the Europeans came back to Africa and enslaved its people again. Through colonisation, they stole our minerals and forced us to use our best lands to grow crops like cocoa, coffee or steel, that we do not eat, but which European factories needed.

This distortion in our leading industry today. We are important price takers unable to influence the terms of world trade. Worse, some of us have become food importers.

In the course of colonisation, Africa's people, millions of whom had already been dispersed through slavery, were once again disgorged into separate "states" by Europeans who drew maps across the continent without regard to the ethnic origins of the people they enclosed in new borders. Many of Africa's current civil wars, as well as the instability

of its numerous "nations", stem from this cause.

In spite of having so drastically altered the pattern of our lives, Europe and America talk of "aid fatigue" when asked to alleviate our economic hardship, or are asked to reduce the burden of Africa's debt. Yet high interest rates and worsening terms of trade are demonstrably making it impossible for Africa to ease out a decent living.

Without wide understanding of the economic consequences of their countries' past activities in Africa, there cannot be a more equitable tomorrow. M K O Abiola,
chairman,
Concord Newspapers of Nigeria

Fax service
LETTERS may be faxed on 071-573 3025.
They should be clearly typed and sent hand-written. Please send two originals for free resubmission.

Doing anything interesting at the weekend?

The week's business behind us, we cast an expert eye on personal finances.

With the FT's customary clarity and depth of analysis our "Finance and the Family" pages inform and advise.

We talk with the successful and those on the way up — with people who are making it in small private businesses.

We are.

And having made it — "How to spend it!" We're never short of ideas on that. Lucia van de Post has an eye for design, in everything from fashion to furniture, Jancis Robinson and Edmund Penning-Rowsell a keen nose for good wine (at keen prices) and Philippa Davenport a deft hand at things culinary.

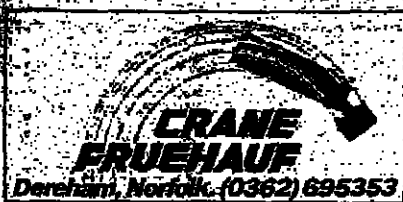
We pick out a good book or three, take in a new exhibition or two and keep a watchful eye on the sale rooms. What's happening in antiques, the fine arts, even classic cars. It's the stuff of collectors, investors and dreamers (why not).

House hunters can dream too. A cottage in Kew? A castle in Cumbria? A chalet in Chamonix? They find in our pages some of the best advice and properties on the market.

However you spend your weekend — out in the garden or out at a match, planning a holiday or just a quiet evening in front of the box, you'll find Weekend FT is doing much the same.

Pick up a copy this Saturday.

Weekend FT



FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1991

Friday June 14 1991



INSIDE

Hungary plans to tap sterling bond market

The National Bank of Hungary is planning its first venture into the sterling bond market. Later this year the bank, which funds the Hungarian government, will attempt to raise around £50m through a long-dated sterling bond maturing in 20 to 25 years, with a put option after seven years. Meanwhile the bank makes its first Eurodollar bond offering, a \$100m five-year deal, next week. Page 28

Christian Salvacion rises 7.2%

Christian Salvacion yesterday announced a 7.2 per cent rise in pre-tax profits to £66.8m (£110m) on turnover of £422.7m. But the Scottish-based distribution, manufacturing and specialist hire company, also made big provisions for slimming its distribution side. Page 28

Brent Walker accord

Brent Walker yesterday moved a step closer to winning approval for the restructuring it needs if it is to trade its way out of financial difficulties. Early yesterday the UK Leisure group agreed a deal with its banks and the holders of its £101.9m (£167.1m) convertible capital bonds which should open the way for the banks to advance £20m needed for working capital. Page 28

Gambling on gold

The Johannesburg gold market remains a defiant outpost of the gold and gambling school of investment with movements dictated more by sentiment than fact. Recent months have seen gloom and doom stories about the local gold industry. The agencies of producers, however, have been offbeat, at least partially, by the pleasure of watching their share prices perform. Philip Gavett reports. Page 33

No comfort from an empty hall

County Hall, the former home of the Greater London Council, stands empty after the collapse of plans to create one of the largest post-war developments in central London. Yesterday the failure worked its way through to the results of property developer London & Metropolitan, contributing to a £100.3m (£164.4m) pre-tax loss in 1990. Page 28

Pumping up the oil volume

A fresh wave of oil exploration has hit the Caribbean. Driven by the need for guaranteed foreign exchange earnings or concern over stable oil supplies, several countries are encouraging large international oil companies to step up the pace of exploration. Canute James looks at the Caribbean's efforts to pump more of their own requirements. Page 31

Market Statistics

Base lending rates	40	London traded options	25
Bank of England base rate	10	London bank options	25
FT-100 index	28	Managed fund service	36-38
FT-100 futures	28	New FT bond issues	25
Financial futures	48	New FT bond issues	25
Foreign exchange	40	World commodity prices	31
London recent issues	25	World stock index	41
London share service	34-35	UK dividends associated	27

Companies in this issue

AG	22	London & Metrop	28
ANZ Bank Group	22	London International	28
Aeroflot Airlines	22	London Ltd Investments	28
Amber Day	22	Lovell (J.J.)	28
Amey	22	Lucky Goldstar	28
Aust Cons Invest	22	Lucky Ltd	28
Bancor Index	22	M. Holdings	28
Bolloré	22	Motorola	24
Bradstock	22	National Semi	24
Brent Walker	22	Norsk Skog	24
Bundaberg Sugar Ltd	22	Northumbrian Water	24
Children Pacific	22	Olivetti	24
Chrysalis	22	Peoples Jewellers	24
Cropper (James)	22	RCC	24
Delmas-Vieljeux	22	Range Oil	24
Elbridge	22	Renault	24
Elbridge Pope	22	SGT-Goupil	24
Elwick	22	Sainsbury (J)	24
Engline House	22	Salveen (Christian)	28
FTI	22	Smith New Court	28
Federcohoroz	22	Sparebankst Nor	28
Fortis	22	Stavley Inds	27
Gota	22	Storehouse	27
Guinness	22	Sun Hung Kai	27
Harbour Ring Int'l	22	Tate & Lyle	24
Hongkong BK Canada	22	Time Warner	24
James (Philip)	22	United Plantations	27
Johns & Massey	22	Volvo	27
Leckie (Thomas)	22	Watson & Philip	27
	22	Welsh Water	28

Chief price changes yesterday

Commodity	Price	Change
Aluminium	1,415	+10
Asphalt	104	+1
Barley	104	+1
Benzene	104	+1
Bran	104	+1
Butane	104	+1
Coal	104	+1
Coke	104	+1
Copper	104	+1
Crude Oil	104	+1
Gold	104	+1
Grain	104	+1
Iron Ore	104	+1
Lead	104	+1
Nickel	104	+1
Oil	104	+1
Platinum	104	+1
Silver	104	+1
Sugar	104	+1
Tea	104	+1
Tin	104	+1
Wool	104	+1
Zinc	104	+1

New York prices at 12.30pm

Commodity	Price	Change
Aluminium	1,415	+10
Asphalt	104	+1
Barley	104	+1
Benzene	104	+1
Bran	104	+1
Butane	104	+1
Coal	104	+1
Coke	104	+1
Copper	104	+1
Crude Oil	104	+1
Gold	104	+1
Grain	104	+1
Iron Ore	104	+1
Lead	104	+1
Nickel	104	+1
Oil	104	+1
Platinum	104	+1
Silver	104	+1
Sugar	104	+1
Tea	104	+1
Tin	104	+1
Wool	104	+1
Zinc	104	+1

Astra wins US approval for ulcer drug

By Robert Taylor in Stockholm and Clive Cookson in London

ASTRA, Sweden's largest pharmaceutical company, announced yesterday that its ulcer drug Losec had secured the approval of the US Food and Drug Administration (FDA) for use in the short-term treatment of duodenal ulcers.

The announcement is a setback for Astra's UK competitor, Glaxo, whose best-selling drug, Zantac, has 40 per cent of the world's anti-ulcer market - compared to 6 per cent for Losec. Astra shares closed SKr3 up at SKr640 while Glaxo fell.

The FDA's decision is an important breakthrough for Astra into the lucrative US market.

It follows lengthy talks between the company and the FDA during the past few months after the FDA indicated in January it would only approve a narrower use of Losec than its own advisory committee recommended in May 1990.

Astra refused to accept the FDA proposal and agreed to supply further details about Losec to persuade the US authorities to

approve its use in short-term duodenal ulcer treatment.

The FDA gave its approval in September 1989 for Merck to sell Losec in the US under the Prilosec trademark. But this was only for its restricted use in the treatment of ulceration and inflammation of the oesophagus.

Losec is one of Astra's most successful drugs. It has received regulatory approval in more than 50 countries and around 12m patients have now been treated.

In 1990, Losec sales totalled SKr2.1bn (£328m). Last month the drug was introduced into Japan, potentially the biggest national market outside the US.

Losec is the first of a new class of ulcer drugs, known as "proton pump inhibitors". They work in a different way from the "H2-antagonists" such as Zantac and the previous best-seller, SmithKline Beecham's Tagamet.

Losec is a more potent drug than Zantac and there has been concern about its toxicity and possible side effects. Several proton pump inhibitors are under development but only one, lanso-

prazole from Takeda of Japan, is likely to reach the US market before 1995.

The FDA decision will come as a relief to Astra which expected it around last Christmas. It ends a prolonged period of doubt about Losec's possible wider use in the US. It is bound to boost Astra's already bullish financial position.

A few weeks ago the company reported a 45 per cent leap in pre-tax profits for the first four months of this year to SKr757m. It said 1991 profits would climb 30 per cent to about SKr3.3bn.



An injection of survival instinct

Sir Peter Walters, who takes over as Midland Bank chairman today, tells David Lascelles of his plans

Sir Peter Walters sampled life as the chairman of the Midland Bank yesterday afternoon. Although he does not take over until today, he had to appear before the shareholders of the bank to explain Midland's position in the row over bank charges for small businesses.

It was not an unfamiliar experience. As chairman of British Petroleum, he was often in the firing line over the sensitive issue of petrol prices. Yesterday's encounter will have driven home to him that bankers have to work hard to be liked.

Sir Peter becomes the third chairman in 10 years to try to haul Midland out of its troubles. This task defies his previous success. Sir Peter insists that there is no hidden agenda to find a buyer for the bank or break it up, as many in the City of London have speculated. He has given himself two years to produce results but he will not be trying to do it on his own. The roles of chairman and chief executive have been split, with Mr Brian Pearce, a career clearing banker from Barclays, taking day-to-day charge of the group. Sir Peter's acceptance of the job depended on him getting on with Mr Pearce, but he said: "I was impressed by his knowledge and background in a very important part of Midland's activity."

Sir Peter has well-formed views on business management

which he intends to apply to Midland. He believes a company must achieve critical mass in its markets, and then apply "selective excellence". "You must aim to be among the first three in a customer's mind in your market. I haven't yet found any business to which you cannot apply those principles. Customers don't go for everything. They go for the best in the field, and if you don't supply it they will go somewhere else," he said.

He thinks Midland has the necessary size but its problem is that it has not developed selective excellence. Sir Peter will push it to focus more sharply on the pattern of Mercury in those parts of the world that allowed competition, and providing data and mobile services.

Lord Young also said he had "every confidence" in the outcome of the UK Office of Telecommunications review of the charges Mercury will have to pay BT for using its network. Previously, there had been fears that these access charges would harm Mercury's business.

The directors have recommended a full-year dividend of 11.8p, up 18 per cent on the previous year. Earnings per share were unchanged at 31.3p. Lex, Page 20

together from existing data communications subsidiaries in the UK, the US, Japan and elsewhere. It will be run by Mr Colin Bell, a former managing director of the US telecommunications giant, AT&T, in the UK.

Next year, C&W hopes to launch "Planet", a more ambitious international service providing voice, data and video communications to multinational business customers. Lord Young, the former Conservative Cabinet minister who is now C&W's chairman, confirmed that following a strategy review, C&W would not go into areas of the world telecommunications market where competition was so intense that margins were low. "We are not going to compete head-on with AT&T and BT," he said.

There is some irony in Sir Peter becoming the head of a bank. At BP he developed an in-house bank, on the premise that commercial companies could perform banking functions at least as well as a bank. BP also invited banks to tender for its business as they were all so eager to lend it money. None of this helped strengthen banking relationships.

He stresses that he does believe in relationship banking. "Banks should know what BP is doing on a continual basis five years ahead. They should try and cement relationships so that there are no surprises - on either side. It all comes back to customer servicing." In some cases, Sir Peter thinks banks could buy stakes in their clients, German-style.

As for personal customers, Sir Peter believes the next important development will be to make banking more convenient, particularly by enabling people to do their banking from home at weekends. This means new delivery systems, such as telephone banking, an area where Midland is already innovative with its FirstDirect service.

Sir Peter says banks are going to have to be much more prudent to avoid a repeat of the billions of pounds of bad loans they have suffered in recent years. This could mean a firmer line with borrowers. "A bank's responsibility lies with its survival."

The airline hopes to achieve a 7 per cent increase in productivity over each of the next three years.

It plans to cut 1,000 staff jobs as well as eliminating a further 2,000 jobs by devolving non-core services such as canteens to external contractors. It aims to raise operating margins to 5 per cent of turnover by 1994, but it has not made a specific forecast for 1991/92 results.

C&W rides recession with 16% increase before tax

By Hugo Dixon in London

CABLE & WIRELESS yesterday confirmed the ability of telecommunications companies to ride the recession when it lifted its pre-tax profit by 16 per cent.

The UK-based international telecommunications group reported an increase to £809m (£1.02bn) for the financial year to the end of March. BT and Racal Telephonics had previously reported sharp increases in profits.

C&W's Mercury Communications subsidiary increased its trading profit by 76 per cent to £16m, after a 47 per cent increase in turnover to £702m. Mercury, which was set up as a competitor to BT in the mid-1980s, now has half a million telephone lines in the UK. The group also announced the creation of an international data communications company put

together from existing data communications subsidiaries in the UK, the US, Japan and elsewhere. It will be run by Mr Colin Bell, a former managing director of the US telecommunications giant, AT&T, in the UK.

Next year, C&W hopes to launch "Planet", a more ambitious international service providing voice, data and video communications to multinational business customers.

Lord Young, the former Conservative Cabinet minister who is now C&W's chairman, confirmed that following a strategy review, C&W would not go into areas of the world telecommunications market where competition was so intense that margins were low. "We are not going to compete head-on with AT&T and BT," he said.

Doubts on screen-traded options

By Jim McCallum and Tracy Corrigan

PROPOSALS to move trading of UK share options from a face-to-face market on to computer screens may be dropped after stiff opposition from futures and options traders.

Mr Michael Jenkins, chief executive of the London International Financial Futures Exchange (Liffe), said yesterday that "there may be an alternative" to the move to screen trading.

Seven weeks ago the boards of the Liffe and the London Traded Options Market endorsed the proposed move as the best way to revive the flagging UK stock options market when the two exchanges merge later this year.

Screen-based trading was intended to tackle the lack of transparency in the traded options market, but Mr Jenkins said that the "issue of anonymity is not as important" as had originally been thought.

He said that changes to existing trading procedures might help boost the equity options market instead, but he declined to specify what changes were under consideration.

The Liffe board met informally with some members yesterday to discuss some of the problems facing individual stock options, and also the feasibility of stock futures.

A decision on the issue of screen trading was "an urgent task", according to Mr Jenkins. Until a solution is reached, the prospectus offering shares in the new, merged exchange cannot be issued. It is hoped that the prospectus will be published in August.

A number of leading European futures and options markets are already screen-based, and equity options trading is thriving in several of those markets. The Lon-

don stock exchange moved on to screens five years ago.

Smaller firms and independent options traders at LITOM resisted the proposal to end pit trading of equity options, saying the change could put them out of business. Independent traders at Liffe, who had hoped to break into the market, were also unhappy.

The proposal was welcomed by larger members of LITOM, particularly the market makers which dominate trading of UK equities, as a means of restoring profitability to the traded options market.

The issue is likely to be discussed at a board meeting of LITOM on Monday. A senior LITOM board member said there was a growing feeling among Liffe and LITOM board members that the new London derivatives exchange would still have an options trading floor. Outcry over screens, Page 26

In 1990 the consensus was a soft landing.
In 1991 the consensus is early recovery.

At Pyrford International we are wary of "consensus".
Our performance speaks for itself.

Pension Fund Returns	PYRFORD Fund A	PYRFORD Fund B	CAPS Median Fund
Return in 1990	+2.4%	+3.6%	-10.5%
Average Annual Compound rate of return 3 years to 31st December 1990	+13.3%	n.a.	+9.4%

*These note that past performance is no guarantee of future performance.

SOURCE: CAPS

We would welcome the opportunity to tell you why we believe the consensus is wrong again.

FOR FURTHER INFORMATION CONTACT THE MANAGING DIRECTOR, BRUCE CAMPBELL.



PYRFORD INTERNATIONAL PLC
WORLDWIDE ASSET MANAGERS
A MEMBER OF JPM&C

79 Grosvenor Street, London W1X 9DE. Telephone (071) 495 4641. Telex (071) 495 5661.
LONDON MELBOURNE AUCKLAND NEUCHÂTEL

Top Italian banks agree to scheme for Federconsorzi

ITALY'S leading banks agreed yesterday to the voluntary liquidation of Federconsorzi, the agricultural services group with a debt of L4,200bn (\$3.2bn), under a plan proposed by Mr Giovanni Goria, the farm minister.

However, the decision will not satisfy the large number of foreign banks which have called for the repayment of their loans to the company.

They say the loans were widely perceived as being state-guaranteed. Repayment has been sought by members of a syndicate led by Mitsubishi and Sumitomo banks of Japan.

Under the scheme, Federconsorzi will be liquidated and a new company established to undertake its functions. Some banks and big industrial suppliers will probably take equity

By Ronald van de Krol

kets. The Fortis group, which

forecasts that it will at least match the net profit of Ecu393m posted in 1990.

The Swedish carmaker faces a period of reckoning with the launch of its 800 series, writes **Kevin Done**

Mrs Edith Cresson, the prime minister, discussed the group's future with Mr Carlo

VOLVO CAR, the Dutch affiliate of Volvo of Sweden, aims to:

ernment attempt to co-ordinate an industrial bail-out since last month's temporary rescue for nical and industrial accord with SMT-Goupil, but it would not be part of a rescue.



first four months had been boosted by a repayment of

NOTES TO HOLDERS

By Ronald van de Krol

kets. The Fortis group, which

Ecu393m posted in 1990.

By William Dawkins in Paris and Haig Simonian in Milan

prime minister, discussed the group's future with Mr Carlo

an industrial bail-out since last month's temporary rescue fo

with Sam-Goudin, but it would not be part of a rescue.

first four months had been
boosted by a repayment

kets for chemical and mech

uni- **Fossil.**

<p>SOLVAY & CIE</p> <p>The general meeting of 3rd June, 1991 approved the distribution for the financial year 1990 of a net dividend of BF500 million shares. The first dividend of BF400 will be payable by BF draft, by transfer to a BF account, or, in sterling at bankers' sight buying rate for Belgium franc-on-the-day of presentation at the option of the holder against presentation of Coupon No 47 at the following office:</p> <p><i>Schroder Investment Management Limited 33 Gutter Lane London EC2V 8AS Attention Casquey Department</i></p> <p>Between the hours of 10am and 2pm on or after 6th June, 1991, UK tax will be deducted from the net dividend unless payments are accompanied by the necessary affidavit. Payment can be made only to persons residing outside the Belgo-Luxembourg Customs Union. Shareholders should note that under the terms of the UK/Belgium Double Taxation Convention Solvay shareholders resident in the UK are eligible, upon submitting a duly completed form 276 DIV, to partial reimbursement of Belgian withholding tax equal to 13.33 per cent of the net dividend.</p>	<p align="center">NOTICE TO HOLDERS OF WARRANTS</p> <p align="center">of</p> <p align="center">Bearer Warrants to subscribe up to F118,760,000,000 for shares of common stock of</p> <p align="center">TOYOTA MOTOR CORPORATION</p> <p align="center">(the "1987/1992-Warrants")</p> <p align="center">issued in conjunction with</p> <p align="center">U.S.\$ 800,000,000 1 1/4 per cent. Bonds 1992</p> <p align="center">and</p> <p align="center">Bearer Warrants to subscribe up to F213,000,000,000 for shares of common stock of</p> <p align="center">TOYOTA MOTOR CORPORATION</p> <p align="center">(the "1989/1993-Warrants")</p> <p align="center">issued in conjunction with</p> <p align="center">U.S. \$ 1,500,000,000 4 per cent. Bonds 1993</p> <p>Notice is hereby given, pursuant to Clauses 3 and 4 of the Instrument relating to the 1987/1992-Warrants dated 22nd July, 1987 and pursuant to Clauses 3 and 4 of the Instrument relating to the 1989/1993-Warrants dated 8th June, 1989. On 13th June, 1991, the Board of Directors of Toyota Motor Corporation resolved to split the shares (the "Stock Split") owned by the shareholders appearing on the register of shareholders as of 30th June, 1991 (Japan time), at the rate of one point one (1.1) shares for each one (1) share.</p> <p>Accordingly, the Subscription Prices of the 1987/1992-Warrants and the 1989/1993-Warrants will be adjusted, respectively, as follows:</p> <p>1987/1992 -Warrants</p> <ol style="list-style-type: none"> Subscription Price before such adjustment: ¥ 1656.50 per share of common stock. Subscription Price after such adjustment: ¥ 1505.90 per share of common stock. Effective Date: 1st July, 1991 (Japan time). <p>1989/1993-Warrants</p> <ol style="list-style-type: none"> Subscription Price before such adjustment: ¥ 2413.80 per share of common stock. Subscription Price after such adjustment: ¥ 2194.40 per share of common stock. Effective Date: 1st July, 1991 (Japan time). <p align="right">TOYOTA MOTOR CORPORATION</p> <p align="center">Dated: 14th June, 1991</p>
<p align="center">In the Woburn of</p> <p align="center">CMAC</p> <p align="center"><i>70% Asset Backed Certificates, Series 1991 Series A</i></p> <p>On June 11, 1991 holders of coupons from the Asset Backed Certificates will be entitled to a distribution based on the certificates of General Motors Acceptance Corporation. The distribution for each original \$100,000 par of Certificate is US\$61.76, as follows:</p> <ul style="list-style-type: none"> (a) Distribution Representing: US\$61.76 (b) Distribution Netting: US\$0.00 <p>The certificate also states the following as of 6/11/91:</p> <ul style="list-style-type: none"> (1) Principal amount received: US\$100,000.00 (2) Interest accrued: US\$1,776.24 (3) Total interest: US\$1,776.24 (4) Total payment: US\$101,776.24 (5) Total balance: US\$1,776.24 (6) Total interest: US\$1,776.24 (7) Total payment: US\$101,776.24 (8) Total balance: US\$1,776.24 <p>MORGAN GUARANTY TRUST COMPANY <i>OF NEW YORK, TRANSFER AGENT</i></p>	<p align="center">NOTICE OF PREPAYMENT</p> <p align="center">NB</p> <p align="center">NORDBANKEN</p> <p align="center">Yen 5,000,000,000</p> <p align="center">Floating Rate Notes 1993 (the "Notes")</p> <p>In accordance with the Condition 5(A) of the Terms and Conditions of the Notes, notice is hereby given that Nordbanken, formerly known as PKBanken, will, on the interest payment date falling in August 1991, redeem all the outstanding Notes at their then Redemption Amount.</p> <p>Payment of Interest and reimbursement of Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.</p> <p>Stockholm, 14th June, 1991</p> <p>Nordbanken Hamngatan 12 Stockholm Sweden</p>
<p align="center">NOTICE TO HOLDERS OF WARRANTS</p> <p align="center">S.T. Chemical Co., Ltd.</p> <p align="center">U.S. \$25,000,000</p> <p align="center">2½ per cent. Guaranteed Bonds due 1992</p> <p align="center">with Warrants (the "Warrants")</p> <p align="center">to subscribe for shares of common stock of</p> <p align="center">S.T. Chemical Co., Ltd.</p> <p>Pursuant to the relevant provisions of Clauses 3 and 4 of the instrument (the "Instrument") and paragraph 12 of the Paying and Warrant Agency Agreement, both dated 10th June, 1987, relating to the captioned Warrants, notice is hereby given to you that:</p> <p>(1) The Board of Directors of S.T. Chemical Co., Ltd. (the "Company") at its meeting held on 22nd May, 1991 resolved that the Company shall make a free distribution of shares of its Common Stock on 20th August, 1991. Japan time, to the shareholders of the Company registered on its register of shareholders as of 30th June, 1991, Japan time (the "record date"), at the ratio of 0.1 share for each one share owned by such shareholders.</p> <p>(2) As a result of such free distribution the subscription price in respect of the captioned Warrants, which is currently ¥906.60 yen per share, will be reduced to ¥824.20 yen per share of the Company's Common Stock in accordance with Clause 3, paragraph (f) of the Instrument. The new subscription price will become effective on 1st July, 1991 which is the day immediately after the record date.</p> <p align="right">The Mitsubishi Bank, Limited, as Principal Paying Agent for and on behalf of S.T. Chemical Co., Ltd.</p>	

To the Holders of Middletown Trust 10 1/2% Notes Series A due 1993

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Covenant, for the Sinking Fund due July 15, 1991 U.S. \$8,675,000 of the Notes will be redeemed at 100% of their principal amount plus accrued interest to July 15, 1991, when interest on the Notes redeemed shall cease to accrue. Following the above redemption, U.S. \$22,375,000 Series A Notes, U.S. \$102,885,000 10 1/2% Notes Series B due 1996 and U.S. \$37,205,000 11 1/2% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1991 at the offices of the Paying Agents outside of the United States listed below:

The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD, England.	Chase Manhattan Bank Luxembourg, S.A., 47 Boulevard Royal, Luxembourg Ville, Luxembourg.	Banque Bruxelles Lambert, Avenue Marx 24, 1050 Brussels, Belgium.	Chase Manhattan Bank (Switzerland), Güterstrasse 24, 8002 Zurich, Switzerland.
--	---	---	---

The serial numbers of U.S. \$8,675,000 Bearer Notes to be redeemed are as follows:—

6	473	917	1484	1989	2576	3268	3859	4525	5083	5710	6359	6989	7460	8078	8639	9220	9755	10329	10908	11482
13	474	918	1488	1989	2576	3271	3857	4527	5084	5713	6363	6991	7461	8080	8642	9243	9780	10340	10919	11488
15	476	927	1471	1977	2580	3273	3865	4544	5108	5718	6371	6993	7489	8086	8652	9245	9780	10350	10919	11488
37	481	932	1483	1989	2594	3287	3879	4558	5122	5732	6385	6996	7493	8090	8659	9249	9784	10354	10923	11492
39	486	946	1497	2001	2601	3291	3890	4568	5132	5742	6395	6999	7493	8097	8669	9259	9784	10364	10933	11502
45	490	950	1500	2006	2609	3302	3895	4572	5136	5746	6400	6999	7493	8100	8679	9269	9784	10374	10943	11512
50	501	974	1501	2020	2605	3287	3880	4577	5132	5745	6423	6993	7492	8126	8708	9253	9785	10400	10934	11535
52	513	982	1504	2029	2624	3302	3891	4583	5134	5750	6424	6993	7495	8151	8708	9279	9789	10402	10948	11535
55	525	988	1522	2032	2629	3306	3917	4584	5145	5758	6425	6991	7497	8160	8716	9289	9794	10408	10959	11535
58	535	1011	1523	2033	2632	3316	3922	4585	5147	5760	6430	6992	7498	8156	8720	9300	9801	10405	10962	11535
59	538	1027	1527	2038	2640	3321	3928	4586	5150	5761	6432	6992	7498	8151	8724	9312	9813	10410	10969	11535
62	542	1038	1528	2040	2640	3321	3928	4586	5150	5761	6432	6992	7498	8151	8724	9312	9813	10410	10969	11535
72	544	1042	1545	2048	2672	3333	3937	4617	5169	5803	6444	6998	7503	8181	8739	9321	9829	10440	10969	11535
86	548	1057	1547	2057	2675	3336	3942	4621	5171	5806	6448	6999	7504	8181	8739	9321	9829	10440	10969	11535
91	551	1061	1551	2061	2681	3341	3954	4640	5180	5810	6462	7000	7542	8186	8742	9324	9832	10440	10969	11535
97	549	1068	1557	2068	2686	3348	3957	4641	5187	5811	6475	7002	7543	8206	8745	9325	9848	10471	11016	11618
98	550	1068	1557	2068	2686	3348	3957	4641	5187	5811	6475	7002	7543	8206	8745	9325	9848	10471	11016	11618
101	551	1068	1557	2068	2686	3348	3957	4641	5187	5811	6475	7002	7543	8206	8745	9325	9848	10471	11016	11618
102	552	1068	1557	2068	2686	3348	3957	4641	5187	5811	6475	7002	7543	8206	8745	9325	9848	10471	11016	11618
101	551	1068	1557	2068	2686	3348	3957	4641	5187	5811	6475	7002	7543	8206	8745	9325	9848	10471	11016	11618
171	604	1172	1623	2125	2692	3439	4022	4728	5293	5903	6545	7070	7634	8251	8851	9417	10029	10622	11194	11723
137	604	1173	1624	2126	2693	3440	4023	4729	5294	5904	6546	7071	7635	8252	8852	9418	10030	10623	11195	11724
138	605	1173	1624	2126	2693	3440	4023	4729	5294	5904	6546	7071	7635	8252	8852	9418	10030	10623	11195	11724
143	617	1143	1623	2125	2692	3439	4022	4728	5293	5903	6545	7070	7634	8251	8851	9417	10029	10622	11194	11723
144	618	1143	1623	2125	2692	3439	4022	4728	5293	5903	6545	7070	7634	8251	8851	9417	10029	10622	11194	11723
150	623	1112	1624	2126	2693	3440	4023	4729	5294	5904	6546	7071	7635	8252	8852	9418	10030	10623	11195	11724
152	624	1112	1624	2126	2693	3440	4023	4729	5294	5904	6546	7071	7635	8252	8852	9418	10030	10623	11195	11724
157	628	1106	1624	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
159	630	1108	1628	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
163	634	1116	1634	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
176	635	1117	1634	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
180	637	1118	1634	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
186	640	1120	1634	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
191	641	1108	1634	2124	2694	3441	4024	4730	5295	5905	6547	7072	7636	8253	8853	9419	10031	10624	11196	11725
197	649	1201	1707	2226	2886	3497	4154	4812	5488	6155	6822	7489	8156	8823	9490	10157	10824	11491	12158	12825
204	651	1206	1711	2231	2891	3502	4159	4826	5493	6160	6827	7494	8161	8828	9495	10162	10829	11498	12165	12832
205	652	1210	1729	2249	2904	3526	4183	4850	5549	6216	6883	7550	8217	8884	9551	10218	10885	11552	12219	12896
226	668	1211	1731	2247	2913	3528	4213	4854	5553	6220	6887	7554	8221	8888	9555	10222	10889	11556	12223	12900
227	670	1234	1734	2262	2925	3533	4232	4865	5561	6228	6895	7562	8229	8896	9563	10230	10897	11564	12230	12900
238	672	1234	1734	2262	2925	3533	4232	4865	5561	6228	6895	7562	8229	8896	9563	10230	10897	11564	12230	12900
240	681	1228	1732	2280	2937	3547	4244	4877	5574	6238	6905	7575	8242	8909	9565	10240	10905	11572	12239	12902
247	702	1230	1731	2281	2946	3551	4253	4886	5583	6247	6914	7584	8251	8918	9585	10250	10917	11573	12239	12907
249	707	1236	1738	2291	2951	3553	4259	4891	5588	6251	6918	7588	8255	8922	9590	10254	10921	11577	12243	12909
272	711	1230	1730	2305	2957	3557	4263	4895	5592	6255	6922	7592	8259	8926	9597	10258	10925	11581	12247	12913
274	725	1240	1736	2310	2961	3568	4267	4899	5603	6266	6933	7603	8266	8937	9608	10262	10929	11585	12251	12915
282	722	1245	1731	2312	2966	3572	4304	4898	5605	6268	6935	7605	8268	8939	9610	10264	10931	11587	12253	12917
283	731	1248	1735	2314	2967	3577	4323	4892	5614	6273	6940	7612	8271	8948	9617	10271	10938	11594	12260	12920
293	738	1284	1738	2321	2968	3582	4327	4897	5619	6278	6945	7617	8276	8953	9624	10276	10943	11599	12265	12925
294	739	1289	1739	2322	2969	3583	4328	4898	5620	6279	6946	7618	8277	8954	9625	10277	10944	11600	12266	12926
298	747	1270	1711	2339	2932	3514	4340	4901	5617	6280	6949	7621	8280	8957	9628	10280	10947	11603	12269	12929
303	750	1277	1712	2343	2933	3517	4349	4905	5622	6283	6952	7624	8283	8960	9629	10281	10950	11606	12272	12932
312	752	1273	1713	2344	2934	3518	4350	4906	5623	6284	6953	7625	8284	8961	9630	10282	10951	11607	12273	12933
315	759	1269	1718	2362	2939	3529	4361	4912	5632	6293	6962	7634	8293	8970	9640	10293	10960	11616	12282	12942
320	760	1268	1724	2364	2940	3530	4362	4913	5633	6294	6963	7635	8294	8971	9641	10294	10961	11617	12283	12943
325	763	1253	1627	2365	2941	3531	4363	4914	5634	6295	6964	7636	8295	8972	9642	10295	10962	11618	12284	12944
327	770	1239	1631	2371	2946	3536	4368	4919	5639	6300	6969	7641	8299	8977	9647	10300	10967	11623	12289	12949
328	774	1238	1633	2383	2953	3543	4375	4926	5646	6307	6976	7648	8306	8984	9654	10307	10974	11630	12296	12956
347	785	1306	1656	1800	2982	3572	4407	5000	5675	6331	6999	7674	8331	8999	9683	10332	10999	11655	12321	12981
350	802	1329	1643	1838	2988	3578	4404	4949	5629	6333	6997	7676	8333	8997	9685	10334	10997	11657	12323	12983
357	808	1324	1645	1845	2993	3584	4418	4953	5635	6339	6998	7682	8339	9003	9690	10340	11003	11663	12329	12989
360	808	1324	1645	1845	2993	3584	4418	4953	5635	6339	6998	7682	8339	9003	9690	10340	11003	11663	12329	12989
361	814	1327	1652	1848	2998	3589	4423	4958	5640	6341	6999	7683	8340	9004	9691	10341	11004	11664	12330	12990
381	820	1337	1678	1868	3008	3599	4433													

UK COMPANY NEWS

High rhodium prices help lift Johnson Matthey 39%

By David Owen

BENEFITS of rationalisation combined with a windfall from rocketing rhodium prices to produce a better-than-expected annual result at Johnson Matthey, the precious metals group.

Pre-tax profits for the year to March 31 1991 climbed 39 per cent to a record £66.8m (£48.2m). The shares rose by 10p to 304p.

The figures benefited from both a net £500,000 exceptional gain (against a hefty £14m charge previously), and a £2.2m interest credit (£700,000 paid).

Average rhodium prices weighed in at £2,345 per ounce in 1990-91, compared with £895, making it about eleven times more valuable than gold on a pound for pound basis.

First, bread-and-butter rhodium trading yielded benefits of "several million pounds," according to Mr Richard Watling, chief executive, compensating for the effect of lower gold and platinum prices.

Second, a £5.3m exceptional gain from the disposal of surplus rhodium stocks was recorded.

The company said that it was possible there would be a further surplus in the current year.

The gain was mainly offset by a £4.8m exceptional charge relating to further redundancies and rationalisation costs.

Mr David Davies, chairman, said that JM still had more than £100m worth of assets that were not earning their keep. He said that redundancies in the current year would be "considerably less" than in 1990-91, when they totalled 750.

Group turnover advanced by just over 14 per cent to £1.73bn (£1.51bn). Fully diluted earnings per share climbed by 42 per cent to 24.3p (17.1p).

The final dividend is 6.25p for a total of 9.25p (8.5p).

● COMMENT

These results will do much to

bolster the Johnson Matthey management's credibility. The slim £200,000 improvement in operating profits was not expected by many analysts (in spite of what one termed "this bonanza in rhodium") and indicates that benefits from the rationalisation programme are already showing through.

If a similarly speedy turnaround can be achieved in those units which remain below target, JM should continue to progress in the current year, notwithstanding its exposure to the depressed automotive and UK housing markets. A more favourable exchange rate profile should also help.

Much of this is already reflected in the shares, which are on a p/e of around 12, assuming 1991-92 profits of some £70m. But for those whose horizons extend beyond the end of 1992 - by which time all cars manufactured in the European Community must be fitted with catalytic converters - JM might still prove a decent investment.

Watson & Philip up 10% and optimistic

By Maggie Urry

WATSON & PHILIP, the Scottish food wholesale and retail group, which in April issued shares to pay for a £25.5m acquisition that doubled its size, yesterday reported a 10 per cent rise in pre-tax profits from £3.8m to £4.2m in the half year to April 96.

Turnover increased 7 per cent from £205.27m to £220.6m.

The purchase of Amalgamated Foods, which extends W&P's coverage into England, went through on May 29, and the figures have been merged accounted.

The comparable figures have been restated from sales of £122.4m and pre-tax profits of £1.52m.

Mr Ian Macpherson, chairman and chief executive, said the economic climate had worsened and the business was not the recession proof. Bad debts had increased.

Merging the two businesses was the priority for the next six months, and this would involve costs. However, the share issue in April had raised £11.2m more than the £25.5m paid for Amalgamated Foods, leaving funds for development and he was cautiously optimistic for the second half.

Earnings per share in the first half were 9.3p (8.3p restated) but were 50 per cent up on the 6.2p reported a year ago.

The interim dividend increased to 4p (3.1p), as predicted at the time of the acquisition.

The shares slipped 5p to 335p yesterday, which compares with the issue price in April of 262p.

Staveley calls for £27m to fund purchase

By Clare Pearson

STAVELEY Industries, the British salt, measurement and mechanical and electrical services group, yesterday launched a £27.4m 1-for-5 rights issue and said it proposed to buy out the minority interest in Weigh-Tronix, its US measurement business.

The announcements came as Staveley unveiled pre-tax profits boosted by the inclusion of Chronos Richardson, the international measurement business, the acquisition of which needed a 1-for-4 rights issue 15 months ago.

Pre-tax profits came out at £28m (£24.5m) in the year to the end of March, on sales of £229.5m (£264m).

Pitched at 150p per share, the rights issue is not conditional on the purchase of the outstanding 43 per cent in Weigh-Tronix, valued at about £23m (£14m) under the terms.

A final dividend of 5.9p (5.5p) is proposed making 8.3p (7.9p) for the year. Earnings per share were 21.2p (21.6p).

Mr Brian Kent, chairman, said buying the minority stake was in Weigh-Tronix was a logical step after the Richardson

purchase, bought mainly for its European operations. Weigh-Tronix made net income of £2.4m in the year to March 90. That was a fall of 15 per cent, but was achieved amid some upheaval in the company after the founder retired.

On current trading, Mr Kent warned that Staveley's order books in some areas had contracted and he could "not be certain" the lost ground could be made up in the second half.

● COMMENT

This might be Staveley's second rights issue in 15 months, but it is scarcely controversial. The group essentially had little choice but to buy out the minority in Weigh-Tronix after it had acquired a business with very similar activities in Richardson. Also, buying it for cash would push gearing to 80 per cent, while doing it this way gives Staveley further scope to add to its international operations. As these results demonstrate, Staveley is better-placed than many other UK companies to weather continuing difficult trading conditions this year. Pre-tax profits are



Brian Kent: buying rest of Weigh-Tronix a logical step

bound to be down but probably only to about £26m. That gives earnings adjusted for the rights issue of a little less than 18p; the shares yesterday closed 11p down at 180p. They are fairly-valued for the longer-term prospects.

Health and personal products side underpins advance at LIG

By Maggie Urry

LONDON INTERNATIONAL Group, the consumer products and services group - its products include condoms and gripe water - raised profits before tax and exceptional gains by 7.7 per cent in the year to March 31 from £36.5m to £39.2m.

However, on a comparable basis the percentage increase was greater, at just under 15 per cent, because LIG provided £2.8m for supplementary interest on a convertible bond, which has an investor put option in March 1992, for the first time.

There was also an exceptional charge of £5.8m (nil) covering supplementary interest on the bond for previous years. After this pre-tax profits were £36.2m (£36.5m).

Group turnover rose 5 per cent to £263.2m and operating profits by 9 per cent to £49.6m.

Operating margins of 13.4 per cent compared with 12.9 per cent in 1989-90 and 10.5 per cent in 1988-89. The interest charge was £2m (£3.8m).

A fall in the tax rate to 27.5 (30.4) per cent meant earnings per share increased more than analysts had expected to 30.17p (compared to 17.64p if the supplementary interest had been charged in the previous year).

Operating profits from health and personal products rose 16 per cent to £37m on sales 5 per cent higher at £247.7m. Operating profits in photo-processing were down 14 per cent to £12.8m.

A final dividend of 8.25p (5.5p) is proposed to give a total of 9.25p (8.35p), up nearly 11 per cent.

● COMMENT

LIG's shares have recovered well from the shock of the

rights issue in January - which was at 180p - and the figures met analysts' forecasts. The current year has a number of plus points. The adverse effect of exchange rates last year should be reversed. The group will have a full year of the rights money rather than just two months and the balance sheet is in better shape. And the Biogel gloves business will start to pay off outside the UK. Recession will still be affecting the overall business, though; the tax charge will be rising again and the full weight of the new shares will bear on earnings. Forecasts are for about £50m after supplementary interest, and earnings per share barely higher. A prospective p/e about 12.6 is not demanding for a consumer products group with brands and high market shares.

Lord Sainsbury receives 8% pay increase

Amid mixed fortunes in the retail sector, the annual reports of J Sainsbury and Storehouse reveal some changes to director remuneration, writes Michiko Nakamoto.

At Sainsbury, the highest paid director received £217,000, against £230,000 last year, despite the group's 16 per cent increase in pre-tax profits to £515.2m. The group said it would not identify the director.

On the other hand, Lord Sainsbury, chairman and chief executive, received a modest 5 per cent increase, from £175,000 to £183,750, in the year to March 16, 1991.

Meanwhile, Mr David Dvorin, the American chairman and chief executive of Storehouse's BHS division, became the group's highest paid director, receiving £269,577, excluding pension payments.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Total for year	Total for year
Barbour Index	4.4	Oct 7	4	8.8	8
Broadstock Co	1.35	Sept 26	1.25	2.6	4.5
BTP	5.45	Aug 16	5.1	8.4	7.85
Cable & Wireless	8.1	Oct 1	9.9	11.8	10
Chiltern Radio	7	July 26	2	4	4.8
Chrysalis	nil				
Cropper (J)	1.925	Aug 13	1.825	2.9	2.7
Edridge Pope	0.875	Aug 3	1.75	-	4.1
Levick	0.58	Aug 22	0.4	0.8	0.8
Redline Homes	4.35	July 31	4.35	8.95	8.95
Finlay (James)	2.15	July 25	2.15	4.15	4.15
FGI	1.3		2	3.3	4
Johnson Matthey	8.25	Aug 5	8	9.25	8.5
Lockar (The)	1.1	July 26	1.1	1.1	1.9
London & Metro	6.25	Oct 1	5.85	8.29	8.35
Lovell (J)	2.2	Aug 30	4.25	6.45	6.95
ML Holdings	2.6		2.2	3.45	3.95
NOI Holdings	4.2	Sept 27	3.5	7.7	10.5
Salvage (C)	3.95	Aug 9	3.5	6.6	6
Smith New Court	3	Aug 6	3	3.5	3
Staveley Inds	5.9	Aug 6	5.5	8.2	7.6
Watson & Philip	4	Aug 2	3.1	3.1	11.8
Welsh Water	13	Oct 1	-	19.5	-

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. BSUM stock.

EUROPEAN FUTURES & OPTIONS EXHIBITION

18-19 June, 1991 - The Brewery, Chiswell Street, EC1
Europe's 1st exhibition for the futures, options and derivative products markets.

Tuesday 18th June, 9.30 am - 5.30 pm

Wednesday 19th June, 8.00 am - 3.00 pm

For free admission please bring a copy of this announcement along with you.

Organized by Futures & Options World (Tel: 081-330-4311)

WOOLWICH

BUILDING SOCIETY

£250,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 11th September, 1991 has been fixed at 11.1875% per annum. The interest accruing for such three month period will be £281.99 per £10,000 Bearer Note, and £2,819.86 per £100,000 Bearer Note, on 11th June, 1991 against presentation of Coupon No. 6.



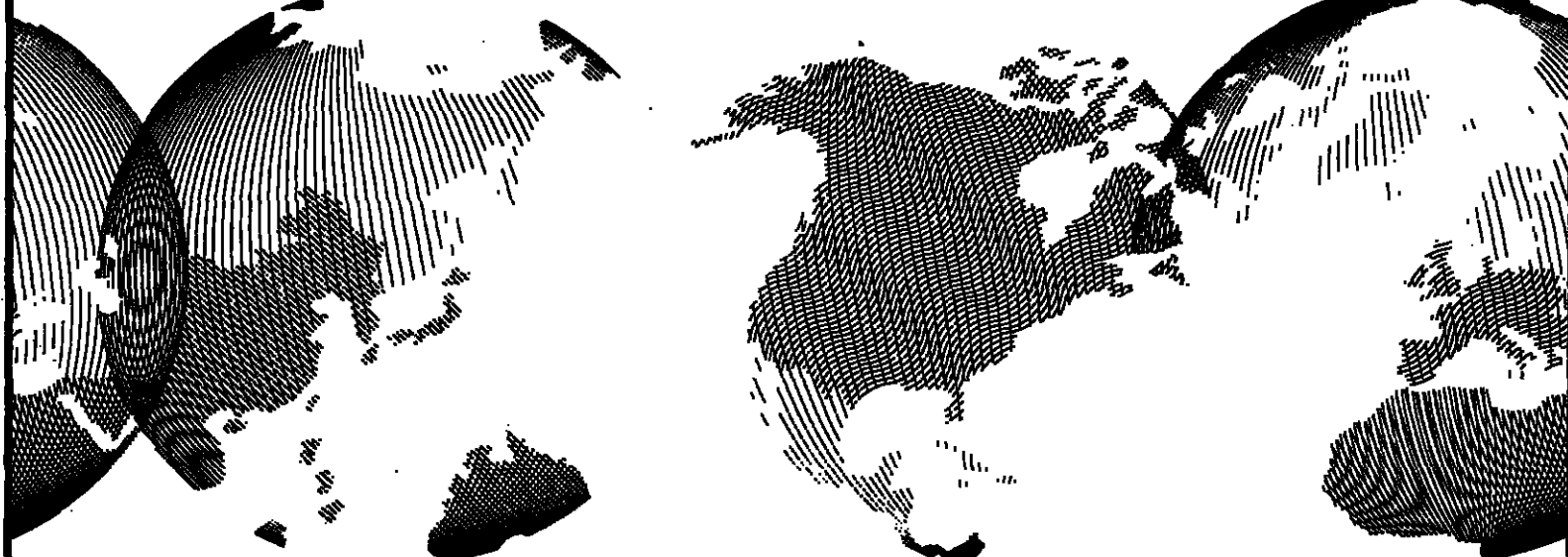
London Branch
Agent Bank

Gold & Silver to Rally?

Presented by the London Bullion Market Association (LBMA) in association with the London Gold & Silver Market Association (LGSMA).
Chart Analysis Ltd, 7, Southwark Street, London WC1R 3TH

Growth worldwide pays dividends

- Profit before taxation has increased by 16% to £609m - an increase of £82m.
- Recommended full year dividend increased by 18% to 11.8p.
- Turnover exceeded £2.5 billion - an increase of 12%.
- Mercury trading profit has increased by 75% to £116m.



CABLE & WIRELESS ANNUAL RESULTS

(Audited Results)	1991 £m	1990 £m	% Growth
Turnover	2,593	2,316	12%
Profit before taxation	609	527	16%
Earnings per share	31.3p	31.3p	-
Recommended dividend per share	11.8p	10.0p	18%

CABLE & WIRELESS

NEW MERCURY HOUSE, 26 RED LION SQUARE, LONDON WC1R 4UQ.

Recommended final dividend of 8.1p payable 1st October 1991.

The full Report and Accounts, on which the auditors have issued an unqualified report, will be posted to shareholders on 21st June 1991. Copies will be available from the Company Secretary. If you have any enquiries as a Cable & Wireless shareholder, please call us in the UK on 071-315 4455, or in the US on (212) 593-4813.

UK COMPANY NEWS

London & Metropolitan falls £100m into loss

By Vanessa Houlder, Property Correspondent

LONDON & METROPOLITAN, the property developer that was rescued by its banks in February, yesterday announced a £100.3m pre-tax loss for 1990, compared with a £10.8m profit for 1989.

The announcement of the loss, £88.8m of which was taken at the interim stage, left the shares unchanged at 44p.

The bulk was due to write-downs in the group's property portfolio, which nearly halved in value last year, and the collapse of the consortium that planned to buy County Hall, the former headquarters of the Greater London Council.

The collapse of the County Hall sale in October, coming on top of the strain inflicted by falling property values, pushed L&M into talks with its bank-

ers. In the refinancing package agreed in February, £34.3m of unsecured debt was converted into five year debt, the secured debt was extended until June 30 1993, the banks provided £18m of working capital and took warrants which could be converted into a maximum of 49.9 per cent of the company.

The company has sold 13 UK properties with a value of £18.5m since the start of the year. So far the company has met the cashflow targets set by the refinancing arrangements, it said.

At the operating level, there was a loss of £9.28m (£8.16m profit), on turnover significantly down at £12.89m (£32.55m).

The £88.8m provision broke down into £54.6m against its development properties, £7.4m

against its investment properties, £12.7m against investments in associated undertakings, £2.22m against investments, £750,000 for reorganisation costs and £3.43m for refinancing costs.

In addition, it had to take a £5m provision for costs arising from the collapse of the County Hall Development Corporation and a £2.5m provision for deposit paid on the building.

The company has restated its 1989 figures by £3.5m net of tax, since a contract signed in 1989 for a £5.2m sale of part of Pont Royal, a development subsidiary in the South of France, was rescinded in 1990, after conditions of the deal were not met.

The loss per share was 171.9p (earnings 15p). There is no dividend (6.5p).

Smith New Court near halved to £7.5m

By Richard Waters

PRE-TAX profits at Smith New Court, the securities company, were nearly halved, from £14.53m to £7.57m, in the year to April 26, following a dip in stock market activity arising from the crisis in the Gulf.

Smith, the largest independent left in the securities business, described the result as satisfactory in the light of the aggregate £363m losses incurred by members of the London Stock Exchange last year.

Mr Michael Marks, chief executive, said that two-thirds of Smith's income for the year had been earned in the first and last quarters. Gross income as a whole was equal to the previous year, but costs had risen as a result of new recruitment in the UK agency broking and corporate finance businesses.

Around half of Smith's income came from its traditional market making business. The results do not include the substantial profit the company is believed to have made helping Hanson to build its 2.82 per cent interest in ICI last month.

Earnings for the year came to 4.1p (23.5p). The final dividend is 3p to take the total to 3.5p (3p).

Receiver at Ibox as deal with CSG fails

The rescue of Ibox, the USM-quoted recruitment and employment agency, has fallen through and the company has gone into receivership, writes Jane Fuller.

Less than a month ago, Ibox was supposed to have been saved by Corporate Services Group, which planned to take it over in a £1.2m all-share deal.

Ibox's borrowings were then said to be £6.6m, compared with shareholders' funds of £37,000. It had lost £3.15m pre-tax in 1990, on turnover of £38m.

CSG said yesterday that the Ibox board had since declared that current and prospective trading was lower than anticipated and working capital facilities were inadequate.

Brent Walker deal paves way for funds

By Maggie Urry

A DEAL between Brent Walker, its banks and the holders of its £101.9m convertible capital bond, was finally concluded early yesterday morning, people present at the late-night meeting said yesterday.

The shares closed up 1p at 26p.

The deal is expected to open the way for banks, which are owed £13m by the leisure group, to advance £20m needed for working capital.

Most of the banks have agreed to put up their share of the money, although a handful, mainly in the Far East, have yet to send letters of consent. None of the banks has refused.

Bankers said the deal with the bondholders also made it more likely that the banks would agree to restructuring proposals put to them a week ago.

These proposals are intended to put the group onto a firmer financial footing, so allowing it to trade its way out of its difficulties.

The plan envisages Brent Walker keeping its pubs and bookmaking activities, while disposing of other assets such as leisure complexes in the UK and on the Continent.

The banks have until June 22 to approve the proposals, which would convert £25m of the debt to ordinary and preference shares, and set an 11.5 per cent interest rate on a further £70m, with the prospect of some of the interest being rolled up or converted to more shares.

However, next week the banks owed £35m through William Hill, Brent Walker's betting shop chain which had been financed on an off-balance sheet basis, are to meet the group's lead bankers. These banks have different interests to those which have lent directly to Brent Walker.

and must also agree the terms. Under the proposals they would receive capital repayments as asset disposals took place.

Mr Christopher Sporborg, deputy chairman of Hambros Bank and head of Hambros Group Investments, which holds some of the bonds, who has been acting as a conduit between the company and the bondholders, said that an understanding had been reached and all parties involved were happy.

Mr George Walker, ousted two weeks ago as group chief executive, and his family bought £29.5m of the bonds when they were issued last November as part of Brent Walker's emergency refinancing.

Other bondholders are Jefferson Summit, the Irish paper packaging group, and its chairman Mr Michael Smurfit and Lorrha, the international trading group.

Salvesen rises 7% and slims distribution

By Andrew Bolger

CHRISTIAN SALVESEN, the distribution, manufacturing and specialist hire company, yesterday announced a 7.2 per cent increase in pre-tax profits but made a substantial provision for slimming its distribution operations.

Turnover rose by 11 per cent to £422.7m in the year to March 31 and pre-tax profits advanced to £66.6m (£62.1m). Earnings per share were 10.7 pence higher at 16.5p and a final dividend of 3.85p makes a total for the year of 6.6p, an increase of 10 per cent.

An extraordinary charge of £13.3m includes a £12.9m write-

down on its distribution contract with Langnese Iglo, the German frozen food manufacturing subsidiary of Unilever, plus the costs of getting out of "hire and reward" trucking more than 90 per cent of the group's distribution business is now on a contract basis.

In distribution, sales advanced from £232.8m to £248.4m, but trading profit was flat at £27.5m. In the UK, Salvesen said performance had been affected by the sluggishness of high street trade, but the benefits of last year's reorganisation and new business gains were expected to come

through in the current year.

The group was rationalising its distribution operations to focus on France, Belgium, the Netherlands and Spain, but the German market for contract distribution had developed much more slowly than expected and a thorough review of the business there was being undertaken.

Specialist hire continued to show the best results, with trading profits up 38 per cent to £21.8m on sales of £82.4m, an increase of 24 per cent.

The group's third division, manufacturing, saw trading profits down 9.9 per cent at

£18.2m on increased sales of £81.9m (£87.6m).

Salvesen Brick saw trading profits slump 48 per cent to £5.6m, but the group said sales volumes dropped by only 2.6 per cent and over the past two years national market share had risen from 3.6 per cent to 5.5 per cent.

This was partly offset by food services, where trading profits in processing frozen vegetables grew by 12.5 per cent to £11.2m. Vibrom, which produces pollution control equipment, more than doubled trading profits to £1.4m.

See Lex

Lovell tumbles to £1.52m as recession hits property market

By Andrew Taylor, Construction Correspondent

YJ LOVELL, the housebuilder and developer under threat of a possible takeover bid from Taylor Woodrow, yesterday announced a 71 per cent fall in pre-tax profits for the six months ended March 31.

Taylor Woodrow, a much larger construction and property development group, revealed last Friday that it had acquired a 4.9 per cent stake in Lovell for "investment purposes."

Mr Antony Hitchens, chairman of Lovell, yesterday said he had spoken on the telephone to Mr Peter Drew, head of Taylor, following the share raid.

"The conversation was polite and courteous but he (Drew) did not give anything away about his intentions other than that he was pleased at the price he had paid and the yield on the shares," said Mr Hitchens, adding that a bid would be vigorously defended.

Lovell's pre-tax profit fell from £5.29m to £1.52m in the half year, as its private housing and commercial property activities were hit hard by the recession. Earnings fell to 2.5p



Antony Hitchens: bid would be vigorously defended

(6.7p) but the interim dividend is again 2.2p.

Figures exclude any provisions for further losses on the group's urban renewal, London housing and commercial property, which in April Mr Hitchens had warned would be between £22.5m and £25.9m this year.

Full extent of the provisions will not be known until the year end, Mr Hitchens said.

After the provisions, and taking into account the recent £20m rights issue, the group would have a book net asset value of 125p-130p a share.

This compared with the share price of 150p yesterday.

COMMENT

The long term attraction to Taylor is Lovell's 3,500 plot land bank, three-quarters of which was bought relatively cheaply before 1987. The group acquired its stake at an average price of less than 130p a share. If Lovell's price falls it has the potential to buy assets on the cheap. If it rises the group will make a nice profit on its shareholding. This looks an ideal position provided Taylor does not lose its head and is forced to bid up the price in a hostile bid for a company which, including its off-balance sheet financing, will have gearing of near 100 per cent after the rights issue. Taylor therefore can afford to take its time with no other rival bidder on the horizon. Without the prospect of a bid Lovell's share price would look very vulnerable.

Receiver at Ibox as deal with CSG fails

The rescue of Ibox, the USM-quoted recruitment and employment agency, has fallen through and the company has gone into receivership, writes Jane Fuller.

Less than a month ago, Ibox was supposed to have been saved by Corporate Services Group, which planned to take it over in a £1.2m all-share deal.

Ibox's borrowings were then said to be £6.6m, compared with shareholders' funds of £37,000. It had lost £3.15m pre-tax in 1990, on turnover of £38m.

CSG said yesterday that the Ibox board had since declared that current and prospective trading was lower than anticipated and working capital facilities were inadequate.

Welsh Water advances 32% to £128m

By Clare Pearson

WELSH WATER yesterday highlighted a decision to invest £25m into environmental projects, on top of planned spending under its capital programme, which it had made in the light of a strong financial performance in the year to end-March.

Mr John Eifed Jones, chairman, said that with pre-tax profits up 32 per cent to £128.1m, Welsh had undertaken further work in areas that included water treatment and lead piping replacement. The extra investment compares with £160m spent under the programme over the year.

Earnings per share went up at 82.2p (61.7p). A final dividend of 13p is being recom-

mended making 19.5p for the year, a 16.4 per cent increase over the notional previous year's payment.

Higher UK interest rates helped the pre-tax line, with net interest receivable standing at £33.2m (£33.4m). Including at cost the 9.9 per cent stake taken in South Wales Electricity last December, net cash stood at £184.5m at the year-end.

Additionally, net operating costs were held at £197.8m (£191.7m). The company said that after discounting one-off privatisation costs in the previous year, the increase was below inflation at 9.1 per cent.

Group turnover was £238m (£255.3m). The core water and sewerage business provided all but £300,000 of operational profits.

Other activities span leisure, engineering consultancy and waste disposal.

The previous year's results are calculated as if the company, floated in late 1989, had been privatised for a full year. Actual pre-tax profits for the 12 months to end-March 1990 were £39.5m.

COMMENT

No wonder Welsh Water is so keen to emphasise its extra environmental projects having put up bills by the maximum allowable for two years running, it certainly has not

decided to help customers out by way of its charging policy. It has also come in for criticism for buying that stake in South Wales Electricity so far that has furnished it with a nice paper profit, but the other utility appears not at all interested in the cooperative ventures the investment was meant to foster. Meanwhile, Mr Ian Byatt, water industry regulator, is bound to notice that Welsh's financial position is more buoyant than that assumed at privatisation. Still, though they are not for the totally risk-averse, the shares look pretty good value on a prospective yield of more than 7.5 per cent. Pre-tax profits this year should be about £130m.

TAYLOR WOODROW

PROPERTY · CONSTRUCTION · HOUSING · TRADING

Extracts from the Chairman's Statement

Taylor Woodrow achieved the third best result in our 70 year history. Our turnover rose to a record £1,411.6m and consequently, your board could see no reason to modify the steady growth of dividends.

We promised change. This has started, both organisationally and in our philosophy for the development of the business. Your directors jealously guard the principles of honest and fair trading, with which the name of Taylor Woodrow is synonymous and have firmly set their faces against change for the sake of change.

We have rationalised the structure of the Group, shedding duplication in management and moving proven profit achievers to key positions of authority.

Our UK construction company has been restructured into naturally self-sufficient profit centres, each under the leadership of proven directors.

During the year we painstakingly planned the integration of our three major construction groups worldwide and that is now at an advanced stage.

We have cut back housing sales and concentrated on securing planning consents for housing developments, in preparation for the upturn.



Peter Drew CBE

The new generation of house designs will, we believe, restore Taylor Woodrow to its proper position in the quality league of housebuilders.

In commercial property development we have invested an increasing amount of time in improving our stock and securing opportunities for the future. We are most optimistic about our future in Europe and believe that the renewal of property demand will be seen first in shopping developments and later in the London office market.

Net rental revenue increased to £44.5m in the year and although the value of our portfolio was written down to £646.1m, we continue to view this vital sector of our business with great confidence.

Our trading companies are, we believe, a worthwhile growth area, as indeed is the investment in our emerging leisure company.

Taylor Woodrow continues to grow in the service of the community, seeking new problems whether they are in the heat and stench of the Kuwait oil-fields, or in the noise and bustle of our city centres. We continue to be adventurous and also persistent in achieving our goals.

Highlights of 1990

Turnover	£1,411.6m
Profit before tax	£83.4m
Earnings per share	16.8p
Dividends per share	9.5p

TAYLOR WOODROW



FOUNDED ON STRONG VALUES

For a copy of our 1990 Annual Report and Accounts and our corporate brochure "Teamwork", please telephone Trevor Jones on 071-488 0255 or fax 071-702 2378.

There is a limited amount of exhibition space available at the conference

FINANCIAL TIMES CONFERENCES

NORTH SEA OIL & GAS

LONDON, 2 & 3 JULY, 1991

This topical FT conference will review North Sea activity in the 1990s and examine how operators and suppliers are responding to the challenges and opportunities of a mature industry.

Speakers include:

Dr Christopher Fay
Shell UK Exploration and Production

Dr Thorleif Enger
Norsk Hydro a.s.

Mr John E d'Ancona
Offshore Supplies Office

Dr J (Pino) ter Gast
NV Nederlandse Gasunie

Professor Alexander G Kemp
University of Aberdeen

Mr Peter Gaffney
Gaffney, Cline & Associates Ltd

Sir Philip Jones CBE
Total Oil Marine plc

Mr Peter Bijur
Texaco Europe

Mr Egil Sael
Statoil Exploration and Production

Mr Robert De Bauw
Commission of the European Communities

Mr Ron Probert
British Gas plc

Mr Ronald Custis
Energy Industries Council

Mr Peter H Steen
Ministry of Energy, Denmark

Mr Chris Greentree
LASMO plc

A FINANCIAL TIMES CONFERENCE
in association with NORTH SEA LETTER and EUROPEAN OFFSHORE NEWS

NORTH SEA OIL & GAS

Please send me conference details
Please send me exhibition details

FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

Financial Times Conference Organisation
125 Jermyn Street, London SW1Y 4LL, UK
Tel: 071-925 2323. Tlx: 27347 FICONG G. Fax: 071-925 2125

Name _____

Position _____ Dept _____

Company/Organisation _____

Address _____

Postcode _____

Tel _____ Th _____ Fax _____

Type of Business _____

HA

The right *connections* in
all the right places.

PEARL STREET, NEW YORK

telecommunications system linking the world's major business and financial centres. **CABLE & WIRELESS** round the world, there is now only one sensible way to make connections. NEW MERCURY HOUSE, 26 RED LION SQUARE, LONDON WC1H 4UG.

The result? For companies operating Through Cable & Wireless of course.

NEW YORK • WASHINGTON • TOKYO • HONG KONG • PARIS • MILAN • FRANKFURT • LISBON • KINGSTON • LONDON

Notice to Holders of Mitsubishi Bank of Australia Limited A\$50,000,000 13% Guaranteed Series 'A' Notes Due 1993

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(B) of the above mentioned Notes (the "NOTES") The Mitsubishi Bank of Australia Limited will, on 15th July, 1991 redeem A\$13,250,000 in principal amount of the Notes at 100.5% and that the following Notes, identified by serial number, have been drawn by lot by The Mitsubishi Bank, Limited as Fiscal Agent for the holders of the Notes, for redemption on such date:

1-17	534-335	1450-1465	4792-4794	5815-5822	6927-6930	11898-11951	18876-18950
18-24	537-339	1453-1458	4802-4820	5823-5830	6931-6932	11952-12012	18951-18979
25-32	540-341	1460-1461	4821-4822	5831-5837	6933-6934	12013-12128	18980-19010
33-40	542-342	1463-1465	4823-4824	5838-5843	6935-6936	12129-12244	19011-19036
41-48	545-343	1468-1470	4825-4826	5844-5849	6937-6938	12245-12360	19037-19060
49-56	548-344	1473-1475	4827-4828	5850-5855	6939-6940	12361-12476	19061-19084
57-64	551-345	1478-1480	4829-4830	5856-5861	6941-6942	12477-12592	19085-19108
65-72	554-346	1483-1485	4831-4832	5862-5867	6943-6944	12593-12708	19109-19132
73-80	557-347	1488-1490	4833-4834	5868-5873	6945-6946	12709-12824	19133-19156
81-88	560-348	1493-1495	4835-4836	5874-5879	6947-6948	12825-12940	19157-19180
89-96	563-349	1498-1500	4837-4838	5880-5885	6949-6950	12941-13056	19181-19204
97-104	566-350	1503-1505	4839-4840	5886-5891	6951-6952	13057-13172	19205-19228
105-112	569-351	1508-1510	4841-4842	5892-5897	6953-6954	13173-13288	19229-19252
113-120	572-352	1513-1515	4843-4844	5898-5903	6955-6956	13289-13404	19253-19276
121-128	575-353	1518-1520	4845-4846	5904-5909	6957-6958	13405-13520	19277-19300
129-136	578-354	1523-1525	4847-4848	5910-5915	6959-6960	13521-13636	19301-19324
137-144	581-355	1528-1530	4849-4850	5916-5921	6961-6962	13637-13752	19325-19348
145-152	584-356	1533-1535	4851-4852	5922-5927	6963-6964	13753-13868	19349-19372
153-160	587-357	1538-1540	4853-4854	5928-5933	6965-6966	13869-13984	19373-19396
161-168	590-358	1543-1545	4855-4856	5934-5939	6967-6968	13985-14100	19397-19420
169-176	593-359	1548-1550	4857-4858	5940-5945	6969-6970	14101-14216	19421-19444
177-184	596-360	1553-1555	4859-4860	5946-5951	6971-6972	14217-14332	19445-19468
185-192	599-361	1558-1560	4861-4862	5952-5957	6973-6974	14333-14448	19469-19492
193-200	602-362	1563-1565	4863-4864	5958-5963	6975-6976	14449-14564	19493-19516
201-208	605-363	1568-1570	4865-4866	5964-5969	6977-6978	14565-14680	19517-19540
209-216	608-364	1573-1575	4867-4868	5970-5975	6979-6980	14681-14796	19541-19564
217-224	611-365	1578-1580	4869-4870	5976-5981	6981-6982	14797-14912	19565-19588
225-232	614-366	1583-1585	4871-4872	5982-5987	6983-6984	14913-15028	19589-19612
233-240	617-367	1588-1590	4873-4874	5988-5993	6985-6986	15029-15144	19613-19636
241-248	620-368	1593-1595	4875-4876	5994-5999	6987-6988	15145-15260	19637-19660
249-256	623-369	1598-1600	4877-4878	6000-6005	6989-6990	15261-15376	19661-19684
257-264	626-370	1603-1605	4879-4880	6006-6011	6991-6992	15377-15492	19685-19708
265-272	629-371	1608-1610	4881-4882	6012-6017	6993-6994	15493-15608	19709-19732
273-280	632-372	1613-1615	4883-4884	6018-6023	6995-6996	15609-15724	19733-19756
281-288	635-373	1618-1620	4885-4886	6024-6029	6997-6998	15725-15840	19757-19780
289-296	638-374	1623-1625	4887-4888	6030-6035	6999-7000	15841-15956	19781-19804
297-304	641-375	1628-1630	4889-4890	6036-6041	7001-7002	15957-16072	19805-19828
305-312	644-376	1633-1635	4891-4892	6042-6047	7003-7004	16073-16188	19829-19852
313-320	647-377	1638-1640	4893-4894	6048-6053	7005-7006	16189-16304	19853-19876
321-328	650-378	1643-1645	4895-4896	6054-6059	7007-7008	16305-16420	19877-19900
329-336	653-379	1648-1650	4897-4898	6060-6065	7009-7010	16421-16536	19901-19924
337-344	656-380	1653-1655	4899-4900	6066-6071	7011-7012	16537-16652	19925-19948
345-352	659-381	1658-1660	4901-4902	6072-6077	7013-7014	16653-16768	19949-19972
353-360	662-382	1663-1665	4903-4904	6078-6083	7015-7016	16769-16884	19973-19996
361-368	665-383	1668-1670	4905-4906	6084-6089	7017-7018	16885-17000	20000-20023
369-376	668-384	1673-1675	4907-4908	6090-6095	7019-7020	17001-17116	20024-20047
377-384	671-385	1678-1680	4909-4910	6096-6101	7021-7022	17117-17232	20048-20071
385-392	674-386	1683-1685	4911-4912	6102-6107	7023-7024	17233-17348	20072-20095
393-400	677-387	1688-1690	4913-4914	6108-6113	7025-7026	17349-17464	20096-20119
401-408	680-388	1693-1695	4915-4916	6114-6119	7027-7028	17465-17580	20120-20143
409-416	683-389	1698-1700	4917-4918	6120-6125	7029-7030	17581-17696	20144-20167
417-424	686-390	1703-1705	4919-4920	6126-6131	7031-7032	17697-17812	20168-20191
425-432	689-391	1708-1710	4921-4922	6132-6137	7033-7034	17813-17928	20192-20215
433-440	692-392	1713-1715	4923-4924	6138-6143	7035-7036	17929-18044	20216-20239
441-448	695-393	1718-1720	4925-4926	6144-6149	7037-7038	18045-18160	20240-20263
449-456	698-394	1723-1725	4927-4928	6150-6155	7039-7040	18161-18276	20264-20287
457-464	701-395	1728-1730	4929-4930	6156-6161	7041-7042	18277-18392	20288-20311
465-472	704-396	1733-1735	4931-4932	6162-6167	7043-7044	18393-18508	20312-20335
473-480	707-397	1738-1740	4933-4934	6168-6173	7045-7046	18509-18624	20336-20359
481-488	710-398	1743-1745	4935-4936	6174-6179	7047-7048	18625-18740	20360-20383
489-496	713-399	1748-1750	4937-4938	6180-6185	7049-7050	18741-18856	20384-20407
497-504	716-400	1753-1755	4939-4940	6186-6191	7051-7052	18857-18972	20408-20431
505-512	719-401	1758-1760	4941-4942	6192-6197	7053-7054	18973-19088	20432-20455
513-520	722-402	1763-1765	4943-4944	6198-6203	7055-7056	19089-19204	20456-20479
521-528	725-403	1768-1770	4945-4946	6204-6209	7057-7058	19205-19320	20480-20503
529-536	728-404	1773-1775	4947-4948	6210-6215	7059-7060	19321-19436	20504-20527
537-544	731-405	1778-1780	4949-4950	6216-6221	7061-7062	19437-19552	20528-20551
545-552	734-406	1783-1785	4951-4952	6222-6227	7063-7064	19553-19668	20552-20575
553-560	737-407	1788-1790	4953-4954	6228-6233	7065-7066	19669-19784	20576-20599
561-568	740-408	1793-1795	4955-4956	6234-6239	7067-7068	19785-19900	20600-20623
569-576	743-409	1798-1800	4957-4958	6240-6245	7069-7070	19901-20016	20624-20647
577-584	746-410	1803-1805	4959-4960	6246-6251	7071-7072	20017-20132	20648-20671
585-592	749-411	1808-1810	4961-4962	6252-6257	7073-7074	20133-20248	20672-20695
593-600	752-412	1813-1815	4963-4964	6258-6263	7075-7076	20249-20364	20696-20719
601-608	755-413	1818-1820	4965-4966	6264-6269	7077-7078	20365-20480	20720-20743
609-616	758-414	1823-1825	4967-4968	6270-6275	7079-7080	20481-20596	20744-20767
617-624	761-415	1828-1830	4969-4970	6276-6281	7081-7082	20597-20712	20768-20791
625-632	764-416	1833-1835	4971-4972	6282-6287	7083-7084	20713-20828	20792-20815
633-640	767-417	1838-1840	4973-4974	6288-6293	7085-7086	20829-20944	20816-20839
641-648	770-418	1843-1845	4975-4976	6294-6299	7087-7088	20945-21060	20840-20863
649-656	773-419	1848-1850	4977-4978	6300-6305	7089-7090	21061-21176	20864-20887
657-664	776-420	1853-1855	4979-4980	6306-6311	7091-7092	21177-21292	20888-20911
665-672	779-421	1858-1860	4981-4982	6312-6317	7093-7094	21293-21408	20912-20935
673-680	782-422	1863-1865	4983-4984	6318-6323	7095-7096	21409-21524	20936-20959
681-688	785-423	1868-1870	4985-4986	6324-6329	7097-7098	21525-21640	20960-20983
689-696	788-424	1873-1875	4987-4988	6330-6335	7099-7100	21641-21756	20984-21007
697-704	791-425	1878-1880	4989-4990	6336-6341	7101-7102	21757-21872	21008-21031
705-712	794-426	1883-1885	4991-4992	6342-6347	7103-7104	21873-21988	21032-21055
713-720	797-427	1888-1890	4993-4994	6348-6353	7105-7106	21989-22104	21056-21079
721-728	800-428	1893-1895	4995-4996	6354-6359	7107-7108	22105-22220	21080-21103
729-736	803-429	1898-1900	4997-4998	6360-6365	7109-7110	22221-22336	21104-21127
737-744	806-430	1903-1905	4999-5000	6366-6371	7111-7112	22337-22452	21128-21151
745-752	809-431	1908-1910	5001-5002	6372-6377	7113-7114	22453-22568	21152-21175
753-760	812-432	1913-1915	5003-5004	6378-6383	7115-7116	22569-22684	21176-21199
761-768	815-433	1918-1920	5005-5006	6384-6389	7117-7118	22685-22800	21199-21222
769-776	818-434	1923-1925	5007-5008	6390-6395	7119-7120	22801-22916	21223-21246
777-784	821-435	1928-1930	5009-5010	6396-6401	7121-7122	22917-23032	21247-21270
785-792	824-436	1933-1935	5011-5012	6402-6407	7123-7124	23033-23148	21271-21294
793-800	827-437	1938-1940	5013-5014	6408-6413	7125-7126	23149-23264	21295-21318
801-808	830-438	1943-1945	5015-5016	6414-6419	7127-7128	23265-23380	21319-21342
809-816	833-439	1948-1950	5017-5018	6420-6425	7129-7130	23381-23496	21343-21366
817-824	836-440	1953-1955	5019-5020	6426-6431	7131-7132	23497-23612	21367-21390
825-832	839-441	1958-1960	5021-5022	6432-6437	7133-7134	23613-23728	21391-21414
833-840	842-442	1963-1965	5023-5024	6438-6443	7135-7136	23729-23844	21415-21438
841-848	845-443	1968-1970	5025-5026	6444-6449	7137-7138	23845-23960	21439-21462
849-856	848-444	1973-1975	5027-5028	6450-6455	7139-7140	2396	

COMMODITIES AND AGRICULTURE

Tin producers' association confirms stocks downturn

By Lim Siong Hoon in Kuala Lumpur

THE ASSOCIATION of Tin Producers met this week to confirm that all its members were still sticking to their export quotas and that world stocks had indeed fallen.

The drop in the stock levels, by as much as 4,000 tonnes during the first four months, helped to lift the gloom that was hanging over the ATPC at its March meeting.

The latest set of figures gave the best indication that the association's quota scheme, which had actually begun to reverse last year's trend, when stocks rose from 43,900 in February to 45,700 in December.

The ATPC also revived hopes that the drop in stocks would be enough to prompt the International Tin Council to initiate a quota scheme, and this was indicative that Brazil and China, although not ATPC members, were producing within their allotments.

When the ATPC last met in March it was under a cloud, with Kuala Lumpur Tin Market prices at under M\$15 a kilogram, near a four-year low.

And the industry's mood had not improved much when, two weeks ago, the Mr Ibrahim Manudin, president of the Malaysian Chamber of Mines, reiterated his call to abandon the export quota system because the "full commitment of all members and observers (Brazil and China) in the ATPC is not forthcoming".

Mr Redwan Sumam, ATPC's executive secretary, said at last week's meeting, however, that the members' exports were, at present rates, within the permissible tonnages set individually.

The association's members - Australia, Bolivia, Indonesia, Malaysia, Nigeria, Thailand and Zaire - are expected to produce 94,000 tonnes this year instead of the 96,000 tonnes allotted. Brazil's quota is 39,000 tonnes and China 18,000 tonnes.

A decision on whether to continue with the supply rationalisation, and if so, at what level, is expected only at the next ATPC ministerial meeting in October in Australia.

With recent tin prices firming at above M\$15 a kilogram, there was optimism among members that the quota programme would survive intact. The group's executive committee was this week laying out the administrative budget for next year.

The group is expecting a worldwide tin production and sale target of 187,000 tonnes, against 180,000 tonnes in consumption, so that by the end of the year overall stocks would be drawn down by 13,000 tonnes to 33,700 tonnes.

Diseases put Brazil's oranges at risk

By Victoria Griffith in Sao Paulo

DISEASES ARE severely reducing the productivity of Brazil's orange groves, in the country's worst-ever outbreak of infections like citrus cancer, leprosy, chlorose variegada (cv), and gomose.

"The incidence of agricultural infections in Brazil's orange groves is much greater than it was in previous years," said Mr Eduardo Felchenberger, an agricultural researcher at the Biological Institute of the government of Sao Paulo.

"If these infections are not controlled," said Mr Felchenberger, "the production of oranges in Brazil will be reduced by 50 per cent." The Brazilian Association of Citrus Exporters, "they could soon place orange production at risk". There are two main reasons for the quick spread of orange epidemics in Brazil.

The most important, according to Mr Felchenberger, is the genetic similarity of the trees planted in Brazil. "We plant very few species of oranges," said Mr Felchenberger. "They are therefore all susceptible to the same diseases."

Coffee producers to meet consumers

AFRICAN COFFEE producers will meet Asian and Latin American exporters here on Monday to press for a return to export quotas, reports Reuters from Nairobi.

The 25-member Inter-Africa Coffee Organisation will meet representatives of Brazil, Mexico, Colombia and Indonesia to review the coffee market and make future policy proposals.

"African producers agreed at a meeting last month in Abidjan, Ivory Coast, on the need to bring back quotas, but they would like to compare their strategies with those of other producer blocs," said Mr Eljiah Mwangale, the organisation's Kenyan president.

Mr James Wapakhabulo, Ugandan Minister of Co-operatives, who oversees coffee marketing, said earlier this week that the three-day meeting should form a consensus platform for producers to press for the reintroduction of quotas at the next executive meeting of the International Coffee Organisation in London on July 1.

One IACO official in Nairobi

the presidents of Brazil's four most powerful coffee lobbies were meeting in the coffee town of Variguias, Minas Gerais state, yesterday for secret and unprecedented discussions on a possible common strategy, reports Reuters from Rio de Janeiro.

Mr De Barros, spokesman for the Centro Comercial de Cafe, which is sponsoring the talks, denied market talk that the Brazilian Federation of Coffee Exporters, the National Coffee Council, the Brazilian Soluble Coffee Industry Association and the Brazilian Coffee Industry Association would use the meeting to form a joint body to strengthen their hand in talks with the government.

"That is not the objective," he said. "The meeting is looking for a consensus of the four groupings to develop a wide-ranging strategy for coffee."

Asked whether the meeting would discuss a joint position on a new International Coffee Agreement, Mr de Barros said, "I think all important matters are on the table for discussion."

importance of returning to an export quota system," the official said.

The Nairobi meeting will also look at ways of raising Africa's exportable coffee output to regain lost market share.

Africa's share of the world coffee market has dropped to 24 per cent from 30 per cent in the 1970s because of drought, the disruption caused by civil

wars, poor marketing and a switch in consumer taste to mild arabica coffees from the coarser robustas.

Analysts at New York-based Lehman Brothers said on Tuesday that efforts by IACO to revive coffee export quotas were likely to encounter resistance from the big Latin American producers and the Africans had little to use as leverage.

Since quotas were suspended two years ago, when the ICO was unable to agree on consumer proposals to redistribute them on new lines, there has been a free market in coffee.

But prices have plummeted as producers around the world dumped their surpluses on the market.

Market analysts say Brazil has little interest in reinstating quotas as coffee is no longer its primary export.

Brazil wants to maintain its traditional 30 per cent share of the market, while the US, the leading consumer, says quotas should be based on criteria such as exportable production and stocks.

Australian mineral earnings fall

By Emilia Tagaza in Canberra

LOWER METALS and petroleum export prices pushed Australian exports of minerals down by 7 per cent in the first quarter of this year to A\$4.9bn (3.1m).

The Australian Bureau of Agricultural and Resource Economics yesterday said the fall was not unexpected, after the record export value of

A\$7.5bn in the final quarter of 1990.

Suffering the greatest fall was uranium, which earned only A\$30m during the quarter, compared with A\$150m during the previous period.

Gold earnings fell 19 per cent to A\$888m, while crude oil receipts were down 26 per cent to A\$487m.

The bureau also reported substantial falls in the production of lead, bismuth, by 38 per cent, and refined lead, by 29 per cent. Tin mine production was down by 26 per cent, refined copper output and diamond production both by 23 per cent, pig iron production by 21 per cent, and gold mine production by 19 per cent.

UK farmers' leader urges quicker reform

MR DAVID Naloh, president of Britain's National Farmers' Union, is calling for European Community farm policy reform to be accelerated, reports Reuters from London.

The message will be given today to Mr Ray MacSharry, the community's Agriculture Commissioner, at a meeting of the European farmers' lobby.

Mr Naloh said he agreed on the broad lines of CAP (Common Agricultural Policy) reform, before the resumed GATT (General Agreement on Trade and Trade) talks next month. Mr Naloh said that the CAP reform would be a "five-year Uruguay round" of GATT world trade talks collapsed last December because of disagreement over how far to reduce farm subsidies.

The US is strongly pressing the EC to soften its position.

British farmers were the driving force behind a GATT proposal last month to base reform on voluntary supply controls.

Ivory Coast 'well sold' in forward cocoa market

THE IVORY COAST has sold all its main crop cocoa for the 1990-91 season and is well sold in the forward market for 1991-92, according to a senior government official, reports Reuters from Abidjan.

The official, who declined to be named, said the World Bank had agreed to pre-sell at least 50 per cent of next season's crop by October 1 this year to meet the terms of an international recovery programme.

"I'm sure there will be no problem with that," he said.

The Ivory Coast is expected to produce between 720,000 and 740,000 tonnes of cocoa this year.

The World Bank said recently that it expected cocoa prices to stay low for several years until current world over-production is reduced.

The official said the strategy aimed to minimise possible losses and reduce financial costs at home.

He said that forward sales

would also help to ease a liquidity crisis in the domestic marketing chain by reassuring banks that cocoa had definitely been sold.

Banks have been reluctant to advance funds to finance the cocoa and coffee harvest because they have not always recouped their loans.

Prospects for the negotiation of a new International Cocoa Agreement and looming financial problems are expected to dominate the International Cocoa Organisation's (ICCO) meeting in London next week.

Mr David Animakwah, chairman of the organisation, and Mr Edouard Kouame, its executive director, will report to their visits in May to South America, Africa, Europe and the Soviet Union.

"I'm told that Kouame and Animakwah returned rather optimistic about the future and with a view that a political will exists to continue with a cocoa agreement," said Mr Jan van Stuleveld, the consumer-members' spokesman.

Pumping up Caribbean oil output

Canute James reports on a fresh wave of exploration ventures

DRIVEN BY a combination of factors, including uncertainty about traditional sources and a pressing need to reduce foreign dependence, several Caribbean states have begun to search for oil in their backyards.

Even before the price increases brought on by the Gulf crisis, both net importers and exporters in the region had begun to look at oil programmes in joint ventures with foreign companies.

In some countries increased foreign exchange earning power is the goal. For instance, Trinidad and Tobago, already a net exporter, wants to produce more to support an economy which has been contracting for the past seven years.

In Cuba, increasing concern over the continuation of guaranteed supplies from the Soviet Union has forced the government to look for alternative sources, with foreign companies being granted concessions for exploring.

In others, such as Belize, the hope is that oil discoveries will allow imports to be cut. Pentagon Petroleum of Canada has been granted a licence to explore a 268,000-acre concession at Blue Creek in northern Belize. The licence will run for four years and Pentagon will sink test wells and carry out seismic surveys.

The United States has committed itself to spending US\$400,000 on the surveys.

The officials have described as "fair" the prospects for finding commercially exploitable reserves. The concession is close to the border with

Mexico, they said, and is geologically linked to the Peten Basin, which has yielded substantial deposits for Mexico.

Belize has no domestic oil industry and the country's oil needs of about 600,000 barrels a year are imported from Mexico.

About 400 miles to the north-east, across the Yucatan

channel, two French companies have been granted a six-year contract by a Cuban agency to explore for oil in an 1,100 square mile concession off the island's north coast.

The contracts have been granted to Total and the Compagnie Europeenne des Petroles by the state-owned union de Petroles de Cuba. It said the concession would be commercially exploitable deposits are found the three companies will share the benefits. Cuba has not allowed any foreign participation in its oil industry since the Castro government took power in 1959. Cuba's domestic oil industry, based on small wells mainly on the north coast, produces about 6 per cent of the island's needs.

The rest, about 10m tonnes, is imported from the Soviet Union, which has said Cuba must now pay market prices.

In the neighbouring Dominican Republic, Mobil of the US has signed an agreement with the government to 14,300 square miles of prospects in the San Pedro de Macoris ASWA regions. Under the two-

year contract, Mobil is spending US\$2.6m on geological and geophysical surveys to evaluate the potential of the concession. The surveys are favourable and the company will start an exploration programme costing up to US\$14m, all of which will come from Mobil's resources.

Mobil is also involved in the exploration programme in Guyana, and has a contract for a 7,800 square mile concession off the north-west coast. In the next few years the company will carry out seismic surveys and sink exploratory wells. If this is thought commercially viable.

The government says that it expects the oil recovery and refinery expansion programme to earn the country US\$1.2m in foreign earnings over the next 15 years.

The increases in the prices of petroleum products in the Caribbean countries experienced during the Gulf war damaged already weak economies that have been struggling to meet their oil bills. Trinidad and Tobago, as a net exporter, gained a windfall. But other governments in the region, including Cuba, appear to have accepted that even without disruptions of the market and high prices, it is a better bet to spend some time and money developing and expanding their domestic oil industries.

under 1 per cent last year, from average output of 149,344 barrels a day in 1989. The country is moving to increase output significantly, and the state-owned oil company is spending US\$400m on a secondary oil recovery programme and the upgrading and expansion of refinery capacity.

Just over 13m barrels of heavy crude will be recovered from offshore fields in the first phase of the programme, to be followed by the secondary recovery of 17m barrels of lighter crude from offshore fields.

Refining throughout, which has been about 60,000 barrels a day, will be increased when capacity is expanded to 160,000 b/d. The programme is being funded by loans from the Inter-American Development Bank, the Export Import Bank of Japan and the European Investment Bank.

The government says that it expects the oil recovery and refinery expansion programme to earn the country US\$1.2m in foreign earnings over the next 15 years.

The increases in the prices of petroleum products in the Caribbean countries experienced during the Gulf war damaged already weak economies that have been struggling to meet their oil bills. Trinidad and Tobago, as a net exporter, gained a windfall. But other governments in the region, including Cuba, appear to have accepted that even without disruptions of the market and high prices, it is a better bet to spend some time and money developing and expanding their domestic oil industries.

WORLD COMMODITIES PRICES

MARKET REPORT

Gold fell below \$370 a troy ounce on Monday, although closing above the day's lows. Dealers said trade was very small. "Charismatic gold is well supported around the \$368 level and I'm looking for it to move higher," one said. On the LME news that miners at Yulon, mine had reached a tentative labour pact after a two months strike, unsettled both the lead and zinc markets.

This was the last of the labour disputes and production problems that have been in the markets for nearly a year and should ensure plentiful supplies of concentrates to smelters, particularly as the short summer shipping season

from Arctic mines starts shortly. Although the continued active as the sharp rise seen after Monday's Reynolds Metals output cut had created fresh trading opportunities, traders said, London cocoa prices fell, but losses were limited by sterling's weakness against the dollar. In New York, cocoa prices were at contract lows at midday. London dealers said business was generally dull with normal arbitrage buying from New York filling the market from the low during the afternoon. The last sharp sell-off in New York was quickly followed by a rally, and a similar trend could emerge now, they said.

Compiled from Reuters

SUGAR - London POX (\$ per tonne)

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Raw	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00
White	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00

COFFEE - London POX (\$ per tonne)

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Arabica	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00
Robusta	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00

WHEAT - London POX (\$ per tonne)

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Hard	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00
Soft	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00	222.00

NEW YORK

GOLD 100 troy oz. (\$ per oz.)

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Spot	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00
1 month	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00	370.00

CRUDE OIL (Light 42,000 US gal. \$/barrel)

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
WTI	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Brent	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

CHICAGO

SOYBEANS 5,000 bu. \$/bu.

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Spot	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
1 month	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

WHEAT 5,000 bu. \$/bu.

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Spot	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
1 month	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

London Markets

SOYBEANS

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Spot	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
1 month	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

WHEAT

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Spot	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
1 month	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

CRUDE OIL - \$/barrel

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
WTI	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Brent	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

COFFEE - \$/tonne

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Arabica	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Robusta	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

SUGAR - \$/tonne

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Raw	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
White	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

WHEAT - \$/tonne

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Hard	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Soft	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

CRUDE OIL - \$/barrel

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
WTI	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Brent	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

COFFEE - \$/tonne

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Arabica	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Robusta	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

SUGAR - \$/tonne

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Raw	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
White	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

WHEAT - \$/tonne

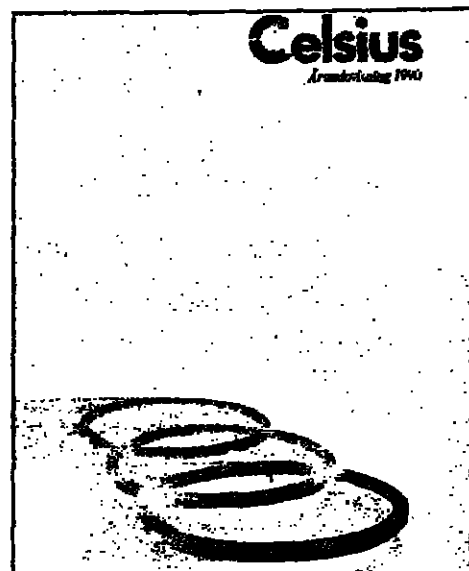
	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Hard	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Soft	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00

CRUDE OIL - \$/barrel

	Aug	Sept
--	-----	------

European Annual Reports 2

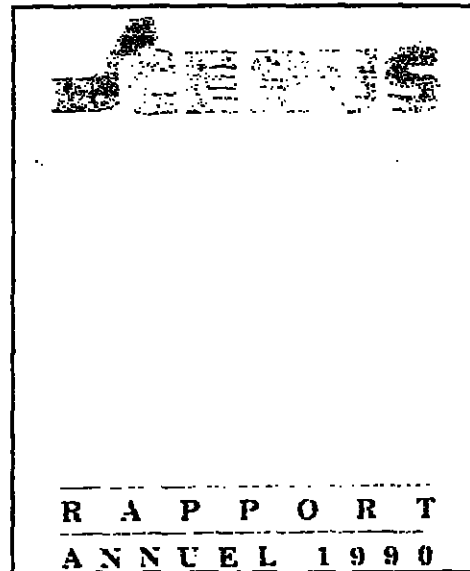
Part 2 of a two page series appearing on June 13th and 14th



Celsius

Celsius Industries Corp. is the parent company of an industrial Group with operations concentrated to three business areas, i.e. marine activities, piping installations and real estate development. The Celsius Group reports a profit for 1990 of SEK 477 M before allocations and taxes, which represents an improvement of 15% over the previous year. Invoiced sales amounted to SEK 17 billion.

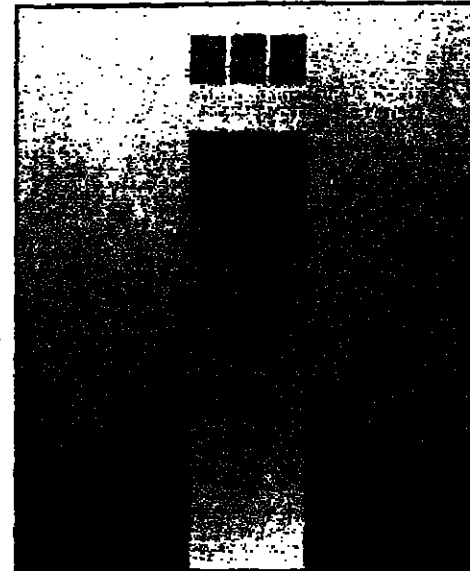
13



CERUS

CERUS - Compagnies Européennes Réunies - is the diversified European holding company of the Italy-based De Benedetti Group, uniting under its aegis all De Benedetti interests outside Italy. CERUS is actively present throughout the entire range of its industrial and financial participations (national and international) that are deployed in growth-oriented sectors. CERUS's strategy in the 1980's was one of diversification and expansion. In the 1990s CERUS will favour concentration on key activities in which it has developed expertise and on companies in which it is a majority shareholder.

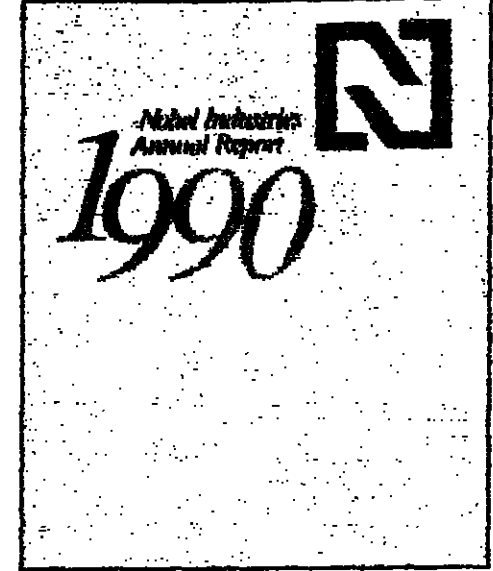
14



CPR

The CPR - Compagnie Parisienne de Résecompte - group ranks 15th among the largest banking groups in France with total assets of FRF 70 billion and a capital base of FRF 2.5 billion. The group is active in financial intermediation as a reporting dealer in French government securities and through the Paris based stockbroker Schelcher-Prince. It also provides investment management services for a corporate and institutional clientele. Internationally the group is present in the UK with the discount house Seacombe Marshall & Camplin Plc in the USA, in the Netherlands, in Belgium and on the Italian market. CPR's bis ratio was 11.5% at the end of 1990.

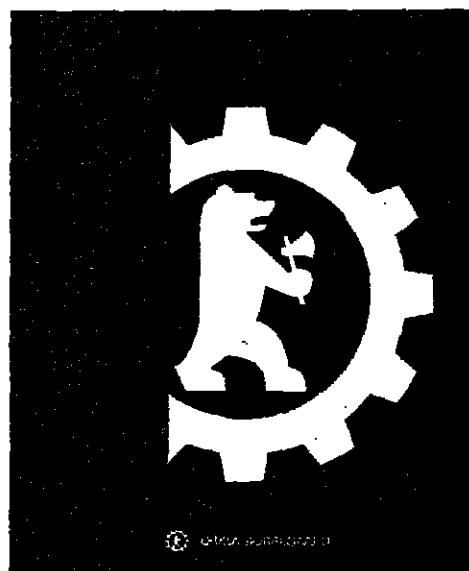
15



NOBEL INDUSTRIES

Nobel Industries has 22,000 employees and a turnover of more than 2,700 GBP. Operations are signified by a forceful expansion, primarily on the international market. The corporation is organised in seven Business Areas, which operate decentralised, the principal branches being chemicals and electronics. Many well-known brandnames come from Nobel Industries: Casco, Nordgöl, Crown, Sadolin, Expancel, Compozil, Vademecum, Substral, Sergio Tacchini's fragrances, Silkence, La Toja and Scorpio.

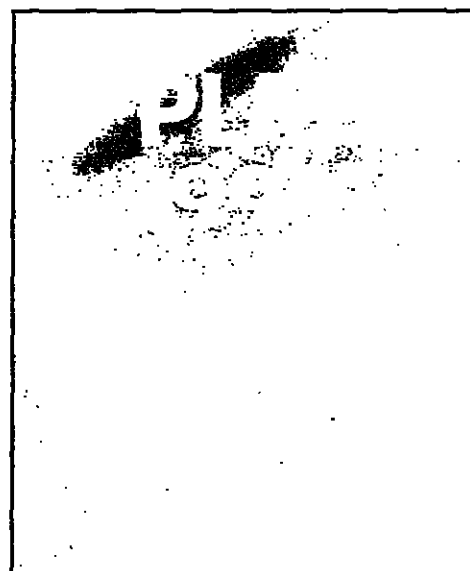
16



ORKLA BORREGAARD A.S.

Orkla Borregaard is one of Norway's largest groups, with more than 6,300 employees. Turnover in 1990 exceeded NOK 8.1 billion, of which 28% was derived from sales outside Norway. Profit before extraordinary items totalled NOK 646 million. Orkla Borregaard's business is based on the group's know-how within branded products, chemical process industry and financial investments. Its interests extend from food, detergents, toiletries, cosmetics and other consumer goods, media and process industries to investments in shares and real estate and financial services.

17



PLM

PLM is one of Europe's largest and most versatile packaging companies, producing and developing packages in metal, glass and plastics. PLM employs over 6,000 people in 7 European countries and is headquartered in Malmö, Sweden. The Annual Report will show successful results for 1990 with sales amounting to SEK 5,856m and earnings after financial items to SEK 384m.

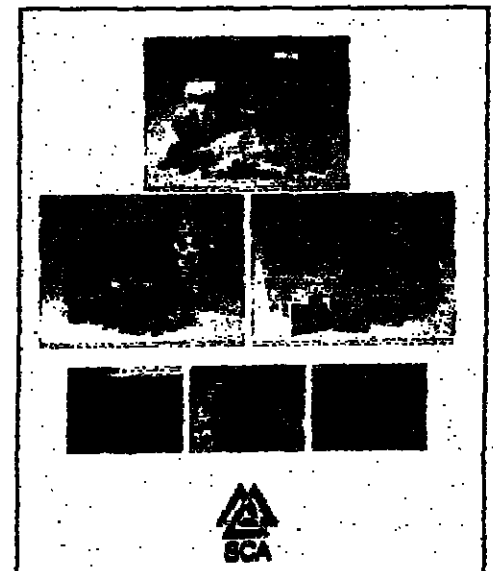
18



S-E-BANK GROUP

The S-E-Bank Group - Skandinaviska Enskilda Banken with subsidiaries - is the largest banking group in Sweden and in Scandinavia with total assets of SEK 453 billion in 1990. The S-E-Bank Group's operating profit in 1990 was SEK 3.3 billion. Shareholders' equity and untaxed reserves exceeded SEK 25 billion. With its strong capital base the Group more than fulfilled the new capital requirements that were introduced in 1990. Capital adequacy at year-end was 9.1 per cent. S-E-Banken, with approximately 12,000 employees, is represented in some 25 countries round the world - via subsidiaries, branches and representative offices.

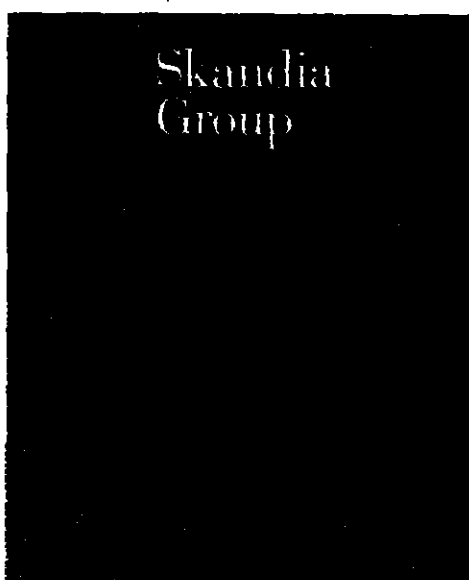
19



SCA

The most significant event in 1990 was the acquisition of Reedpack, which gave SCA a strong position as the leading European company in transport packaging. SCA also gained access to technology for newspaper based on recycled fibre and became Europe's second largest waste paper merchant. The proportion of consumer-oriented and converted products increased to two thirds of sales. Earnings after financial net was SEK M 2,127. Earnings per share amounted to SEK 726.

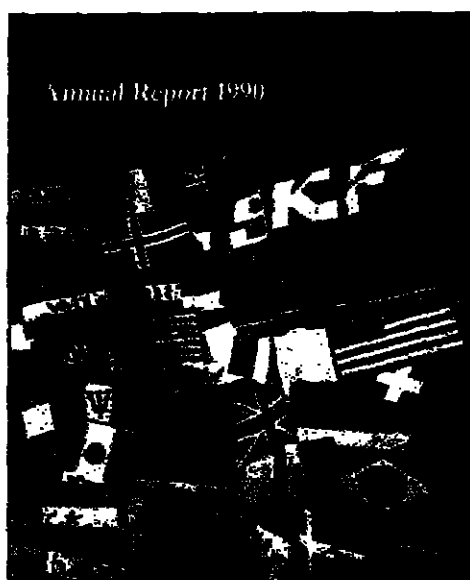
20



SKANDIA

Skandia Group Insurance Company Ltd., is an international company within the insurance and financial services sector, based in Sweden with the Nordic countries as its home market. Since its foundation of the company in 1855, Skandia has been among the leading Swedish insurers. The Skandia Group has become progressively more international with acquisitions outside Scandinavia, at the same time Skandia is continuing to strengthen its position in its important home market. Total yearly gross premium income amounts to nearly SEK 34 billion. Skandia Group shares are listed in Copenhagen, London, Oslo and Stockholm.

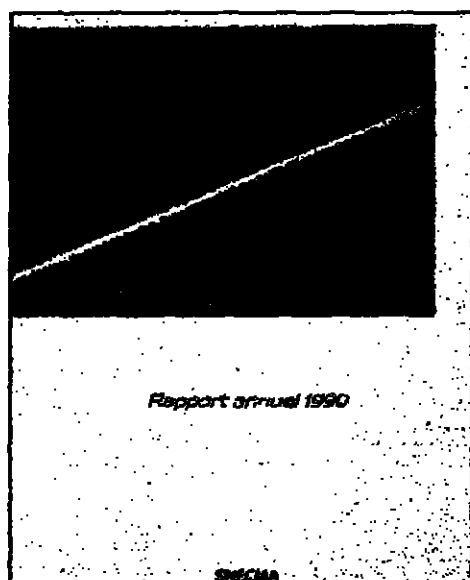
21



SKF

SKF is the world leader in rolling bearings, with a world market share of approximately 20%. The Group also manufactures a wide range of related precision engineering products, including machine tools, cutting tools, seals and components for linear motion, textile machinery and aerospace applications. Consolidated income after financial income and expense amounted to SEK 1,750 million for 1990. Group sales increased by 10.8 percent to SEK 27,766 m. Of total income, bearings accounted for 76%, tools for 6% and components for 18%.

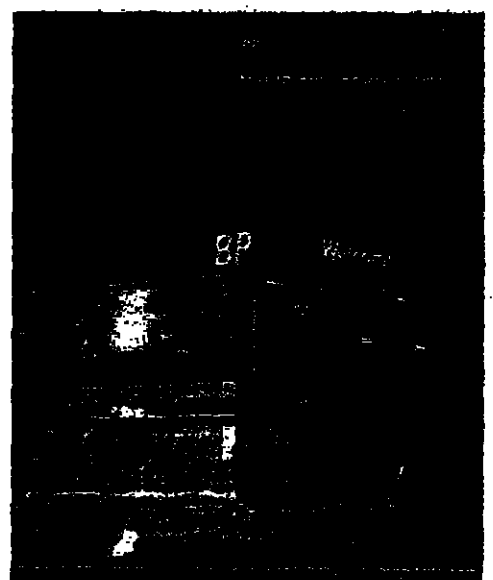
22



SNECMA

SNECMA, a French State-owned company, is one of the four largest aero engine makers in the world. Exports account for more than 83% of its sales, and commercial orders represent 76% of its backlog. With the Group's six subsidiaries, it is a major force in the aerospace industry, employing a work force of 28,000. 1990 parent company sales of FF 14,130 billion and Group sales of FF 23,533 billion figures confirm SNECMA's satisfactory 1989 performance.

23



BP

The British Petroleum Company p.l.c. is one of the world's largest international petroleum and petro-chemical companies. Key strengths are in exploration and production, refining and marketing, and in chemicals. The company also has important interests in nutrition. It supports all its businesses with high quality research and technology. About 35% of BP's fixed assets are in the USA. BP shares are quoted on stock exchanges in the UK, the USA, Japan, Canada, Switzerland, France, Germany and the Netherlands.

24

Part 3 will be featured on Wednesday 19th June 1991

Please send me the following Annual Reports:

- | | |
|--|---|
| <input type="checkbox"/> 13 CELCIUS | <input type="checkbox"/> 19 S.E. Banken |
| <input type="checkbox"/> 14 Cerus | <input type="checkbox"/> 20 SCA |
| <input type="checkbox"/> 15 CPR | <input type="checkbox"/> 21 Skandia |
| <input type="checkbox"/> 16 Nobel Industries | <input type="checkbox"/> 22 SKF |
| <input type="checkbox"/> Sweden | <input type="checkbox"/> 23 SNECMA |
| <input type="checkbox"/> 17 Orkla Boregaard AS | <input type="checkbox"/> 24 BP |
| <input type="checkbox"/> 18 PLM | |

"I also want these Annual Reports which were featured on June 13th"

- | | | |
|---|---|---|
| <input type="checkbox"/> 01 Aker | <input type="checkbox"/> 05 BMW | <input type="checkbox"/> 09 PolyGram |
| <input type="checkbox"/> 02 Alpha-Laval | <input type="checkbox"/> 06 Electrolux | <input type="checkbox"/> 10 SAGA |
| <input type="checkbox"/> 03 ASSI | <input type="checkbox"/> 07 Euroc | <input type="checkbox"/> 11 Statoil |
| <input type="checkbox"/> 04 BFCE | <input type="checkbox"/> 08 I.M. Skagen | <input type="checkbox"/> 12 Swedish Telecom |

Name _____
Position _____
Company _____
Address _____
City _____ Country _____

Please return coupon by August 16, 1991.

Mail to: FT European Annual Reports, Capacity House, 2 Rothsay Street, London SE1 4UD, U.K.

FINANCIAL TIMES STOCK INDICES												
	June 12	June 13	June 14	June 15	June 16	June 17	June 18	1981	1982	1983	1984	1985
Government Secs	85.95	85.83	85.93	85.93	85.88	85.88	85.88	82.17	127.4	40.18		
								(19/22)	(9/1/83)	(3/1/75)		
Fixed Interest	92.83	92.94	92.94	92.96	92.92	92.82	92.80	94.84	105.9	50.53		
								(5/14)	(20/1)	(28/1/14/7)	(8/1/75)	
Ordinary Share®	1970.8	1973.3	1981.1	1984.4	1985.2	1988.6	1988.6	1993.5	2014.5	48.4		
								(5/4)	(16/1)	(5/4/81)	(20/8/40)	
Gold Mines	205.2	207.9	208.1	201.7	195.4	198.2	198.2	200.1	122.0	75.7	43.5	
								(11/16)	(22/2)	(15/2/83)	(28/10/71)	
FT-SE 100 Share	2514.6	2520.2	2542.6	2611.9	2580.3	2403.0	2403.0	2548.3	2548.3	284.3	688.9	
								(5/4)	(16/1)	(5/4/81)	(27/7/84)	
FT-SE Eurostock 200	1179.7	1181.07	1190.80	1184.49	1184.89			1182.11	1182.11	1182.11	936.82	
											(16/1/81)	
®Ord. Div. Yield	4.84	4.83	4.79	4.83	4.80	4.78	4.78	4.80	4.80	4.80	4.80	
®Earning Div./Fullm	0.65	0.53	0.48	0.49	0.52	0.55	0.55	17/05	17/05	17/05	17/05	
®P/E Ratio(Net/c)	14.42	14.45	14.55	14.57	14.42	14.48	14.48	14.48	14.48	14.48	14.48	
SEAO Bargins 4.50pm	25.296	25.724	26.282	24.546	24.127	33.828	33.828					
Equity Turnover(%)	-	980.82	1279.80	981.12	814.39	1272.56	1272.56					
Share Bargain(%)	25.296	25.724	26.282	24.546	24.127	33.828	33.828					
Share Traded (mlt)	-	414.8	451.3	392.4	341.4	470.1	470.1					
Ordinary Share Index, Hourly changes	Day's High 1977.8				Day's Low 1968.4							
Open	1970.2	1974.5	1978.9	1978.2	1972.5	1972.5	1968.4	1970.2	1974.5	1978.9	1978.9	
FT-SE 100, Hourly changes	Day's High 2582.8				Day's Low 2510.4							
Open	2515.2	2518.7	2522.7	2518.7	2515.2	2515.2	2510.4	2515.2	2518.7	2522.7	2522.7	
FT-SE Eurostock 200, Hourly changes	Day's High 1181.13				Day's Low 1175.36							
Open	1180.75	1180.28	1181.04	1177.28	1175.52	1175.52	1175.36	1180.75	1180.28	1181.04	1181.04	

cent and with Bank of England approval, even further, possibly to 29.9 per cent.

Lloyds Bank advanced 8c to 34p after a broker's buy note.

Amber Day, the stores group, slipped 1/4c to 38p after unveiling a 547m rights issue to reduce borrowings and fund expansion.

■ The market statistics, including the FT-Actuaries Share Index and London Traded Options, Page 28.

[illegible]

Find out now.
Individual reports on the

**The Financial
Business Research
Call (071) 873 4**

[illegible]

There was good volume yesterday in the derivatives market, with much of the trend set by London's reaction to Wall Street's performance. Traders were disappointed initially by the latest US Producer Prices index but confidence rallied when the New York bond market recovered. The market's short-term change as dealings closed in London.

After a slow start, the June futures contract on the FT-SE

Index edged higher to show a premium above the points against the underlying cash Index. However, the premium was trimmed later as business died away towards the close.

Trading was featured by further activity in the spread between the June and the September contract on the Foot-see Index, liquidity in the September contract which will soon become the active contract in the market-place, reached levels at which

it can trade without reference to the June contract which expires at the end of this month.

In traded options, there was activity in the FT-SE contract but most of the interest focused around individual stock options. Boots options business represented about one fifth of the market's total turnover. The Boots October 390 straddle was traded heavily as were the July 360 and 390 calls.

[illegible]

A Financial Times Group Company

BORDER CHAIR

کتابخانه ملی

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

security shows, subject to the Editor's discretion.

■ Current Unit Trust prices are available on FY Chylin. Call's charged at 43p per minute plus
and 36p off peak inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-5722

[illegible]

point, a short period of time may elapse before prices become available.

[illegible]

● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128

Continued on next page

July 1945

July 14, 1991

FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 35p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2128.

IRELAND (REGULATED)										IRELAND (REGULATED)										
Fund Name	Unit Price	Change	YTD %	3Y %	5Y %	Assets	Manager	Investor	Notes	Fund Name	Unit Price	Change	YTD %	3Y %	5Y %	Assets	Manager	Investor	Notes	
Irish Stock Fund	1.25	+0.02	+1.6	+12.5	+25.0	100	Irish Stock Fund	1.25	+0.02	+1.6	+12.5	+25.0	100	Irish Stock Fund	1.25	+0.02	+1.6	+12.5	+25.0	100
Irish Bond Fund	1.10	+0.01	+0.9	+8.0	+15.0	100	Irish Bond Fund	1.10	+0.01	+0.9	+8.0	+15.0	100	Irish Bond Fund	1.10	+0.01	+0.9	+8.0	+15.0	100
Irish Money Fund	1.05	+0.01	+0.9	+8.0	+15.0	100	Irish Money Fund	1.05	+0.01	+0.9	+8.0	+15.0	100	Irish Money Fund	1.05	+0.01	+0.9	+8.0	+15.0	100
Irish Equity Fund	1.30	+0.03	+2.3	+15.0	+30.0	100	Irish Equity Fund	1.30	+0.03	+2.3	+15.0	+30.0	100	Irish Equity Fund	1.30	+0.03	+2.3	+15.0	+30.0	100
Irish Growth Fund	1.40	+0.04	+2.9	+18.0	+35.0	100	Irish Growth Fund	1.40	+0.04	+2.9	+18.0	+35.0	100	Irish Growth Fund	1.40	+0.04	+2.9	+18.0	+35.0	100
Irish Income Fund	1.00	+0.01	+1.0	+10.0	+20.0	100	Irish Income Fund	1.00	+0.01	+1.0	+10.0	+20.0	100	Irish Income Fund	1.00	+0.01	+1.0	+10.0	+20.0	100
Irish Dividend Fund	1.15	+0.02	+1.7	+11.0	+22.0	100	Irish Dividend Fund	1.15	+0.02	+1.7	+11.0	+22.0	100	Irish Dividend Fund	1.15	+0.02	+1.7	+11.0	+22.0	100
Irish Real Estate Fund	1.20	+0.02	+1.7	+11.0	+22.0	100	Irish Real Estate Fund	1.20	+0.02	+1.7	+11.0	+22.0	100	Irish Real Estate Fund	1.20	+0.02	+1.7	+11.0	+22.0	100
Irish Venture Capital Fund	1.35	+0.03	+2.2	+14.0	+28.0	100	Irish Venture Capital Fund	1.35	+0.03	+2.2	+14.0	+28.0	100	Irish Venture Capital Fund	1.35	+0.03	+2.2	+14.0	+28.0	100
Irish Private Equity Fund	1.45	+0.04	+2.8	+16.0	+32.0	100	Irish Private Equity Fund	1.45	+0.04	+2.8	+16.0	+32.0	100	Irish Private Equity Fund	1.45	+0.04	+2.8	+16.0	+32.0	100
Irish Hedge Fund	1.50	+0.05	+3.3	+19.0	+38.0	100	Irish Hedge Fund	1.50	+0.05	+3.3	+19.0	+38.0	100	Irish Hedge Fund	1.50	+0.05	+3.3	+19.0	+38.0	100
Irish Commodity Fund	1.60	+0.06	+3.8	+21.0	+40.0	100	Irish Commodity Fund	1.60	+0.06	+3.8	+21.0	+40.0	100	Irish Commodity Fund	1.60	+0.06	+3.8	+21.0	+40.0	100
Irish Alternative Fund	1.70	+0.07	+4.1	+23.0	+42.0	100	Irish Alternative Fund	1.70	+0.07	+4.1	+23.0	+42.0	100	Irish Alternative Fund	1.70	+0.07	+4.1	+23.0	+42.0	100
Irish Multi-Asset Fund	1.80	+0.08	+4.4	+25.0	+44.0	100	Irish Multi-Asset Fund	1.80	+0.08	+4.4	+25.0	+44.0	100	Irish Multi-Asset Fund	1.80	+0.08	+4.4	+25.0	+44.0	100
Irish Global Fund	1.90	+0.09	+4.7	+27.0	+46.0	100	Irish Global Fund	1.90	+0.09	+4.7	+27.0	+46.0	100	Irish Global Fund	1.90	+0.09	+4.7	+27.0	+46.0	100
Irish International Fund	2.00	+0.10	+5.0	+29.0	+48.0	100	Irish International Fund	2.00	+0.10	+5.0	+29.0	+48.0	100	Irish International Fund	2.00	+0.10	+5.0	+29.0	+48.0	100
Irish Overseas Fund	2.10	+0.11	+5.2	+31.0	+50.0	100	Irish Overseas Fund	2.10	+0.11	+5.2	+31.0	+50.0	100	Irish Overseas Fund	2.10	+0.11	+5.2	+31.0	+50.0	100
Irish Emerging Markets Fund	2.20	+0.12	+5.5	+33.0	+52.0	100	Irish Emerging Markets Fund	2.20	+0.12	+5.5	+33.0	+52.0	100	Irish Emerging Markets Fund	2.20	+0.12	+5.5	+33.0	+52.0	100
Irish Frontier Fund	2.30	+0.13	+5.7	+35.0	+54.0	100	Irish Frontier Fund	2.30	+0.13	+5.7	+35.0	+54.0	100	Irish Frontier Fund	2.30	+0.13	+5.7	+35.0	+54.0	100
Irish Micro-Cap Fund	2.40	+0.14	+5.8	+36.0	+55.0	100	Irish Micro-Cap Fund	2.40	+0.14	+5.8	+36.0	+55.0	100	Irish Micro-Cap Fund	2.40	+0.14	+5.8	+36.0	+55.0	100
Irish Small-Cap Fund	2.50	+0.15	+6.0	+38.0	+57.0	100	Irish Small-Cap Fund	2.50	+0.15	+6.0	+38.0	+57.0	100	Irish Small-Cap Fund	2.50	+0.15	+6.0	+38.0	+57.0	100
Irish Mid-Cap Fund	2.60	+0.16	+6.2	+40.0	+59.0	100	Irish Mid-Cap Fund	2.60	+0.16	+6.2	+40.0	+59.0	100	Irish Mid-Cap Fund	2.60	+0.16	+6.2	+40.0	+59.0	100
Irish Large-Cap Fund	2.70	+0.17	+6.4	+42.0	+61.0	100	Irish Large-Cap Fund	2.70	+0.17	+6.4	+42.0	+61.0	100	Irish Large-Cap Fund	2.70	+0.17	+6.4	+42.0	+61.0	100
Irish Mega-Cap Fund	2.80	+0.18	+6.6	+44.0	+63.0	100	Irish Mega-Cap Fund	2.80	+0.18	+6.6	+44.0	+63.0	100	Irish Mega-Cap Fund	2.80	+0.18	+6.6	+44.0	+63.0	100
Irish Ultra-Cap Fund	2.90	+0.19	+6.8	+46.0	+65.0	100	Irish Ultra-Cap Fund	2.90	+0.19	+6.8	+46.0	+65.0	100	Irish Ultra-Cap Fund	2.90	+0.19	+6.8	+46.0	+65.0	100
Irish Ultra-Mega Fund	3.00	+0.20	+7.0	+48.0	+67.0	100	Irish Ultra-Mega Fund	3.00	+0.20	+7.0	+48.0	+67.0	100	Irish Ultra-Mega Fund	3.00	+0.20	+7.0	+48.0	+67.0	100
Irish Ultra-Ultra Fund	3.10	+0.21	+7.2	+50.0	+69.0	100	Irish Ultra-Ultra Fund	3.10	+0.21	+7.2	+50.0	+69.0	100	Irish Ultra-Ultra Fund	3.10	+0.21	+7.2	+50.0	+69.0	100
Irish Ultra-Super Fund	3.20	+0.22	+7.4	+52.0	+71.0	100	Irish Ultra-Super Fund	3.20	+0.22	+7.4	+52.0	+71.0	100	Irish Ultra-Super Fund	3.20	+0.22	+7.4	+52.0	+71.0	100
Irish Ultra-Elite Fund	3.30	+0.23	+7.6	+54.0	+73.0	100	Irish Ultra-Elite Fund	3.30	+0.23	+7.6	+54.0	+73.0	100	Irish Ultra-Elite Fund	3.30	+0.23	+7.6	+54.0	+73.0	100
Irish Ultra-Platinum Fund	3.40	+0.24	+7.8	+56.0	+75.0	100	Irish Ultra-Platinum Fund	3.40	+0.24	+7.8	+56.0	+75.0	100	Irish Ultra-Platinum Fund	3.40	+0.24	+7.8	+56.0	+75.0	100
Irish Ultra-Diamond Fund	3.50	+0.25	+8.0	+58.0	+77.0	100	Irish Ultra-Diamond Fund	3.50	+0.25	+8.0	+58.0	+77.0	100	Irish Ultra-Diamond Fund	3.50	+0.25	+8.0	+58.0	+77.0	100
Irish Ultra-Imperial Fund	3.60	+0.26	+8.2	+60.0	+79.0	100	Irish Ultra-Imperial Fund	3.60	+0.26	+8.2	+60.0	+79.0	100	Irish Ultra-Imperial Fund	3.60	+0.26	+8.2	+60.0	+79.0	100
Irish Ultra-Crown Fund	3.70	+0.27	+8.4	+62.0	+81.0	100	Irish Ultra-Crown Fund	3.70	+0.27	+8.4	+62.0	+81.0	100	Irish Ultra-Crown Fund	3.70	+0.27	+8.4	+62.0	+81.0	100
Irish Ultra-Emperor Fund	3.80	+0.28	+8.6	+64.0	+83.0	100	Irish Ultra-Emperor Fund	3.80	+0.28	+8.6	+64.0	+83.0	100	Irish Ultra-Emperor Fund	3.80	+0.28	+8.6	+64.0	+83.0	100
Irish Ultra-King Fund	3.90	+0.29	+8.8	+66.0	+85.0	100	Irish Ultra-King Fund	3.90	+0.29	+8.8	+66.0	+85.0	100	Irish Ultra-King Fund	3.90	+0.29	+8.8	+66.0	+85.0	100
Irish Ultra-Queen Fund	4.00	+0.30	+9.0	+68.0	+87.0	100	Irish Ultra-Queen Fund	4.00	+0.30	+9.0	+68.0	+87.0	100	Irish Ultra-Queen Fund	4.00	+0.30	+9.0	+68.0	+87.0	100
Irish Ultra-Empress Fund	4.10	+0.31	+9.2	+70.0	+89.0	100	Irish Ultra-Empress Fund	4.10	+0.31	+9.2	+70.0	+89.0	100	Irish Ultra-Empress Fund	4.10	+0.31	+9.2	+70.0	+89.0	100
Irish Ultra-Princess Fund	4.20	+0.32	+9.4	+72.0	+91.0	100	Irish Ultra-Princess Fund	4.20	+0.32	+9.4	+72.0	+91.0	100	Irish Ultra-Princess Fund	4.20	+0.32	+9.4	+72.0	+91.0	100
Irish Ultra-Duchess Fund	4.30	+0.33	+9.6	+74.0	+93.0	100	Irish Ultra-Duchess Fund	4.30	+0.33	+9.6	+74.0	+93.0	100	Irish Ultra-Duchess Fund	4.30	+0.33	+9.6	+74.0	+93.0	100
Irish Ultra-Countess Fund	4.40	+0.34	+9.8	+76.0	+95.0	100	Irish Ultra-Countess Fund	4.40	+0.34	+9.8	+76.0	+95.0	100	Irish Ultra-Countess Fund	4.40	+0.34	+9.8	+76.0	+95.0	100
Irish Ultra-Baroness Fund	4.50	+0.35	+10.0	+78.0	+97.0	100	Irish Ultra-Baroness Fund	4.50	+0.35	+10.0	+78.0	+97.0	100	Irish Ultra-Baroness Fund	4.50	+0.35	+10.0	+78.0	+97.0	100
Irish Ultra-Lordess Fund	4.60	+0.36	+10.2	+80.0	+99.0	100	Irish Ultra-Lordess Fund	4.60	+0.36	+10.2	+80.0	+99.0	100	Irish Ultra-Lordess Fund	4.60	+0.36	+10.2	+80.0	+99.0	100
Irish Ultra-Lady Fund	4.70	+0.37	+10.4	+82.0	+101.0	100	Irish Ultra-Lady Fund	4.70	+0.37	+10.4	+82.0	+101.0	100	Irish Ultra-Lady Fund	4.70	+0.37	+10.4	+82.0	+101.0	100
Irish Ultra-Mistress Fund	4.80	+0.38	+10.6	+84.0	+103.0	100	Irish Ultra-Mist													

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar extends strong advance

THE DOLLAR continued to strengthen yesterday and hit new highs for the year as buying of the US unit was spurred by hopes of fast American economic recovery.

The dollar began the session in Europe cautiously after the Bank of Japan had intervened in the currency markets in Tokyo trading hours. There were also suggestions that the Reserve Bank of Australia had sold dollars for yen in the Tokyo market, although this was denied.

The central bank intervention combined with a growing belief that the Japanese economy continues to grow strongly kept the yen firm, despite the strong dollar. The awareness that inflationary pressures have not been subdued has bolstered Japanese money market rates, which has been a further source of support for the yen.

Early in the European session buyers of dollars came into the market. The Bundesbank's decision not to raise rates and the expectation of lower UK rates lifted the US currency. However, it was the release of a batch of US economic data which gave the dollar its biggest boost and encouraged hopes that the US is pulling out of recession.

Initial US jobs claims fell by 35,000 to 401,000 in the week

ended June 1. This continued a trend of falling unemployment and backed up recent positive statements on the economy by political and economic leaders.

Other statistics did not provide such a positive outlook, but with the market in a bullish mood, these were disregarded. May retail sales rose by less than economists had forecast, while producer prices continued to rise strongly.

The dollar retreated from its highs after speculation about intervention by the Bundesbank and the Swiss National Bank spread round the market. The SNB denied it had intervened, and the dollar advanced further.

But in the event the threat of central bank intervention and profit-taking by US fund managers pushed the dollar off its best levels of the day. Mr Michael Feeny of Sunamit Bank said: "If the dollar keeps pushing ahead the central

banks will have to step into the markets and remind them that the dollar is not just a one-way bet."

The dollar closed at D1.7890 from D1.7820; at SF1.5375 from SF1.5320; at FF9.0875 from FF9.0750. Against the strengthening yen, it slipped back to Y11.925 from Y11.90. The dollar's index closed 0.2 higher at 88.2.

Sterling was slightly easier on worries about the government's standing following opinion polls which showed it trailing the opposition. The pound was also weakened by renewed speculation that interest rates may be cut at the end of next week.

Sterling closed lower at DM2.9450 from DM2.9475; at S1.6380 from S1.6380; at SF2.5300 from SF2.5300. Against the yen, it slipped back to Y11.925 from Y11.90. The dollar's index closed 0.2 higher at 88.2.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Change	% Change
Spanish Pesta	133.431	127.395	-4.70	6.07	82
French Franc	163.363	163.363	0.00	0.00	0
Italian Lira	2036.267	2036.267	0.00	0.00	0
German Mark	1.936	1.936	0.00	0.00	0
Belgian Franc	40.339	40.339	0.00	0.00	0
Dutch Guilder	2.20371	2.20371	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Irish Punt	0.787564	0.787564	0.00	0.00	0
Swedish Krona	13.7603	13.7603	0.00	0.00	0
Finland Markka	5.94573	5.94573	0.00	0.00	0

Unit rates set by the European Commission. Changes are in percentage terms. Percentages change for the dollar are calculated against the mark. Percentages change for the yen are calculated against the dollar. Percentages change for the pound are calculated against the dollar. Percentages change for the franc are calculated against the franc. Percentages change for the lira are calculated against the lira. Percentages change for the guilder are calculated against the guilder. Percentages change for the escudo are calculated against the escudo. Percentages change for the punt are calculated against the punt. Percentages change for the krona are calculated against the krona. Percentages change for the markka are calculated against the markka.

POUND SPOT - FORWARD AGAINST THE POUND

POUND SPOT - FORWARD AGAINST THE POUND										
	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22
US Canada	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
UK	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Japan	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Germany	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
France	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Italy	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Spain	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Sweden	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Switzerland	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Belgium	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Netherlands	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Australia	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
New Zealand	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
South Africa	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
India	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
China	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
South Korea	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Thailand	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Malaysia	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Singapore	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Indonesia	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Philippines	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Vietnam	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Myanmar	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Laos	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Cambodia	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Brunei	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Timor	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
East Timor	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
West Bank	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Gaza	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Jerusalem	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Hebron	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Nablus	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Tulkarm	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Ramallah	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Bethlehem	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Jericho	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Qalqilya	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Nazareth	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Safed	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Tiberias	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Haifa	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Be'er Sheva	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Netanya	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Ramat Gan	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Herzliya	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Tel Aviv	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Be'ersheva	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Haifa	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Jerusalem	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Nablus	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Ramallah	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Tulkarm	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Jala	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Nuba	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Sahab	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800
Beit Shimon	1.4300	1.4450	1.4575	1.4538	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.6800	0.75-0.680	

كتاب من الأصول

[illegible]

And ask Peter Lancaster for details

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

[illegible]

An elementary sector:

Refractories and Advanced Ceramics. Didier-Werke AG, a company of the VIAG Group, is one of the world's largest suppliers of refractory products.

VIAG

AKTIENGESELLSCHAFT

Georg-von-Boeselager-Str. 25
D-5300 Bonn 1

NASDAQ NATIONAL MARKET[illegible]

3:00 pm prices June 13

Stock	Dec. 4	5	10	15	20	25	30	35	40	45	50	55	60	65	70	75	80	85	90	95	100	105	110	115	120	125	130	135	140	145	150	155	160	165	170	175	180	185	190	195	200	205	210	215	220	225	230	235	240	245	250	255	260	265	270	275	280	285	290	295	300	305	310	315	320	325	330	335	340	345	350	355	360	365	370	375	380	385	390	395	400	405	410	415	420	425	430	435	440	445	450	455	460	465	470	475	480	485	490	495	500	505	510	515	520	525	530	535	540	545	550	555	560	565	570	575	580	585	590	595	600	605	610	615	620	625	630	635	640	645	650	655	660	665	670	675	680	685	690	695	700	705	710	715	720	725	730	735	740	745	750	755	760	765	770	775	780	785	790	795	800	805	810	815	820	825	830	835	840	845	850	855	860	865	870	875	880	885	890	895	900	905	910	915	920	925	930	935	940	945	950	955	960	965	970	975	980	985	990	995	1000	1005	1010	1015	1020	1025	1030	1035	1040	1045	1050	1055	1060	1065	1070	1075	1080	1085	1090	1095	1100	1105	1110	1115	1120	1125	1130	1135	1140	1145	1150	1155	1160	1165	1170	1175	1180	1185	1190	1195	1200	1205	1210	1215	1220	1225	1230	1235	1240	1245	1250	1255	1260	1265	1270	1275	1280	1285	1290	1295	1300	1305	1310	1315	1320	1325	1330	1335	1340	1345	1350	1355	1360	1365	1370	1375	1380	1385	1390	1395	1400	1405	1410	1415	1420	1425	1430	1435	1440	1445	1450	1455	1460	1465	1470	1475	1480	1485	1490	1495	1500	1505	1510	1515	1520	1525	1530	1535	1540	1545	1550	1555	1560	1565	1570	1575	1580	1585	1590	1595	1600	1605	1610	1615	1620	1625	1630	1635	1640	1645	1650	1655	1660	1665	1670	1675	1680	1685	1690	1695	1700	1705	1710	1715	1720	1725	1730	1735	1740	1745	1750	1755	1760	1765	1770	1775	1780	1785	1790	1795	1800	1805	1810	1815	1820	1825	1830	1835	1840	1845	1850	1855	1860	1865	1870	1875	1880	1885	1890	1895	1900	1905	1910	1915	1920	1925	1930	1935	1940	1945	1950	1955	1960	1965	1970	1975	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025	2030	2035	2040	2045	2050	2055	2060	2065	2070	2075	2080	2085	2090	2095	2100	2105	2110	2115	2120	2125	2130	2135	2140	2145	2150	2155	2160	2165	2170	2175	2180	2185	2190	2195	2200	2205	2210	2215	2220	2225	2230	2235	2240	2245	2250	2255	2260	2265	2270	2275	2280	2285	2290	2295	2300	2305	2310	2315	2320	2325	2330	2335	2340	2345	2350	2355	2360	2365	2370	2375	2380	2385	2390	2395	2400	2405	2410	2415	2420	2425	2430	2435	2440	2445	2450	2455	2460	2465	2470	2475	2480	2485	2490	2495	2500	2505	2510	2515	2520	2525	2530	2535	2540	2545	2550	2555	2560	2565	2570	2575	2580	2585	2590	2595	2600	2605	2610	2615	2620	2625	2630	2635	2640	2645	2650	2655	2660	2665	2670	2675	2680	2685	2690	2695	2700	2705	2710	2715	2720	2725	2730	2735	2740	2745	2750	2755	2760	2765	2770	2775	2780	2785	2790	2795	2800	2805	2810	2815	2820	2825	2830	2835	2840	2845	2850	2855	2860	2865	2870	2875	2880	2885	2890	2895	2900	2905	2910	2915	2920	2925	2930	2935	2940	2945	2950	2955	2960	2965	2970	2975	2980	2985	2990	2995	3000	3005	3010	3015	3020	3025	3030	3035	3040	3045	3050	3055	3060	3065	3070	3075	3080	3085	3090	3095	3100	3105	3110	3115	3120	3125	3130	3135	3140	3145	3150	3155	3160	3165	3170	3175	3180	3185	3190	3195	3200	3205	3210	3215	3220	3225	3230	3235	3240	3245	3250	3255	3260	3265	3270	3275	3280	3285	3290	3295	3300	3305	3310	3315	3320	3325	3330	3335	3340	3345	3350	3355	3360	3365	3370	3375	3380	3385	3390	3395	3400	3405	3410	3415	3420	3425	3430	3435	3440	3445	3450	3455	3460	3465	3470	3475	3480	3485	3490	3495	3500	3505	3510	3515	3520	3525	3530	3535	3540	3545	3550	3555	3560	3565	3570	3575	3580	3585	3590	3595	3600	3605	3610	3615	3620	3625	3630	3635	3640	3645	3650	3655	3660	3665	3670	3675	3680	3685	3690	3695	3700	3705	3710	3715	3720	3725	3730	3735	3740	3745	3750	3755	3760	3765	3770	3775	3780	3785	3790	3795	3800	3805	3810	3815	3820	3825	3830	3835	3840	3845	3850	3855	3860	3865	3870	3875	3880	3885	3890	3895	3900	3905	3910	3915	3920	3925	3930	3935	3940	3945	3950	3955	3960	3965	3970	3975	3980	3985	3990	3995	4000	4005	4010	4015	4020	4025	4030	4035	4040	4045	4050	4055	4060	4065	4070	4075	4080	4085	4090	4095	4100	4105	4110	4115	4120	4125	4130	4135	4140	4145	4150	4155	4160	4165	4170	4175	4180	4185	4190	4195	4200	4205	4210	4215	4220	4225	4230	4235	4240	4245	4250	4255	4260	4265	4270	4275	4280	4285	4290	4295	4300	4305	4310	4315	4320	4325	4330	4335	4340	4345	4350	4355	4360	4365	4370	4375	4380	4385	4390	4395	4400	4405	4410	4415	4420	4425	4430	4435	4440	4445	4450	4455	4460	4465	4470	4475	4480	4485	4490	4495	4500	4505	4510	4515	4520	4525	4530	4535	4540	4545	4550	4555	4560	4565	4570	4575	4580	4585	4590	4595	4600	4605	4610	4615	4620	4625	4630	4635	4640	4645	4650	4655	4660	4665	4670	4675	4680	4685	4690	4695	4700	4705	4710	4715	4720	4725	4730	4735	4740	4745	4750	4755	4760	4765	4770	4775	4780	4785	4790	4795	4800	4805	4810	4815	4820	4825	4830	4835	4840	4845	4850	4855	4860	4865	4870	4875	4880	4885	4890	4895	4900	4905	4910	4915	4920	4925	4930	4935	4940	4945	4950	4955	4960	4965	4970	4975	4980	4985	4990	4995	5000	5005	5010	5015	5020	5025	5030	5035	5040	5045	5050	5055	5060	5065	5070	5075	5080	5085	5090	5095	5100	5105	5110	5115	5120	5125	5130	5135	5140	5145	5150	5155	5160	5165	5170	5175	5180	5185	5190	5195	5200	5205	5210	5215	5220	5225	5230	5235	5240	5245	5250	5255	5260	5265	5270	5275	5280	5285	5290	5295	5300	5305	5310	5315	5320	5325	5330	5335	5340	5345	5350	5355	5360	5365	5370	5375	5380	5385	5390	5395	5400	5405	5410	5415	5420	5425	5430	5435	5440	5445	5450	5455	5460	5465	5470	5475	5480	5485	5490	5495	5500	5505	5510	5515	5520	5525	5530	5535	5540	5545	5550	5555	5560	5565	5570	5575	5580	5585	5590	5595	5600	5605	5610	5615	5620	5625	5630	5635	5640	5645	5650	5655	5660	5665	5670	5675	5680	5685	5690	5695	5700	5705	5710	5715	5720	5725	5730	5735	5740	5745	5750	5755	5760	5765	5770	5775	5780	5785	5790	5795	5800	5805	5810	5815	5820	5825	5830	5835	5840	5845	5850	5855	5860	5865	5870	5875	5880	5885	5890	5895	5900	5905	5910	5915	5920	5925	5930	5935	5940	5945	5950	5955	5960	5965	5970	5975	5980	5985	5990	5995	6000	6005	6010	6015	6020	6025	6030	6035	6040	6045	6050	6055	6060	6065	6070	6075	6080	6085	6090	6095	6100	6105	6110	6115	6120	6125	6130	6135	6140	6145	6150	6155	6160	6165	6170	6175	6180	6185	6190	6195	6200	6205	6210	6215	6220	6225	6230	6235	6240	6245	6250	6255	6260	6265	6270	6275	6280	6285	6290	6295	6300	6305	6310	6315	6320	6325	6330	6335	6340	6345	6350	6355	6360	6365	6370	6375	6380	6385	6390	6395	6400	6405	6410	6415	6420	6425	6430	6435	6440	6445	6450	6455	6460	6465	6470	6475	6480	6485	6490	6495	6500	6505	6510	6515	6520	6525	6530	6535	6540	6545	6550	6555	6560	6565	6570	6575	6580	6585	6590	6595	6600	6605	6610	6615	6620	6625	6630	6635	6640	6645	6650	6655	6660	6665	6670	6675	6680	6685	6690	6695	6700	6705	6710	6715	6720	6725	6730	6735	6740	6745	6750	6755	6760	6765	6770	6775	6780	6785	6790	6795	6800	6805	6810	6815	6820	6825	6830	6835	6840	6845	6850	6855	6860	6865	6870	6875	6880	6885	6890	6895	6900	6905	6910	6915	6920	6925	6930	6935	6940	6945	6950	6955	6960	6965	6970	6975	6980	6985	6990	
-------	--------	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	--

3:15 pm prices June 13

[illegible]

CONTACT YOUR NEAREST OFFICE

	Phone	Fax		Phone	Fax
Amsterdam	+31 20 6239430	6235591	Madrid	+34 1 5770909	5776813
Brussels	+32 2 5132816	5110472	New York	+1 212 7524500	3082397
Copenhagen	+45 33 134441	935335	Paris	+33 1 42970623	42970629
Frankfurt	+49 69 7598101	722877	Tokyo	+81 3 32951711	32951712
Geneva	+41 22 7311604	7319481	Stockholm	+46 18 552312	552312
Helsinki	+358 0 8940417	6949498	Vienna	+43 1 5053184	5053178
Lisbon	+35 11 808284	804579	Warsaw	+48 22 489787	489787

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

**HAND-
DELIVERY**
now available in

WARSAW
DAY - A

REST OF POLAND

DAY - B
For subscription
details and more
information contact
Nina Kowalewska in
Warsaw
Phone 48-22-489787

**or Andrew Taylor in
Frankfurt
Phone 49-69-7598118
Fax 49-69-722677**

AMERICA

Dow continues to weaken in tandem with bonds

Wall Street

SHARE PRICES fluctuated in a narrow range on either side of their opening levels yesterday morning, as the market struggled to decide how to respond to a series of economic data which pointed to an economic recovery, writes Patrick Harrington in New York.

By 1.30 pm the Dow Jones Industrial Average was 1.35 lower at 2900.64, having risen no more than a few points up or down all morning. The Standard & Poor's moved in step with the Dow, standing down 0.11 at 376.54 at 1 pm, while the Nasdaq composite of over-the-counter stocks eased 1.00 to 480.05. Turnover on the New York SE was light at 83m shares by 1 pm.

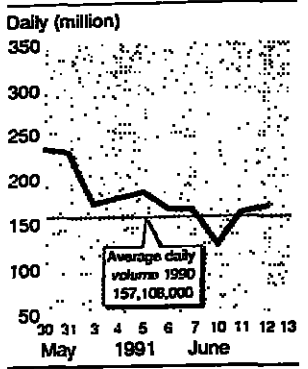
The market opened weaker after bond prices fell in response to a variety of economic news. Figures for May showed that production prices had risen by 0.6 per cent, including a 0.4 per cent rise in core prices (excluding the volatile energy and food components), and that retail sales in the month jumped by 1 per cent. The increases were all larger than expected and combined with another sizeable fall in jobless claims in the week to June 1, were taken by analysts as evidence that an economic recovery is under way.

While this would normally be good for equities, the stock market shared the bond market's concern about inflation

and rising long-term Treasury rates. These worries prevented stocks from rising on the good economic news.

Among individual stocks, Time Warner was again in the limelight, easing 8% to 84% in lively trading after the Securities and Exchange Commission announced that it planned to

NYSE volume



review the entertainment group's controversial \$3bn rights offer. The shares had fallen sharply on news of the offer. Since then, there has been uncertainty about whether the issue would go ahead in its present form, and some shareholders have called for a probe into trading in Time Warner stock.

Boeing held up against the weaker trend, standing unchanged at \$48 on volume of almost 4m shares after the company received \$2.74bn

worth of new orders for a range of its commercial aircraft from three airlines and an Irish leasing group.

Texas Utilities, a power generating company, slipped 3% to \$35 after state regulators recommended an 8.2 per cent increase in energy charges, as opposed to the 10.2 per cent rise the company had wanted. Also in the energy sector, Mesa Limited Partnership fell 4% to \$3 after the oil and gas company retired all of its \$915m bank debts and closed \$615m of private financing with institutional investors.

Cincinnati Bell dropped 32% to \$19.4 after the company warned that it would record a small loss for the second quarter, compared with the profit of 38 cents a share reported at the same stage in 1990.

Canada

A FURTHER fall in Toronto in slow midday trading left the composite index down 9.7 at 3448.4. Declines led advances by 195 to 181 on volume of 10.4m shares.

Among active shares, Enco was flat at C\$1.20. Varsity Corp rose 3 cents to C\$2.95. Canadian Pacific eased C\$3 to C\$19.9 and Ranger Oil was unchanged at C\$8.

IAP Biochem slumped C\$1 to C\$23. The loss-making company said on Wednesday that it would report a loss for the first quarter ended April 30 as it continued to absorb losses from its US vaccine affiliate.

ASIA PACIFIC

Late index buying lifts Nikkei just before close

Tokyo

LATE afternoon index buying lifted the Nikkei average by more than 300 points in the last few minutes yesterday, after trading cautiously for most of the session, writes Emiko Terazono in Tokyo.

The Nikkei average closed up 325.48 at the day's high of 24,808.17. The index lost ground in the morning after the overnight decline on Wall Street and fell to the day's low of 24,334.35 by the early afternoon. Volume rose to 270m shares from 260m. Gainers led losers by 642 to 310, with 182 issues unchanged. The Topix index of all first section stocks added 13.65 to 1,911.05, but in London the ISE/Nikkei 50 index fell 2.93 to 1425.93.

The Nikkei average lost ground early on, in tandem with the bond market, as options contracts were exercised. The afternoon recovery was prompted by heavy index-linked buying by investment trusts and brokers and by a recovery in the bond market. Traders said that government bonds were sought by a leading US securities firm.

The outstanding cash positions on arbitrage trading as of June 7 fell for the third week in a row, to Y798.4bn. Concerns about position unwinding today, which is special quotation day, had depressed share prices recently. But Mr Masami Okuma of UBS Phillips & Drew said that the nervousness over the special quotation or the settlement price for June futures contracts determined in today's opening stock prices - had declined considerably.

The electrical sector showed strong gains, led by highly priced medium-capital stocks.

TDK rose Y200 to Y6,020, Sony added Y200 to Y6,350 and Pioneer Electronic Y200 to Y4,050.

Interest rate-sensitive, large-capital issues continued to weaken on rising hopes of credit easing. Nippon Steel, the most active issue of the day, fell Y4 to the year's low of Y423. Tokyo Marine & Fire, the insurer, fell Y30 to Y1,230.

Akai Electric rose Y80 to Y1,240 on strong earnings forecasts, with pre-tax profits for the current year expected to rise 85 per cent. Kawagishi Bridge Works added Y370 to Y4,200 after the company raised its pre-tax profit expectations for the current year.

Kyudenko, the electrical engineer, rose Y80 to Y2,660 on the company's prospects of record pre-tax profits for the year to March 1992. Nippon Signal, the rail and signal maker, rose Y50 to a record Y1,790 on expected capital investment by Japan Railway.

In Osaka, the OSE average gained 120.17 to 27,609.59 on volume of 30.6m shares. Nintendo, the video game maker, rose Y700 to Y14,400 on small lot buying by individuals.

Asics Trading, a shoe company, rose Y10 to Y2,970 on its forecasts of a 27 per cent rise in pre-tax profits for the current year. Individual investors and investment trusts sought the issue on improved shoe sales.

Roundup

TRADING WAS quiet in the Pacific Rim, with most markets responding to Wednesday's fall on Wall Street rather than yesterday's rise in Tokyo.

AUSTRALIA was depressed by the fall in New York. The All Ordinaries index lost 6.6 to

1,483.3 on turnover of A\$287m, up from A\$212m.

Volume was boosted by the sale of a 13.2 per cent stake, worth A\$27m, in the Nine Network by Australian Consolidated Investments. Nine Network closed steady at 52 cents, while Australian Consolidated rose 1 cent to 65 cents.

HONG KONG lost most of its early 35-point gain, as the Hang Seng index closed 4.55 higher at 3,632.55. Turnover remained light in the run-up to the long weekend, rising to HK\$788m from HK\$694m.

SINGAPORE eased on profit-taking, with the Straits Times Industrial Index down 5.17 at 1,586.67 on volume of 36m shares, up from 35m. KUALA LUMPUR closed higher as Tokyo rebounded. The composite index recovered from a low of 623.29 to end 0.70 higher at 624.68, as volume rose to 42m shares from 41m.

TAIWAN edged higher in exceptionally thin trading, following three days of declines. The weighted index put on 21.57 to 5,775.55. Turnover dwindled to T\$23.4bn from T\$34.4bn, its lowest in four months, ahead of today's public bond auction and Monday's holiday.

SEOUL eased after four days of gains, in spite of continued buying from the stabilisation fund. The composite index slipped 0.91 to 610.05, in slow volume of Won74.7bn.

MANILA fell in light trading, weighed down by liquidity concerns and profit-taking. The composite index shed 8.53 to 1,142.15. Shangri-la Property's debut met with a lukewarm reception. The stock closed at 2.75 pesos, unchanged from its offer price, in thin volume of 201,000 shares.

Sentiment sways South African gold shares

Philip Gawith explains the strong rally in the sector in the last few weeks of trading

THE Johannesburg gold market remains a defiant outpost of the guts and gambling school of investment. Its movements have everything to do with sentiment, and little to do with fact.

Recent months have seen an endless litany of doom and gloom stories about the local gold industry.

The agonies of producers, however, have been offset, at least partially, by the pleasure of watching their share prices perform.

Since hitting a low of 970 in February, the Johannesburg Stock Exchange all-gold index has risen by 45 per cent to a high earlier this week of 1,416. It closed at 1,365 yesterday.

As usual, the speculative nature of the gold index is reflected in the way it has far outstripped any movement in the gold price. In February the rand gold price reached a low of about R10/oz (\$316/oz). It

rose 17 per cent to a high this week of R1,064/oz, before falling back slightly.

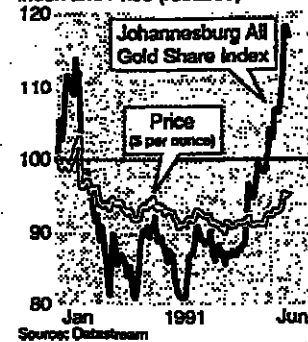
An explanation of this precipitate rise should start with the wry adage: "Three months after everybody has given up hope is the end of a bear market." Analysts are careful not to say that a bull market has begun, but there has certainly been a strong bull phase. This, says one analyst, reflects nothing more than the fact that people feel more comfortable about gold and its prospects than they did a few months ago.

Why should this be so? There are certain fundamentals which give cause for optimism about gold. On the supply side, there is a widely held perception that there will be a fall-off in production. South African production is already falling, and Australian and US production is also expected to decline.

On the demand side, jewel-

Gold

Index and Price (rebased)



Source: Citicorp

these factors have been known for some time. They cannot explain a short-term move in the market. He believes that the explanation lies much more in a "gut type of feeling".

Until as recently as two months ago, the South African market, along with the rest of the world, believed that gold would keep on falling, perhaps even below \$300/oz. When the price showed firm support at \$360, with strong jewellery demand, this acted as a psychological turnaround.

Mr Clemmow also believes that technical analysts, or chartists, succeeded in pulling the market along by predicting a major bull run. Further confidence was gained from the fact that various negative factors - the slump in the platinum price, the strong performance of the dollar and the threat of forward sales - failed to push the gold price down.

A final important factor is institutional buying. Two fac-

tors were at play here: the learning theory, whereby institutions, many of which had light gold holdings, bought for fear of missing an upswing in the market; and a perception of greater relative value.

Although gold shares are discounting a rand gold price of about R1,150/oz, and are on a historically low dividend yield of about 3.5 per cent, they do provide a hedging option against a fully valued industrial index - up 38 per cent since February. The index hit a record high of 3,774 yesterday.

Most analysts believe the index has moved too far and are expecting a correction. There is a broad consensus that at levels of about 3,750/oz there will be heavy forward selling from local producers which will cap the price. As for the shares, Clemmow views current levels as mad. "The market is for trading, not for investing. There is no fundamental value in it."

EUROPE

British Airways data put focus on airlines

AIRLINE stocks featured again yesterday, writes Our Markets Staff, following figures this week from British Airways, which showed that its passenger load factor was only 9.3 percentage points below May last year, continuing the steady recovery which began after the Gulf war.

Mr Mark Simpson of UBS Phillips & Drew, who recommended the sector for its recovery, said that at the beginning of this year, said that investors were looking ahead to 1992 and 1993, when the effects of current cost-cutting programmes and increased productivity should feed through the bottom line.

British Airways was yesterday's beneficiary, rising DM5.50 to DM135 in uncommonly active turnover of DM45m. Swissair, strong for the previous two days, fell SFR5 to SFR60. KLM, the Dutch national carrier, was up 10 cents at F129.50 (but 48 cents lower since January 1). KLM passed the 1990 dividend yesterday and reported a net loss F163m for the 1990/91 year, in line with expectations.

PARIS recovered from early weakness to close almost unchanged, as bond prices rebounded. The CAC 40 index ended 1.87 down at 1,947.24, after hitting a day's low of 1,834.10. Turnover was believed to be less than Wednesday's moderate FF72.2bn.

Speculators lifted CMB Packaging to a day's high of FF71.40, before it closed FF71.80 up at FF715.80 on heavy volume of 664,287 shares. There were rumours that BTR, the UK industrial group, would make a bid.

Bolloré, the technology company, shed FF35 or 4 per cent to FF70. The house watchdog said that Bolloré and two allies, which had acquired more than one third of Delmas Vieilleux, had to bid for the rest of the shares in the shipping group. Delmas Vieilleux was suspended at Wednesday's closing price of FF35,000.

Another of the day's losers was Cetelem, the short-term credit company, which closed FF32 down at FF762.

MILAN lost early gains and closed little changed in moderate volume, as a good showing from Fiat and other industrial shares helped to offset a weak insurance sector.

Trading was dominated by position-adjusting ahead of the close of the June account today. The Comit index eased 0.57 to 608.23 in volume estimated at less than Wednes-

FT-SE Eurotrack 100 - Jun 13								
Hourly changes								
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close	
1152.78	1151.65	1150.55	1151.55	1151.17	1147.66	1148.85	1149.95	
Day's High 1153.77				Day's Low 1145.71				
June 12								
1152.03	1151.97	1151.97	1151.97	1151.97	1151.97	1151.97	1151.97	1151.97

Base value 1000 (25/10/89)

day's 1,226bn, which had been boosted by options trading. Dealers said a heavy 70 per cent of options were exercised.

Fiat officially closed up L195 or 3.1 per cent at L4,455 and reached L4,590 after hours on a combination of short-covering and renewed speculation, firmly denied by the company, of a link with Toyota of Japan. Olivetti climbed L135 or 3.4 per cent to L4,110 on renewed talk of a possible acquisition with Stet or Olivetti's former partner, AT&T of the US.

Insurers were sold by foreigners. Generali fell L410 or 1.3 per cent to L35,680. FRANKFURT followed the trend set in London trading on Wednesday afternoon, the DAX index falling another 8.21 to

even including yesterday's price movements, it is still DM10.20 lower overall, against falls of DM3.50 for Bayer and only 40 pps for BASF.

ZURICH saw early buying interest eroded by US producer price data and fears of pressure on interest rates. The Credit Suisse index fell 3.6 to 541.3.

As in Germany, banks ended mostly lower, CS Holding topping the active list with a SFR40 drop to SFR1,955.

STOCKHOLM was mostly lower with the exception of Astra, which was boosted by news that Lescage, its anti-ulcer drug, had gained approval for wider use in the US. The Affarsvärlden General index fell 4.1 to 1,124.5 in volume of SKr476m, up from SKr474m.

Astra tree B shares closed SKr11 up at SKr640, but off the day's high of SKr650. Volvo was also firmer, with its free Bs up SKr9 at SKr368, following the launch of its new car model this week.

AMSTERDAM closed little changed in spite of the dollar's strength, the CBS Tendency index rising 0.1 to 95.3 in thin volume.

Ahold, the retailer which earns more than half of its revenue in the US, gained 60 cents to F181.20. After the close, it said that its net profit for the first 16 weeks of 1991 rose 12.6 per cent to F176.4m.

MADRID edged lower after a Wednesday inflation figure at the top of expectations. The general index fell 0.29 to 286.07 in modest turnover of about Pta13bn after the previous day's Pta23bn. Utility stocks continued to be active.

Ebro, the sugar manufacturer, more than recouped the Pta5 fall recorded on Wednesday, when a large block trade was executed, rising Pta60 to Pta2,590. Sarrin, the paper and cardboard maker which has a stake in Ebro, rose Pta23 or 2.4 per cent to Pta993.

BRUSSELS was flat in moderate trading, as trading focused on Delhaize, the retailer, which rose BF230 or 4.3 per cent to BF6,080. Delhaize, which benefits from the strong dollar because of its Food Lion arm in the US, accounted for about a quarter of the total turnover of BF11bn. The Bel20 eased 0.29 to 1,180.83.

Promises Kept

"At the end of our first full year in the private sector, we have exceeded our objectives both in terms of customer service and of profitability. We have succeeded in absorbing the costs of meeting higher standards by increasing our efficiency. Simply put, we combined a strong income base with tightly controlled operating costs.

Capital Expenditure up 50% to £160m
Turnover up 14.8% to £293m
Operating profit up 50% to £95.2m
Pre tax profit up 32% to £128.1m
Earnings per share up 33.2% to 82.2 pence
Proposed full year dividend 195 pence per share

"Our results can be attributed to an experienced, innovative management team, in partnership with a dedicated workforce. Together, we are fully committed to keeping our promises both for today, and for the future."

John Elfed Jones CBE DL
Chairman



WELSH WATER PLC

EXPECT EXCELLENCE

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JUNE 12 1991										TUESDAY JUNE 11 1991										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Point	Starting Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Green Div. Yield	US Dollar Index	Point	Starting Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)				
Australia (70)	136.95	+1.3	123.31	122.84	127.89	120.85	+1.2	6.43	135.22	130.62	120.61	124.61	119.12	147.20	112.74	138.43	127.40	112.74				
Austria (20)	194.57	-1.4	173.31	174.53	161.27	180.48	0.8	1.51	187.29	178.08	175.08	181.80	122.37	167.00	243.93	136.95	151.31	151.31				
Belgium (48)	129.22	-1.1	118.43	115.90	120.39	117.27	+0.0	5.04	130.89	118.50	116.47	120.34	117.23	151.20	121.73	150.30	126.47	121.73				
Canada (115)	141.55	-0.1	127.54	126.98	131.87	117.25	-0.3	3.35	141.73	126.43	128.41	130.60	117.56	142.27	128.48	139.69	127.42	128.48				
Denmark (37)	102.70	-0.2	215.07	214.11	222.59	224.09	+1.0	1.21	208.24	213.41	215.38	220.46	221.83	270.58	217.74	258.40	217.74	258.40				
Finland (18)	108.19	-2.5	97.48	97.05	100.80	96.58	-1.0	2.37	111.01	99.03	99.02	102.30	97.39	125.15	90.61	136.48	90.61	136.48				
France (114)	132.76	-2.1	119.82	119.08	123.68	126.51	-1.1	3.48	136.61	120.97	120.94	124.95	127.95	152.28	121.85	158.34	121.85	158.34				
Germany (65)	110.44	-1.9	99.50	99.07	102.89	102.89	0.8	2.17	112.58	100.41	100.41	103.73	103.73	125.95	102.62	125.94	102.62	125.94				
Hong Kong (55)	151.50	-0.1	138.80	138.98	141.25	150.45	+0.0	3.64	151.64	138.26	138.26	138.74	141.46	182.46	132.88	189.93	132.88	189.93				
Ireland (16)	104.37	-1.9	135.36	135.74	138.54	146.85	0.5	2.02	202.98	182.26	182.26	183.74	141.46	182.46	132.88	189.93	132.88	189.93				
Italy (71)	78.48	-0.2	70.71	70.39	73.12	76.01	+0.0	2.97	76.84	70.35	70.34	72.47	71.41	88.23	72.05	107.67	71.41	88.23				
Japan (147)	120.38	-0.6	117.18	118.95	121.49	118.95	-0.1	0.72	131.23	117.08	117.04	120.94	117.02	149.97	118.35	147.91	118.35	147.91				
South Africa (70)	228.50	-2.2	212.54	211.58	219.78	252.83	-0.3	2.57	235.85	210.39	210.35	217.33	212.94	252.29	211.81	251.38	211.81	251.38				
Mexico (15)	1028.71	-0.5	135.36	181.74	198.54	166.85	0.5	0.94	340.14	130.46	130.46	134.74	141.46	1076.12	107.61	571.31	107.61	571.31				
Netherlands (31)	135.41	-0.1	122.01	121.46	126.16	124.72	-0.5	4.35	137.46	122.62	122.60	126.68	126.29	145.73	125.70	140.20	125.70	140.20				
New Zealand (13)	47.00	-2.0	42.34	42.16	43.79	43.44	-1.6	4.16	47.85	42.77	42.77	44.16	44.26	54.84	41.14	68.98	41.14	68.98				
Portugal (18)	102.70	-0.2	215.07	214.11	222.59	224.09	+1.0	1.21	208.24	213.41	215.38	220.46	221.83	270.58	217.74	258.40	217.74	258.40				
Singapore (35)	202.61	-0.1	174.50	173.83	180.55	183.27	-0.8	1.80	196.89	175.63	175.61	181.44	184.79	226.24	182.27	207.20	182.27	207.20				
South Africa (81)	223.53	-0.7	201.40	200.49	208.24	164.19	+0.9	3.34	225.15	200.84	200.81	207.67	182.69	226.15	173.00	120.14	173.00	120.14				
Spain (56)	154.87	-1.3	139.54	138.92	144.28	130.06	+0.0	4.10	156.84	136.91	136.90	144.53	130.11	171.31	131.51	189.54	131.51	189.54				
Sweden (18)	102.70	-0.2	215.07	214.11	222.59	224.09	+1.0	1.21	208.24	213.41	215.38	220.46	221.83	270.58	217.74	258.40	217.74	258.40				
Switzerland (39)	90.49	-2.5	86.95	87.17	84.31	84.94	-0.1	2.08	87.62	86.35	86.35	87.92	86.26	100.67	82.17	109.54	82.17	109.54				
United Kingdom (239)	105.87	-1.8	149.45	148.77	154.52	149.45	-0.8	4.81	168.58	150.61	150.61	155.61	150.61	158.27	144.41	158.27	144.41	158.27				
USA (525)	125.57	-0.1	137.46	136.86	142.15	125.57	-0.1	3.18	154.28	137.63	137.61	142.18	125.48	158.24	125.96	146.19	125.96	146.19				
Australia (837)	135.45	-1.6	122.04	121.49	126.20	124.31	-0.7	3.85	137.72	122.62	122.64	126.92	125.08	151.82	125.80	147.57	125.80	147.57				
Nordic (11)	180.44	-0.5	162.57	161.85	168.11	164.07	+0.7	1.85	181.29	161.76	161.76	167.97	162.97	180.01	155.56	205.78	155.56	205.78				
North America (718)	151.11	-0.5	118.13	117.61	122.15	117.91	+0.0	1.93	131.83	117.92	117.98	121.48	117.91	145.52	117.86	148.65	117.86	148.65				
North America Pacific (540)	151.80	-1.1	136.77	136.13	145.41	131.32	-0.3	2.19	149.89	136.85	136.85	141.48	131.44	154.52	125.91	148.65	125.91	148.65				
North America (640)	151.80	-1.1	136.77	136.13	145.41	131.32	-0.3	2.19	149.89	136.85	136.85	141.48	131.44	154.52	125.91	148.65	125.91	148.65				
Europe Ex. UK (584)	118.04	-1.6	106.27	104.82	108.67	109.58	-0.5	3.05	115.89	105.67	105.68	108.39	101.12	123.80	106.66	134.25	101.12	123.80				
Europe Ex. Japan (244)	139.02	-0.4	124.35	123.82	128.60	124.88	+0.3	4.71	137.42	122.58	122.58	126.84	124.28	145.86	111.40	134.24	111.40	134.24				
World Ex. US (1748)	134.87	-0.7	121.32	120.99	125.66	122.40	-0.3	2.25	136.19	121.48	121.47	125.50	122.42	148.16	122.32	148.16	122.32	148.16				
World Ex. Japan (1210)	134.87	-0.7	121.32	120.99	125.66	122.40	-0.3	2.25	136.19	121.48	121.47	125.50	122.42	148.16	122.32	148.16	122.32	148.16				
World Ex. So. Af. (2210)	139.30	-1.0	125.51	124.86	129.79	139.30	-0.3	2.28	144.54	125.55	125.54	129.70	122.40	148.22	122.32	148.22	122.32	148.22				
World Ex. Japan (1797)	146.17	-1.2	131.01	131.12	136.20	139.32	-0.8	2.49	147.94	131.97	131.98	136.35	141.05	152.83	126.69	147.94	126.69	147.94				
The World Index (2271)	139.83	-1.0	125.56	125.43	130.29	139.92	-0.6	2.98	141.77	126.02	126.01	130.19	125.55	149.01	123.28	145.56	123.28	145.56				

GREATER MANCHESTER

SECTION III

Friday June 14 1991



The great engine of England's northern economy is being hurt by recession but it has not yet

suffered widespread damage. In the 1980s, the region started to learn to stand on its own feet. The pain has proved to be worthwhile, as Ian Hamilton Fazey reports

Hard core of confidence

WHEN ICI decided this year to combine all of its chemical specialities operations into one global business, with sales of £1.5bn, it had to choose between the US, Britain and Germany for the world headquarters. It picked Blackley (pronounced Blackly) in north Manchester.

Mr Kaya Napstek was transferred from running ICI's factories in Wilmington, Delaware, to become director of corporate strategy and development. Wilmington came second in the competition.

"We had a big operation in the US, a big one in Blackley, another on Teesside and others scattered around Europe and the rest of the world," he says. "But when we looked at Manchester, we saw an infrastructure that was already available. We had 1,000 employees on the site. ICI had its own research and development block there. The road network is excellent and you can get anywhere in the world from Manchester Airport."

"We also knew from experience that we would have no problems in getting good staff. We would have moved our research centre years ago if we had not had a good supply of

qualified people from the local universities and colleges.

"What's more, we have had many transfers of staff around our operations as they became increasingly international. Many American scientists assigned to Manchester on projects have liked the place so much that they wished to stay."

The idea of Manchester as a desirable place to live and work in has been gaining ground. With more than 2.5m people, it is big enough to have everything needed for a civilised lifestyle, but not so big as to be crushing. Also, its services and physical infrastructure generally work.

Inward, the north-west's government-sponsored agency for attracting companies from overseas and from the south of England has trumpeted five moves into Greater Manchester in the last six months, but something possibly more significant is also happening.

Mr Peter Folkman, who runs North of England Ventures, an investment capital fund in Manchester, says: "You need a critical mass of professional jobs to make a city grow. Middle-class people with a stake in the area always work hard for

it. "There are some very good professional, middle-class people unemployed in the south, or just fed up with London prices and congestion, who are anxious to move north to find work."

"For the first time in my experience, large numbers of CVs have been arriving in the post, many from very senior managers with top quality experience at major corporations. This is new and it matters."

The reason why is not so much because it heralds a possible reversal of the southward brain drain that has thinned the north of talent over many years. Rather, it is their potential impact on the region's improving economic self-sufficiency.

They become potential assets in the management buy-in market. There are plenty of management buyouts still going on in the north, usually at prices well below £10m and therefore too small to attract much notice. But some potential buyouts are frustrated by managerial shortages.

Mr Folkman says that Manchester's venture capital funds - most of which have sprung up in the last five years to serve

local demand - will soon have a sizeable register of likely candidates for buy-ins. They would take minority stakes in businesses and run them.

Finding likely companies to back, however, may be less easy, as Mr Colin Davenport of Davenport Trust - itself a buyout from the financially distressed Burns Anderson

vice local demand - will soon have a sizeable register of likely candidates for buy-ins. They would take minority stakes in businesses and run them.

Unemployment, which had fallen to 7.7 per cent this time last year, had crept up to 9.7 per cent by April, the latest figures available.

After months of the area's backing of the southern downturn, Manchester Chamber of Commerce finally reported an emptying of order books during the winter - although some export segments held up and many individual businesses with strong local sales are still claiming immunity.

Mr John Moran, director of County Natwest in Manchester, warns: "We have to be very careful not to talk things up. It's too easy to get carried away by one or two success stories. There is still a lot of pain out there. "Any company which supplies the national market is suffering. I believe that things still have to get worse and that it will be the end of the year before we see signs of upturn. Then it will be a very slow pick-up with only moderate growth afterwards."

Mr Tom Marshall, of the surveyors Lambert Smith Hampton, says that because Manchester's share of the

commercial property boom lasted only about 18 months no one had time to go over the top. The result is merely about 1.5m sq ft of oversupply at Salford Quays - but Manchester has a natural demand for about 500,000 sq ft a year of new office space even in lean times, so no one seems worried about the eventual outcome.

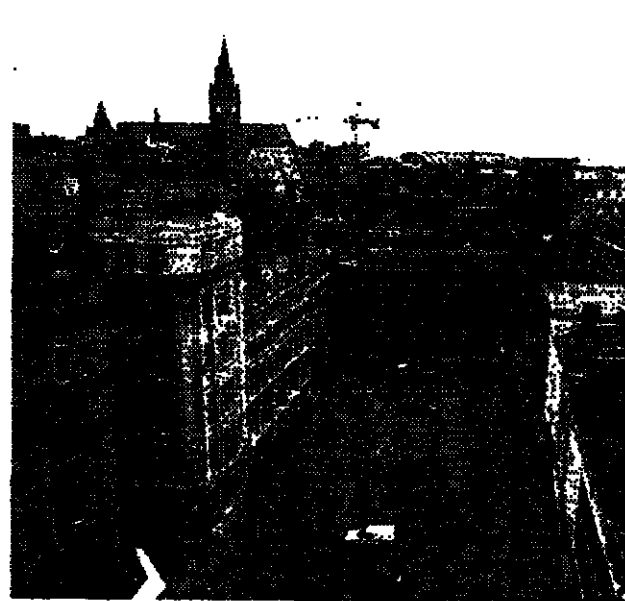
Indeed, long term confidence is quite apparent with Mr Peter Hadley, of Charter Developments at Exchange Quay in Salford, and Mr Kenneth Knott of Amec Properties, which is currently advertising its role in the development of Salford Quays on hoardings all over Greater Manchester.

Amec's long view is nowhere more apparent than at Manchester Airport, where it is proposing a large office park. This summer, the airport is adding new transatlantic services by American Airlines and Delta. Air Lingus is spending £25m to turn it into its home hub - thus overcoming its problem of Ireland's population being too small to provide a sure base of income on European routes.

Mr Marshall says: "It's not even remotely arguable that the airport is not an engine for growth. It is going to drive a lot of development."

IN THIS SURVEY

- The 10 key towns; tourismPage 2
- Back to trams; airport's ambitionPage 3
- The private sector; venture capital; office rentsPage 4
- Salford's Quays; urban renewal; Trafford ParkPage 6
- Legal challenge; centre of financePage 7
- Olympics hope; battle of the CanalPage 8



CHANGE AND CONTINUITY: (left to right) the Ship Canal with the M63 bridge in the distance; Manchester's St. Anne's Sq and a passage off fashionable King Street



County	Added value in manufacturing	% share	% share of population
Gtr Manchester	4,447.8	39.1	40.5
Lancashire	2,692.3	22.8	21.7
Cheshire	2,475.7	21.8	15.0
Merseyside	1,860.4	16.4	22.8

Source: Regional Trends 26, HMSO 1989

WE'VE GOT THE ANSWER... BUT WHAT'S YOUR PROBLEM?

We'll let you into a secret. There's a major problem just around the corner for all employers, even you! You may already be experiencing difficulties, but cannot see the overall picture as well as we can. Maybe you're looking to start your own business.

But what's that secret? PEOPLE, that's who!

You need trained people to run your business; trained people who can do the job effectively, and imaginatively.

But, in the area covered by Manchester TEC, the number of young people will fall substantially up to 1995. There will be 1,000 fewer 16-19 year olds (17%); nearly 17,000 fewer 20-24 year olds (13%); over 25,000 fewer 25-29 year olds (16%); but most frighteningly, there will be 31% fewer 30-34 year olds in 1999 than there were in 1989.

WHY IS THIS A PROBLEM?

Companies need to invest in people; because without a skilled, adaptable workforce, businesses will find themselves facing acute competition, fishing for more skills in a ever-shrinking labour market pond, as the number of young people falls dramatically. You won't be able to buy in skills and you may find yourself being "bought out"! Ultimately, lack of skills and training will destroy your business.

WHERE IS THE ANSWER?

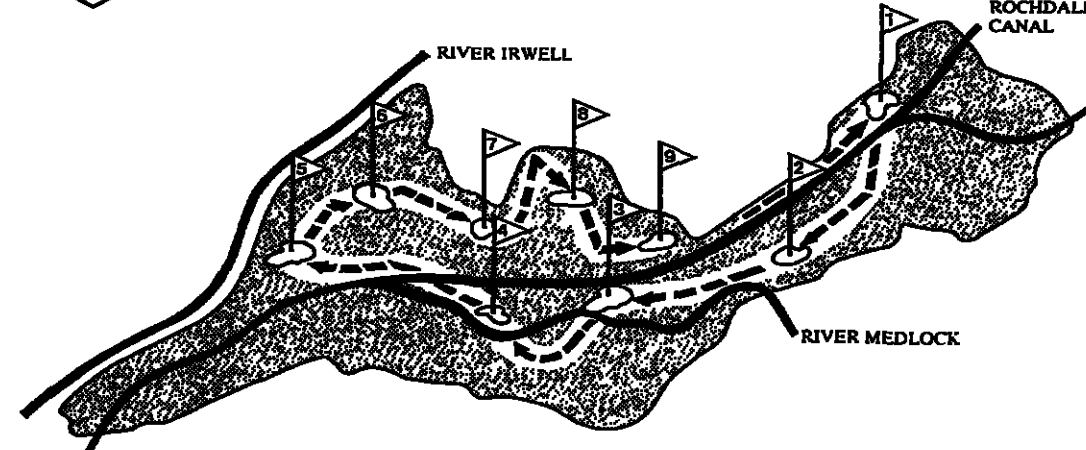
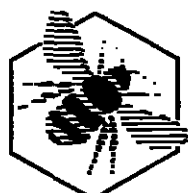
Manchester Training and Enterprise Council has information on a range of Training and Business Development Services just for you, and just for the price of a phone call:-

1. **TRAINING** - for existing and new employees; to overcome skill shortages.
2. **SERVICES FOR NEW BUSINESSES** - Counselling Services; Business Skills Seminars for Owner/Managers; Small Business Planning and Consultancy.
3. **SERVICES FOR DEVELOPING BUSINESSES** - Growth Programmes; Consultancy Support.
4. **LABOUR MARKET & TRAINING INFORMATION** - Skill Shortages, destinations of school leaver etc. Up to date information on business trends, locally and nationally.

FOR MORE INFORMATION ON THESE SERVICES CALL US NOW ON 061-236 7222 AND ASK FOR STEVE HYDE.

MANCHESTER TEC LTD
BOULTON HOUSE, 17-21 CHORLTON STREET,
MANCHESTER M1 3HY - 061-236 7222

A ROUND WITH THE CENTRAL MANCHESTER DEVELOPMENT CORPORATION



- 1. **PICCADILLY HARBOUR**
This £100m development by Town Centre Securities will provide nearly 500,000 sq. ft. of office space as well as leisure and retail facilities and a hotel.
- 2. **NO. 1 CITY ROAD**
A modern new office development by Inner City Enterprises provides 50,000 sq. ft. of new office accommodation. Available now.
- 3. **56 PETER STREET**
The refurbishment of the former YMCA building by Eagle Star Properties will produce 46,000 sq. ft. of offices, with shops and a restaurant.
- 4. **42-44 SACKVILLE STREET**
Development Opportunity. Attractive canal-side, listed building of 35,000 sq. ft. available for residential development.
- 5. **WATER STREET**
Development Opportunity. A cleared site of 4.89 acres, adjacent to the River Irwell and situated in Manchester's tourist area, Castlefield, is available for Tourism/Leisure development.
- 6. **GREAT BRIDGEWATER DEVELOPMENT**
This project is set to become the centrepiece of Central Manchester. The project consists of an international concert hall, new offices and leisure facilities by Beazer Projects Ltd.
- 7. **LEE HOUSE**
A Grade II listed building providing 107,000 sq. ft. of office space, now available for rent.
- 8. **WOOLAM PLACE, LIVERPOOL ROAD**
Development Opportunity. Prominent 1.5 acre site, situated at the heart of Manchester's thriving tourist area, will shortly be available for residential and commercial development.
- 9. **FALSTAFF HOUSE**
Redevelopment of the site of a former discotheque to provide 86,000 sq. ft. of modern offices by Sanam Investments Ltd.

The Central Manchester Development Corporation - building the ideal city.

For further information about investment and relocation opportunities in Central Manchester, please fill in this coupon and send it to:

Pamela Bishop,
Marketing Manager,
Central Manchester Development Corporation,
Churchgate House,
56 Oxford Street,
Manchester M1 6EU
Tel: 061-236 1166

Name _____
Position _____
Company Name _____
Address _____
Postcode _____ Tel. No. _____

F776/91

GREATER MANCHESTER 2

Why Manchester has become Greater

The county with a proud city's name

It usually comes as a surprise to people to discover that with about 446,000 people, the city of Manchester is comparable in size to Liverpool or Sheffield and is only half as big as Birmingham and two-thirds that of Leeds.

The surprise comes because of the urban sprawl that most people think of as "Manchester". It runs from the M6 in the west for 30 miles east to the Pennines and for 24 miles north from the Cheshire green belt into Lancashire moorland.

In fact, the conurbation is of 10 cities or towns which have physically, if not culturally coalesced. The county of Greater Manchester contains nearly 2.6m people and although its council was established in 1956, the county itself remains a physical entity.

That people in the conurbation think of the place as "Manchester" makes the very name of Greater Manchester possible. The city of Manchester's small size may be a factor here: it is not big enough to dominate in the way other big cities dominate their conurbations and this possibly leads to resentment among smaller neighbours.

Significantly, when the city of Manchester went trawling in Brussels for money to help with inner city decline, it did not hunt alone, but as Manchester-Salford-Trafford, the three boroughs which all jut into the inner city and face the same urban problem.

The 10 boroughs jointly own Manchester Airport and this is one area of policy where they seem able to work together. They also co-operate on public sector pensions, with Tameside technically in charge of a venture capital fund actually run by Murray Johnstone, the Scottish financial services group, from its Manchester office.

However, the boroughs have been less than unanimous about Great Manchester Economic Development, an agency left over from the former county council which survived an independent scrutiny of its usefulness by Manchester Business School but not the failure of the 10 boroughs to agree on its future funding. It was wound up last year.

In this case, Stockport was the odd man out from early on, possibly because economic development is something it does not really have to look for. In April, Stockport's unemployment rate was 5.7 per cent, compared with 8.2 per cent for the conurbation-wide Manchester travel-to-work-area, 9.2 per

cent for north-west England and 7.6 per cent for Britain as a whole.

Stockport is to Greater Manchester what Solihull is to the West Midlands - predominantly and increasingly middle class and clean, near the airport, and the place to which the upwardly mobile flee from the city.

The latest edition of the government's Regional Trends put Stockport's 1989 population at 290,900. The borough council says this figure is now 291,800, a small rise, but part of an inexorable trend. South Manchester, the swathe of middle class suburbia en route to Stockport, also grew gently.

In contrast, the older areas of central and north Manchester, Salford and Trafford, lost thousands of people, with smaller declines in the outlying boroughs of Oldham, Wigan, Bolton, Bury, Tameside and Rochdale.

Indeed, many Stockport people wish they were in the rather more socially acceptable county of Cheshire instead of

Greater Manchester, as they used to be before the 1974 reorganisation of local government. Macclesfield and Wilmslow are still Cheshire towns and, like Stockport, they grew throughout the 1980s.

Along with Sale and Altrincham, all are part of Greater Manchester's commuter hinterland. Together with the southern Manchester suburbs, they cluster round the great economic driving force that is Manchester Airport, with consequent benefit to local business sentiment and optimism.

Nearly everywhere within them looks prosperous - and not much different from southern England. The local economic structure is shifting towards an increasingly high technology profile without anyone having to do much to make it happen.

The effect of all this shows in local authority attitudes. Asked for basic data on their boroughs, Bolton, Bury, Rochdale, Oldham and Tameside responded with marketing packs that all testified to their

struggle against the tide. Stockport merely sent its latest favourable statistics and a note of its present size.

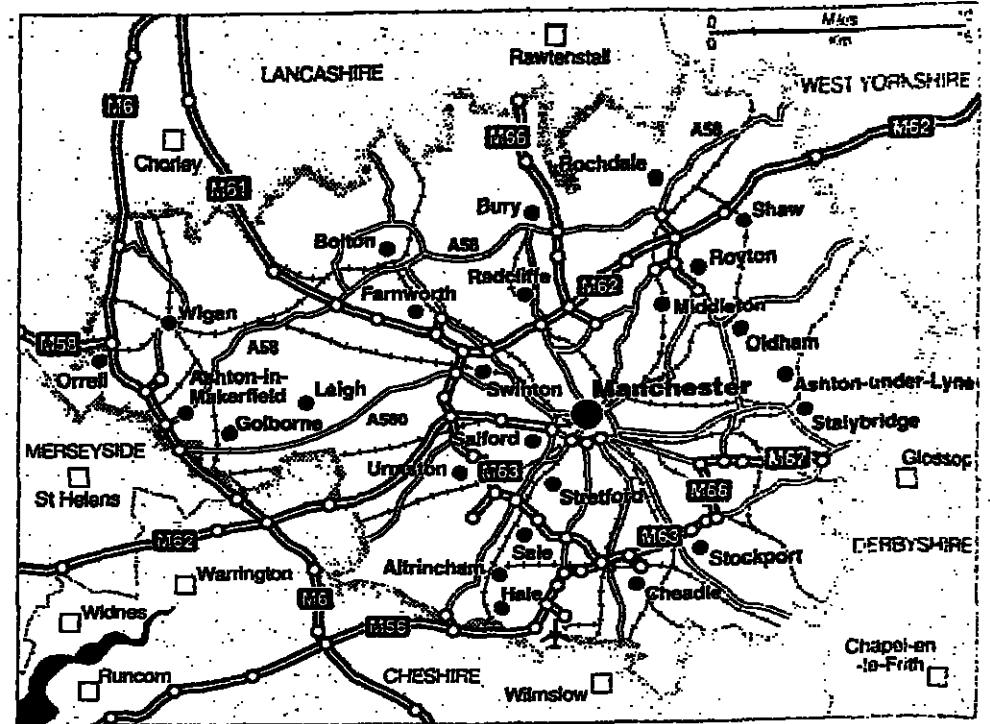
The more anxious boroughs are in the elbow of the M61 and M62 motorways or boxed by the rest of the conurbation against the Pennines. This is where the textile industry was, where redbrick, multi-floored, oblong-shaped mills thrived in a bygone era. Their fight is the same as with old urban communities everywhere faced with the collapse of their former staple industries.

Typically, this is how Oldham describes itself in its publicity material:

"Once the world's most important centre for textile industry, the area suffered considerable stresses in the recent past due to its over-reliance on such traditional industries and its obsolete industrial and commercial infrastructure, as well as the lack of appropriate skills in the labour force."

"Today, however, Oldham is redefined. No longer dependent upon any single industry, the borough is now home to a wide spectrum of industries ranging from electronics and engineering to paper and plastics manufacture. Major players include Permut, Siemens, British Aerospace, GEC and Plessey."

However, unemployment is 8.5 per cent - better than a north-west average distorted by Merseyside's problems but slightly worse than Greater Manchester's average. The bor-



ough has worked hard at partnership between public and private sectors to exploit the town's link road to the M62 and try to pull itself up by its own bootstraps.

Similar struggles are going on in neighbouring boroughs, with local politicians and business leaders fighting to widen the basic economic structure over the longer term and halt

relative decline when compared with the southern half of the conurbation. In spite of the problems, the statistics for gross added value in manufacturing industry (see table) testify to a strong base on which to build.

The scale of this comes home in just one figure: Greater Manchester's total manufacturing gross added value of

\$4.45bn was just over half of that for Greater London, despite the latter having more than 2.6 times more people.

Pro rata, the West Midlands did better than either with \$3.83bn, but Greater Manchester's position as an important value-adding engine of the British economy is quite clear.

Ian Hamilton Fazeley

Local heritage becomes bait for tourists, writes Martin Regan

Welcome to Wigan Pier

city's canal and river network. Festivals, canal-side restaurants and leisure developments were proposed, together with a 30-acre regional theme park on the Manchester Ship Canal Company's Pomona docks. Such development, it claimed, would create 10,000 new tourism jobs.

Although Central Manchester and Trafford Park Development Corporations have adopted some aspects of this study, the grand vision has been lost, along with plans for the regional park.

The impetus for tourism now comes primarily from one-off initiatives by either the public or private sectors. At the four-acre Granada Studios Tour, around 750,000 visitors a year come to stroll down Corona-

tion Street or past a mock-up of Check Point Charlie.

Such attractions may not be everybody's taste, but they have proved that tourists will come into Manchester if leisure facilities are available. Granada's commitment to local tourism has been underlined by its investment in a themed 145-bed hotel, currently being built within the Victoria and Albert warehouse. In the longer term, the company plans a £200m Media City on the banks of the river Irwell.

Heritage, both real and imagined, has provided a hook upon which to hang tourist-related development. At Wigan, derelict warehousing was refurbished and repackaged in a £4m local authority-led project. The result was Wigan Pier,

which now attracts more than 300,000 visitors a year.

The same of heritage is being made by the Central Manchester Development Corporation in its strategy for the historic Castlefield area of Manchester. However, a handful of popular attractions do not make a tourist industry.

The county's attempt to secure business tourism has been better organised and more successful. Greater Man-

chester is highly regarded as a venue for smaller conferences and exhibitions, attracting more than 250,000 delegates a year. The lead has been set by the Greater Manchester Conference Office, a body formed by the district councils to promote the county as a conference venue. It compiles hotel guides and venue lists, and provides marketing expertise.

Mr Bernard Owen, who leads the five-strong team, says that,

although the county lacks a conference centre to compete with Harrogate or Birmingham, the redevelopment of the former Central Station into the G-Mex Centre has secured the country's middle-market position.

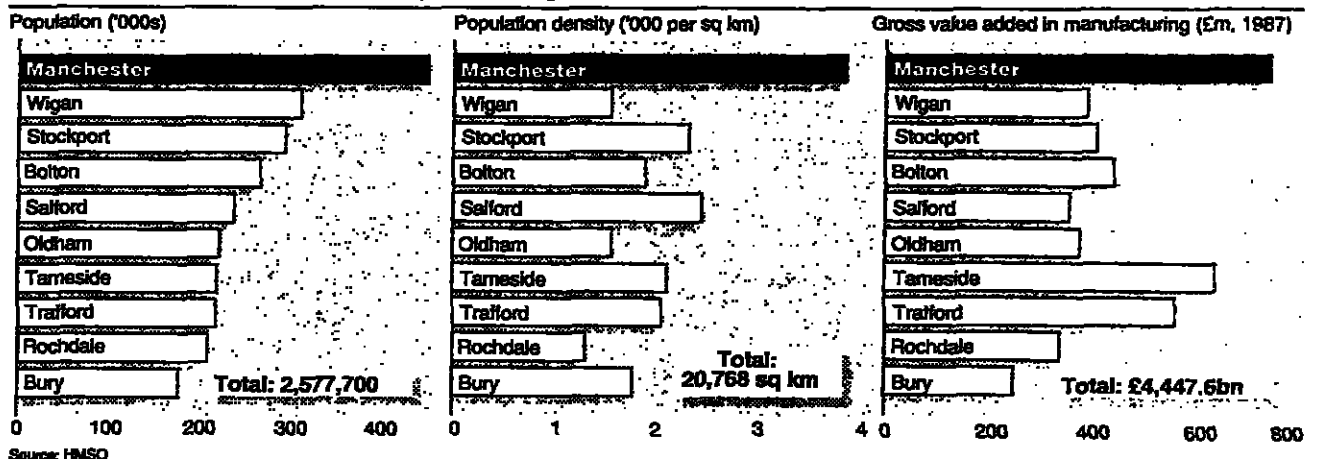
Success has been mirrored by hotel development. Over the past three years, 2,500 hotel beds have arrived on the market. Hoteliers are now showing interest in marketing spare capacity to short-break visitors. There is now a recognition among the district authorities that centralised promotion is effective, even if Manchester inevitably steals the limelight. From July, the GMCO will be renamed The Greater Manchester Con-

vention Bureau and its remit widened to include mainstream tourism.

The new name comes with a "significant increase" in the GMCO's annual budget of £250,000. Mr Owen acknowledges that such an initiative is long overdue, but the difficulties in getting the various parties to agree a common programme have been immense. He believes that the city will now be able to compete on equal terms with Glasgow and Birmingham.

"Ten years ago no one would dream that overseas visitors would want to spend a weekend in Manchester, but we are now starting to get a few Germans and Danes. We have to build on that," he said.

Greater Manchester: People and production



Who made light work of the Northern Feather buy-in?



The £6 million management buy-in at Northern Feather (now Northern Feather Home Furnishings) is one of the largest transactions of its kind in the North-West.

It ends a period of uncertainty at the company, preserving it - and the jobs of its workforce - and providing a sound financial basis for the new management team to build a major presence in the home furnishings industry.

Led by Charterhouse Development Capital, and put together using local

sources, the transaction provides powerful evidence of Manchester's financial capabilities - and of our own commitment to identifying, leading and financing regional transactions.

To find out what we could do for you, call Sandy Nellies on 061-236 1100.



Charterhouse Development Capital Limited, 55 Spring Gardens, Manchester M2 2BY.
Charterhouse Development Capital Limited is a Member of IMRO. A Royal Bank of Scotland Company.

"I'm at the heart of Europe's most comprehensive motorway network."

"My main UK market centres are just hours away, and with good access to ports, my overseas markets are within easy reach."

"I'm within 40 minutes of an international airport; but my office looks out onto gardens, and open country is only minutes away."

"I have an excellent workforce, who have adapted successfully to cross-training and flexible operating

methods. Industrial relations? They couldn't be better."

The range and choice of houses is enormous, at prices below the national average; the lifestyle is very attractive. Red Tape? No - just the opposite - encouraging enterprise really is a way of life here. It's proved to be my formula for success."

Clive Jones, Chairman and Managing Director of Milliken Ltd., one of Wigan's premier companies.

METROPOLITAN WIGAN

For your free information pack contact: Richard Jones, Project Manager, Economic Development, Wigan Metropolitan Borough Council, New Town Hall, Library Street, Wigan WN1 1NN.
Or call Wigan 0942 827729. Fax: 0942 827728.

GREATER MANCHESTER 3

Stewart Dalby describes the upheaval in Manchester's transport system

The town goes back on the rails

WALKING in central Manchester nowadays can be hazardous. Many junctions are being ripped up to lay track for the city's Metrolink, a light transit railway which will run on streets where 50 years ago the trams clanked and rumbled.

The disruption has been so bad, says a restaurant in the city's central Chinatown district, that it is being forced out of business. Taxis have not been able to decant its customers and private cars have nowhere to park.

But it may become easier in November, when the light railway is due to start operating.

One of the attractions of the Metrolink is that, as a light railway, it was cheap to build compared with a conventional underground railway. It can utilise the existing busy commuter rail tracks from Bury to Victoria and from Altrincham to Piccadilly.

There are 2.5m people in the Greater Manchester conurbation. It is estimated that 50,000 journeys are made into the city centre each day. The Metrolink would account for 10,000 jour-

neys, starting with a train every five minutes at the peak hours and one every 10 minutes in the slower periods.

The new system is intended to solve a problem which has bothered the city fathers for most of this century: to provide rail access in and around the centre and to connect its mainline railway stations with each other.

The Victorians built separate rail systems to the north and the south of the city. But there is no direct rail link between Victoria and Piccadilly stations, where these networks

A 1977 scheme to tunnel under the city was dropped on grounds of cost

now terminate. Manchester also lacks an equivalent of the London Underground Circle Line which passes through six of the seven main London rail termini. People still travel on a number of bus systems or by foot or by private car across the city.

To tackle the problem, a plan was mooted in the late 1960s to link the Piccadilly, Victoria and Central rail stations. (Central is no longer a station - it

has since been converted into G-Mex, the Greater Manchester Exhibition Centre.) This was the Pic-Vic plan which would have involved tunnelling under the city centre and creating five stations.

After £2m was spent on research and publicity, the scheme got as far as a government minister's desk but the then Labour government got cold feet about costs and in 1977 the scheme was abandoned. It would have cost £160m at mid-1970s prices.

British Rail and the local authorities have put in two new heavy rail lines which roughly follow a north-west/south-east axis. These are the Hazel Grove Chord and the Windsor link. (A third line to the airport should be completed by 1993). But none of these lines crosses the city centre.

Now, however, the tracks are being dug into the streets and squares. Ramps for the disabled are being built at the stops, sections of route are being raised and old viaducts are being refurbished. But there is no exorbitant tunnelling work. Nor has it been necessary to remove listed buildings although there has been some compulsory purchase of land.

The first phase of the transit

system will run for 30 kilometres and contain 25 stops. There are to be nine stations each on the Bury and Altrincham lines and seven stops in the city centre. There will be a spur from the centre to Piccadilly, looping to Altrincham and back.

Other phases are planned to take in Salford and Trafford Park to the west, Huddersfield to the east, and Rochdale to the north. A private Bill to authorise the other phases is currently going through Parliament. The line to Salford Quays and Trafford Park will

The EC regional development fund has provided hefty financial support

be particularly important in view of the 1m to 1.5m sq ft of office space currently being developed there. But work on it is unlikely to start before 1993.

Phase one is expected to cost around £130m, although it is not clear what provision for operating and maintaining the system has been built into this figure.

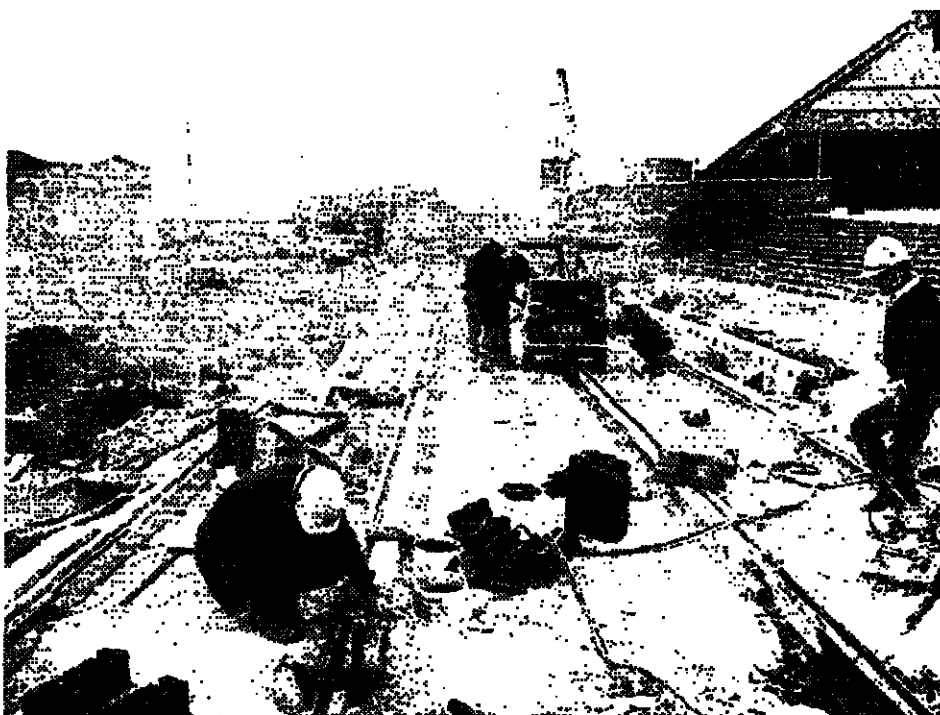
The contract is thought to be the first in Britain involving a

complete design and build, maintain and operate arrangement. It was awarded to the GMA Group after seven other tenderers were eliminated. GMA is a consortium embracing GEC Alsthom, John Mowlem, AMEC, and Greater Manchester Buses. Another minority shareholder is the Greater Manchester Passenger Transport Executive, but this has not prevented friction in their relationship.

The GMPTE answers to the Greater Manchester Passenger Transport Authority whose 30 members are drawn from the 10 local councils in the Greater Manchester area. It felt that the £5m capital put up by the consortium was a small price to pay for the right to operate the system for 15 years.

It will enable the GMA Group to recoup relatively small capital costs through operating revenues. The rest of the cost is being met roughly 50/50 by the government and by the local councils represented on the GMPTE, which means, ultimately, the local councils.

The government is funding the project under section 56 of the 1968 Transport Act which allows it to give money for such transit systems. It has received a hefty but undisclosed sum from the EC



Laying tracks beside the GMEX centre: completing the work of the Victorians

Regional Development Fund as part of its own contribution.

There have also been differences over how the contract has been executed. The GMPTE would rather it had more control over the various parts of the contract rather than have everything in one design, build, operate and maintain deal.

But with the project now so close to completion all this is academic. Apart from taxi drivers, who say the system will intensify rather than reduce congestion at certain times of day, the Metrolink seems to be generally welcomed.

Because of depopulation in recent years Manchester is not as badly congested as some other cities, but it has acute parking problems at some times of the day. The new electric system will also be more environmentally friendly than cars and buses.

A further, unquantifiable benefit may be the extra traffic that it will generate if it attracts passengers who currently refrain from visiting the city centre during the day or for an evening out. This could increase travel to the city centre by 10 to 15 per cent a year if the suburban stations are given better facilities for motorists. And the extra off peak travel will further stimulate the heart of Manchester.

MANCHESTER AIRPORT

A player in the first division

MANCHESTER'S airport feels that, like its football teams, its rightful place is in the big league near to the top of the first division - and with an international standing.

In the past decade, Manchester Airport has climbed from a modest regional base, carrying 3m passengers, to an international crossroads for 11m passengers a year. It is now the third busiest airport in Britain and 17th in the world. It claims to be the fastest growing airport in Britain and predicts that it will be one of the world's top 10 by the end of the decade.

One can now fly to almost as many destinations from Manchester as from Gatwick.

How has this happened? In part, it reflects the growth of the regional economy, particularly in financial and professional services. Manchester is far enough from London for its economy to have developed in its own way.

As new high-technology industries have moved into business parks in the indus-

trious self-promotion has been the underlying reason for the airport's rise, however. "We are a market lead airport", says Mr Gill Thompson, the chief executive for the past 10 years.

He and his team have aggressively sold the airport within the airlines industry, with the claim that it is cheaper and easier to get through than the London airports.

It now has 94 airlines serving 170 destinations around the world. As well as passengers Manchester has built up its freight business. Last year, it handled 80,000 tonnes, far short of Heathrow but growing significantly.

The latest airlines to book in are Delta and American. Delta will shortly be starting a daily service to Atlanta and American Airlines will run a once a day service to New York.

Like Gatwick, Manchester has hung on to its charter business, which now accounts for 40 per cent of flights with scheduled services comprising the rest.

"You should not knock charter flights", says Mr Thompson. "They got rather a bad image in the 1960s because of poor services and departure delays. But they have gone upmarket since then. Charter flights to the Caribbean and European ski resorts are good solid business."

The charter business has held Gatwick in good stead in the past year of turmoil for airlines. While the Gulf War and other factors reduced the number of international scheduled passengers and recession sharply hit domestic demand, there was only a fractional fall in charter flights.

The airport is very profitable last year, earning £44m before tax on a turnover of £118m.

Mr Thompson's priority is to persuade more domestic and European carriers to use the airport and to increase the number of passengers transferring to long haul flights. This new summer new routes from Manchester will include Hamburg, Rotterdam, Nice, Strasbourg and Toulouse and there will be more flights to Newcastle, Aberdeen, Paris and Milan.

Some of this increased activity will be absorbed by a second terminal now under construction. Phase one of the 268-acre terminal will increase capacity by 6m - 17.5m passengers and phase two in 1997 will boost it to 28.5m.

As a publicly owned airport, (the owners are Manchester City Council and nine district councils) it is widely assumed that Manchester is constrained in its ability to raise money. But it has been able to find the £57m necessary for the new terminal. With this new addition, Manchester will truly enter the big league.

Stewart Dalby



Gill Thompson: hard sell

trial north, accountants, lawyers, specialist banks such as venture capitalists, and sundry other support groups have arrived with them. Services which were once provided from the south have become available locally.

Manchester also boasts more than 40 foreign banks. Many first came to serve the substantial ethnic communities. But as foreign investment and outside interest has grown the local Chinese concerns have been joined by Japanese and other Asian banks.

The airport's spurt of growth in the early 1980s came from its domestic services, particularly its regular shuttle to London. This is still a major earner, and Manchester has more domestic routes than Heathrow.

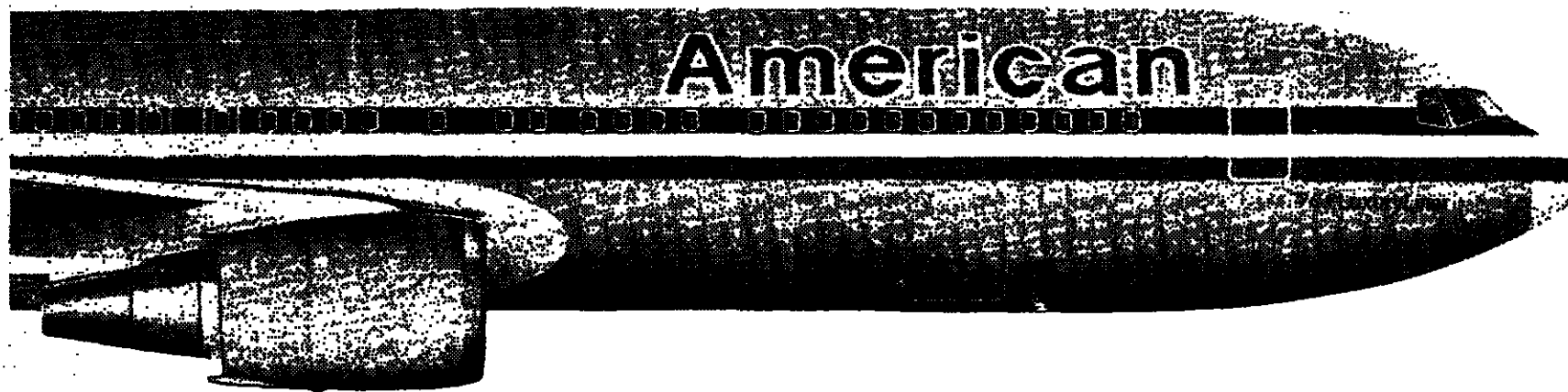
Its international expansion, however, partly reflects the lack of regional competition.

Manchester was able to build up its inter-continental business by stressing that, although it might be far from London for the domestic business traveller, in international terms it is no distance at all.

Given the congestion at Gatwick and Heathrow, Manchester, less than an hour's flight from London, has been able to talk about convenience.

American Airlines non-stop to New York.

Daily departures from Manchester. Starting July 2.



More flights

Now you can take American Airlines, the largest airline either side of the Atlantic, non-stop from Manchester to New York's JFK Airport every day of the week. With the convenience of daily flights to both Chicago and New York, American Airlines now offers more flights from Manchester to the U.S. than any other airline.

More connections

From Chicago and New York, we have easy connections to over 250* cities in the U.S., Canada, Latin America, the Caribbean, Asia and the Pacific.

Superb service

Relax in luxurious leather and sheepskin seats, when you travel in First or Business Class. Enjoy your own personal video** in First Class, with your

choice of films. You'll also appreciate the superb service, wines from the world's premier vineyards and cuisine that's rated "best in the air". So take America's largest airline to America. You'll see why more than 80,000,000 passengers flew with us last year. For reservations, call your Travel Agent or American Airlines on 0800 010151.

insider

...THE NORTH WEST'S PREMIER BUSINESS MAGAZINE

FORTHCOMING REPORTS

JULY - Corporate Elite: Insider uncovers the TOP 100 movers and shakers responsible for creating and sustaining the wealth of the North West economy.

AUGUST - Deals: Insider's quarterly review of the North West's corporate finance scene - including a review of the region's 20 leading accountancy firms.

For advertising information on these and other reports contact:

CHRIS WILD - ADVERTISING EXECUTIVE on 061-256 9711

"A different class of business magazine"

American Airlines

Something special in the air.*

*Some cities served by American Eagle®, American Airlines' Regional Associate. **Available on all aircraft, Summer 1991.

GREATER MANCHESTER 4

Ian Hamilton Fazey examines the area's popularity among leading international companies

Good geography and sensible workers

THE latest flotation of a Greater Manchester company was not a great success - but there were excuses. The company was Manchester United, which is more famous as a football team than a corporate entity.

Financial institutions backed the issue, but not as many private citizens as had been hoped, so the underwriters had to pick up half the shares.

The fans, who are predominantly at the C2DE end of the social spectrum, many of them young and mostly without many personal assets, were generally strapped for cash by following their team through a successful season, culminating in an expensive trip to Rotterdam to see United win the European cup-winners' cup.

In the wider economic sense, however, no one in Greater Manchester thought that the outcome of the football club's flotation was likely to rock any boats anyway. The conurbation and its immediate hinterland is one of the profitable parts of corporate Britain, with a firm base of rather more manageable industry and commerce than a football club.

Indeed, year-to-year analysis of where quoted companies have their headquarters shows Greater Manchester to have about 26 within its borders at any one time, the num-

ber fluctuating slightly around this core as a result of mergers, acquisitions and flotations.

Tootal has been taken over by Coats Viyella, for example, but Manchester United's flotation restored the number to previous levels within weeks.

Up to another 20 quoted companies can be found in Greater Manchester's economic hinterland of east Cheshire, north-east Lancashire and the M6 corridor between Crewe and Wigan.

While Yorkshire and Humberside can usually field around 140 over a larger territory, Manchester's are, on average, up to twice as big as their Yorkshire counterparts.

It means that this is no branch economy of the English south-east - the opposite to the common perception of many people in the home counties.

The quoted companies are, of course, the tip of the iceberg. Henry Cooke, the Manchester stockbroker and financial services group, last year identified about 2,000 pri-

vately-owned businesses along the M62 corridor, the most densely populated part of which runs through the middle of the Greater Manchester conurbation.

Many of these turn over up to £10m a year and make up to £1m in pre-tax profits. Many are candidates for eventual flotation, sale to a larger company or group, or merger.

Generally, Greater Manchester and its hinterland has a remarkably stable corporate structure. An appropriate metaphor comes from comparing it with good concrete. The aggregate has the right proportions of big, medium-sized and small stones to fill the interstitial spaces and prevent cavities forming.

In Greater Manchester's case, the network of A-class dual carriageways and motorways which has given the north-west Britain's best roads infrastructure, is akin to reinforcement rods. The cement holding all this together is local trade, which has a critical mass of local

and regional markets to feed on, in addition to rapid motorway access to national customers.

Moreover, Mr Peter Folkman, now head of North of England Ventures, did some interesting research into the development of entrepreneurship in the area when he ran

The overall picture is of a powerful private sector driving a strong local economy

the Manchester office of Investors in Industry (31).

This showed that many people who start successful, growing businesses learn their management by working in an already successful medium-sized company employing up to about 300 people. Greater Manchester has plenty of these.

North-west England already contributes more than 10 per cent currently about £80bn - of

Britain's gross domestic product, the biggest share of any region outside the south-east. This is reflected in £1.4bn of gross value added in manufacturing in 1987, the latest figures available.

Greater Manchester's share was nearly 40 per cent of that. If the added value from the Cheshire districts of Macclesfield, Congleton and Warrington is added, the share rises to nearly 50 per cent, while the five districts of north-east Lancashire - Blackburn, Burnley, Hyndburn, Rossendale and Pendle - add another 10 percentage points.

Proximity to the main conurbation or to motorways pull all of these districts well within the orbit of Manchester's influence. The rise of the city's financial and professional sector as an industry in its own right is on the back of this spread of industry and its demand for economical, local services.

The overall picture is of a powerful private sector driving a strong local economy.

Some of the industry is old, but

reconstructions in the wake of the 1980-82 recession mean that little if any is outmoded. Manchester United perches on the fringe of Trafford Park. It may have been built in the early years of this century as Europe's first industrial estate, but its modernised occupants include GEC, Ciba-Geigy, Kellogg and Procter & Gamble.

Ceresar, Gruppo Feruzzi's starch processor for the food industry, has invested more than £20m there in the last few years. Demand for industrial space from newer companies remains strong.

British Aerospace, Ferranti, GEC and Siemens are among the big players with a spread of factories in the region. Among big, influential businesses which have their headquarters in Greater Manchester or nearby are ICI Specialities, Coats Viyella, Sharp Electronics, AMEC, Granada and Simon Engineering.

Indeed, the Stockport-based Simon has deliberately used its motorway network to build its group of related, high technology,

engineering businesses across the north, the roads providing speedy physical links.

These, of course, are all among the bigger blocks in the aggregate. A glance at Henry Cooke's analyses of regional companies, however, reveals some gems among a wide range of medium-sized businesses.

They include Barry Wehmiller International, an increasingly successful manufacturer of packaging machinery for the food industry, and Bodycote International, a metals technology business run by Mr Joe Dwek which has expanded into protective clothing, safety products, packaging and textiles.

J.N. Nichols is better known by its most famous product, Vimto, the soft drink, the home market for which has enough natural growth to offset difficulties in Middle East export areas. Renold, which makes chains, gears and machine tools, has been holding up well in spite of slow international trade in its markets.

Indeed, in its published analyses, Henry Cooke is currently making many "strong hold", "hold" and "buy" recommendations to its clients as far as shares in regional companies are concerned. It is very keen on the flotation of Manchester United, but local confidence in the real industrial base appears very sound.

Financiers unveil new venture capital package

Tools for recovery

MANCHESTER-BASED FUNDS & MANAGERS

31 Charterhouse Development Capital	P. Goodwin	061-838 3331
County Natwest Ventures	S. Nellies	061-236 1100
Davenham Trust	J. Moran	061-832 8827
March Investment Fund	C. Davenport	061-832 8484
Myshall Bank	R. S. Marshall	061-872 3578
Murray Johnstone	J. Diggle	061-236 2287
N. of England Venture Managers	P. Folkman	061-236 6900
North West Regional Fund	C. Edwards	061-834 2332

black magic" in constructing their deals. Actual equity has been bought cheaply, with the bulk of the investment taking the form of high-yielding preference shares and loans. The new scheme will be more concerned with buying ordinary equity.

Since it will seek to expand the venture capital market to businesses which normally raise all their development in

the form of bank loans, the scheme's impact on the regional market is expected to be slight. This regular market will almost certainly continue to centre on management buy-outs and buy-ins, as it has increasingly in the last couple of years. The day of the large-scale, highly leveraged buyout may be over, but at the smaller end of deals under £10m the market remains active.

Mr Ian Templeton of the Manchester office of accountants Stoy Hayward, says: "We have organised four management buyouts this year, including £3m of equity finance for Davenham Trust's buyout from Burns Anderson and £15m for a division of Simon Engineering."

"Several more are in the pipeline and we are also currently looking for three £1m packages of development capital. There are hundreds of buy-outs going on but most have sunk to such a low price that they are no longer on anyone's register, since these usually start with deals above £10m."

Stoy Hayward's Manchester office has deliberately set out to secure a good fee-earning niche as a broker of venture capital deals. At the top end, its record includes arranging



31's Richardson: trial offer

venture capital for Mr Eddy Shah and for British Midland Airways.

"Our commitment includes six chartered accountants spending 70 per cent of their time on venture capital deals. Venture capital is now the only source of money available for even moderately geared businesses which want to expand. Gearing of 1.5 times equity is now considered highly lever-

aged by some banks, making it impossible to borrow more," Mr Templeton says.

Rickitt Mitchell, which Mr Peter Rickitt, its co-founder, claims to have been Britain's first corporate finance boutique, is also run from Manchester and specialises in selling businesses as well as brokering venture capital and other funding deals.

Its own local outlet is North of England Ventures, a fund which is also backed by Schroders. Mr Peter Folkman, who runs it, formerly headed 31 in Manchester. "We have a scarce commodity, which is money. There are lots of things to look at but most are very difficult to translate into deals. However, there are many very able people in the south looking to a local venture capital industry in place. It is well-loaded with money and well-staffed with experienced dealmakers."

Since good local knowledge is essential to strike a good deal, longer-term prospects are fair, however grim the short view. They would strengthen

incumbent teams wanting to do management buyouts from existing owners shedding non-core activities from their groups as recession has deepened.

Mr John Moran, director of County Natwest in Manchester, says the Manchester networks are also being tapped for another source of likely investments - insolvent companies which can be picked up cheaply and turned round with the right investment and management. "There is no shortage of equity capital," he says. "We are talking to insolvency practitioners regularly so as to identify venture capital prospects."

The difference between this recession and previous ones is that this time Manchester has a local venture capital industry in place. It is well-loaded with money and well-staffed with experienced dealmakers.

Since good local knowledge is essential to strike a good deal, longer-term prospects are fair, however grim the short view.

Ian Hamilton Fazey

Why Mercer Fraser?

Resources

Largest actuarial consulting practice in Manchester and the North West and part of one of the world's largest actuarial and consulting firms.

Range of Services

Actuarial, administration, healthcare, risk benefits, communications and financial counselling.

People

Mature commercially minded professionals.

Clients

We are the main pension consultants to about half of Manchester's top 20 companies.

Contact:

Peter Thompson,

Head of Office,

William M. Mercer Fraser Ltd,

Clarence House, Clarence Street,

Manchester M2 4DW

Tel: 061-832 5688

WILLIAM M. MERCER FRASER

A Member of BDO

Evidence of recession within the central Manchester property market is surprisingly elusive. The city's developers and chartered surveyors will acknowledge a down turn in activity, but this is described as more the readjustment of a bull market than serious decline.

The description is precise. Alone among the district locations which make up the Greater Manchester office market - second in size only to London - central Manchester has avoided the problems of oversupply.

Rental growth is the most often quoted example of the market's buoyancy. In 1988, rents were £10 a sq ft; today they are over £20 a sq ft. The figures are impressive, though the less partisan may point out that the best rents have been achieved on buildings which will not be completed for another year. Whatever the measurement, the city centre property market remains in rude good health.

The reason is micro rather than macro, concerned primarily with supply in a tiny area. Mr Ken Bishop of chartered surveyor Bernard Thorpe says that demand for space within the city centre simply outstrips the physical ability of the market to meet it.

"Those who talk about over-

supply are generally those who don't know the local market. Manchester City Centre is separate from both South Manchester and Salford Quays in the type of user it attracts," he said.

"There is a huge professional occupier base which is beginning to move into new premises as they become available. Of the 700,000 sq ft which will be completed by 1993, around half has already been let." The record rents are being set within the city's Square Half Mile, a tightly knit community bounded by John Dalton Street, Mosley Street and Cross Street which forms the commercial core. Around half of all the city centre's professional firms are based in this small area.

Studies by Manchester City Council have suggested that 50 per cent of the centre's entire 17.5m sq ft office stock is more than 10 years old. Air conditioning is the exception rather than the rule, yet the opportunities for new build are limited by architectural and engineer-

ing considerations. With a growing number of consulting professional firms operating in almost Dickensian conditions, the rewards for those developers who do manage to secure sites within the Square Half Mile can be substantial.

Earlier this year, a proposed 35,000 sq ft development by the Church Commissioners at St James's Square saw the city's financial institutions jockeying for the right to occupy.

The winner was Legal & General which bid a record £20.50 a sq ft and is now looking to sublet part of the space at £22 a sq ft.

The scarcity of other projects in this core means that every one is likely to push the market forward, as agents trade off ever higher established rentals. The most notable schemes include Barclays Bank's redevelopment of its York Street premises and a joint Church Commissioners-Barlows project which will rebuild behind the facade of a Grade 2 Listed building on John Dalton Street. Demand is the other crucial

factor. The city's accountants and lawyers have expanded considerably both through merger and organic growth. There has also been a steady stream of new arrivals, particularly in banking and insurance.

Ironically, the buoyancy of the market has itself created extra demand through an expanding property sector. In

There is a stream of new arrivals in banks and insurance

Little more than three years surveyors Chesterton has gone from a standing start to a staff of around 40. New practices and offices have been opened by London agents. Knight Frank & Rutley, St Quintin and Westhall Green and Smith have all arrived in the past 18 months.

The key lettings over the past year have mainly involved professional relocation within the city centre. The law firm of Addleshaw Sons & Latham

took 15,000 sq ft of an office scheme developed by MEPC on Cross Street, while KMPG Post Marwick McLintock snapped up a 67,000 sq ft development proposed by Guardian Royal Exchange in St James's Square. The existing KMPG building will be redevelped by Friends Provident.

Some of the demand has been mopped up by refurbishment projects, like Peel Holdings' redevelopment of the former Manchester Stock Exchange. Most, however, has been squeezed into nearby areas which agents grandly term the central business district.

Most new developments are within this district, but there are attempts to change the structural make-up of the market through the creation of a second office core. The Central Manchester Development Corporation is keen to promote this concept in the area around Great Bridgewater Street.

Historical precedence is not encouraging. In 1971, the Bank of England deliberately moved

from the core, but the property crash of 1974 left it stranded. More recently, Coopers & Lybrand moved into a new 40,000 sq ft building on Minshull Street, in the heart of the city's red light district. Tenants include Halifax Financial Services and City of Westminster Insurance.

The attention on office rental growth has overshadowed events in the retail market. Manchester is the third largest UK provincial shopping centre after Glasgow and Birmingham with total annual expenditure put at £1.5bn.

Anecdotal evidence suggests that retail trade has fallen, which in turn has led to downward pressure on premiums, but investment activity in the sector has been increasing.

Confidence in the long term future of Manchester as a regional shopping centre is underscored by the number of large projects currently on the drawing board. The most interesting is a plan to develop the city's historic Shudehill area.

This 500,000 sq ft retail development is being proposed by the three major landowners in the area: CIB, the Co-operative Wholesale Society and Bishopsgate Properties, a Robert Maxwell vehicle. The site includes Maxwell House, the former Northern headquarters of Mirror Group Newspapers.

Rickitt Mitchell & Partners Limited

Capital Advice in the North West

You don't have to go to the Square Mile to get a City view.

It's available in the North West from Rickitt Mitchell & Partners, the U.K.'s leading independent corporate financial adviser outside London.

Since the seventies, we have been advising on mergers, acquisitions, disposals, management buy-outs, venture and development capital raising, public company documents and company flotations.

It's the same capital advice that you would expect from the City, from people who know the region, understand your needs and are based in Manchester.

Corporate financial advisers with capital ideas.

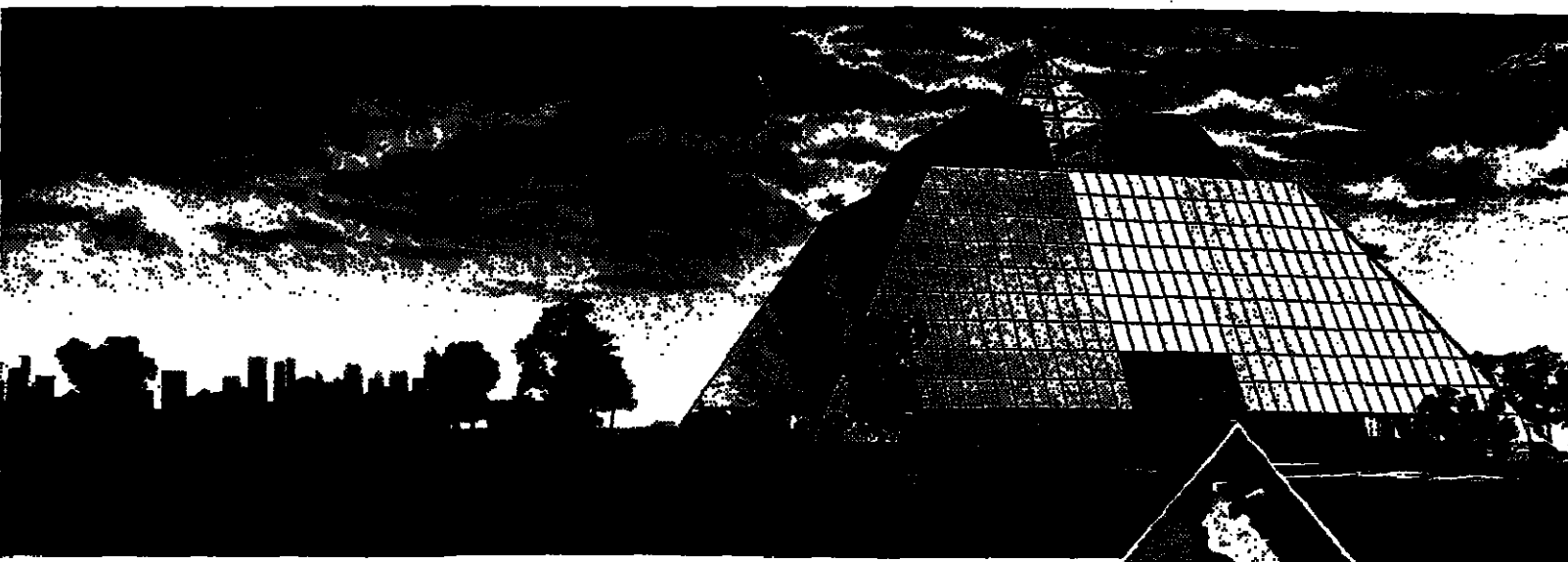
rm

Rickitt Mitchell & Partners Limited

Member of The Securities and Futures Authority

Clarence House, Clarence Street, Manchester M2 4DW Tel: 061 834 0600 Fax: 061 834 0452

CHAIRMAN'S statement



KINGS VALLEY SOUTH MANCHESTER

"The location couldn't be better. I agree, Junction 12 of the M63, ten minutes from Manchester Airport."

"But what about the building itself? Does it truly reflect our market leader status?"

"I doubt there's anything more innovative architecturally, sir. Fire multi-access raised floors. 84,000 square feet. A dramatic blue solar glass curtain wall."

"Not the sort of place for just any company, eh?"

"Exactly, Mr. Chairman!"

If the time is right for your company to make a significant corporate statement, discover Kings Valley, Stockport. Contact the letting agents for full details today.

Grimley & Co
061-834 7187

King & Co
061-236 8793

Now When You Want To Fly To The South, You Don't Have To Fly To The South.

Announcing Delta's New Daily Nonstop Service From Manchester To Atlanta.

Starting 27 June, you no longer have to fly to the South of England to fly to the southern United States. (Or any other part of North America.)

With Delta Air Lines' new nonstop service from Manchester to Atlanta, you can choose from more than 4,400 connections to over 240 cities across the States. And

since you fly Delta all the way, you only need one ticket to your final destination.

Our network, however, is only half the story.

Flying Delta is about customer service.

A claim that's not just pie in the sky.

It's genuinely different, more helpful and more friendly.

It's been reflected in our service from London for the past thirteen years

and the reason we've been number one in passenger satisfaction among all of the major U.S. airlines for the past seven-teen years.*

If you'd like to make a reservation or to find out more about Delta's low introductory fares to the States, see your Travel Agent.

Or call Delta in Manchester on 0800 414 767.


©1991 Delta Air Lines, Inc. *Based on consumer complaint statistics compiled by the U.S. Department of Transportation.

GREATER MANCHESTER 6

SALFORD QUAYS

On the waterfront

IT IS tempting to compare Salford Quays in Manchester with London's Docklands. Here was an area of derelict old docks. The infrastructure and housing was developed in the 1980s, and now a lot of office space is being rushed up while the land keeps its highly advantageous enterprise zone status.

This office space could be surplus to requirements for the foreseeable future not just because of the recession but because, as in the City of London, financial and service companies in Manchester are reluctant to move out of established office areas despite high rents and the fact that the alternatives are just down the road in London. The City is shown as the square mile. In Manchester, the core area is just over half a square mile.

Three developments, Exchange Quay, the Anchorage and Harbour City, are about to add 10 million sq ft of office space to the existing stock.

Before the recession the take-up of office space in Greater Manchester was about 500,000 sq ft a year. At the moment, new lettings are not reaching anything like this level.

It is easy to compare Docklands and Salford Quays, but the temptation should be avoided for several reasons. First, there is the question of scale. Salford is only talking about 10 million sq ft. While these developments might influence what is built or is not built elsewhere in Manchester over the next few years, the buildings in Salford are probably not more than the market will bear. Even if one includes developments in Trafford Park across the canal from Salford there is probably no more than 20 million sq ft of office space or 10 million sq ft of light industrial property due to come on to the market.

Exchange Quay, while physically in Salford, is in the area covered by the Trafford Park Development Corporation.

In London, if Broadgate in Liverpool Street and the developments at Kings Cross are added to the buildings in Docklands one has tens of millions of sq ft looking for tenants.

There is also a limit to how much new office space can be built in the middle of Manchester. The core was redeveloped only in the 1970s. There is central Manchester, immediately to the south of the core area.

But much of this district consists of old cotton warehouses and other listed buildings which do not make ideal high technology offices.

Mr John Glester, the chief executive of the Central Manchester Development Corporation, estimates that by the mid 1990s some 400,000 sq ft of new or refurbished office space could be developed.

A third difference is that Salford Quays do not suffer the problems of access bedeviling the London development. Salford is less than 10 minutes by road from the heart of Man-



Canal-side construction site: a lot more space is available

chester most times of the day and only minutes from the motorways and the airport.

The quays are just a stone's throw from Trafford Park, one of the largest industrial estates in the country. It is currently being regenerated by an Urban Development Corporation. Most companies on the estate are industrial or high technology. The new office space will complement the industry already in Trafford Park.

The developers of the new office blocks expect that the

A derelict area has been revived with only a modicum of government money

space will be let to concerns not only from Manchester but from around the country and overseas.

Charter Group, the developer of Exchange Quay, is so confident that it has given a rent guarantee of £100 a sq ft to the owners until 1998. Because of the tax allowances on enterprise zone schemes, the development at Exchange Quay has been sold to a trust.

These enterprise zone trusts can often have thousands of shareholders. In some respects they work like business expansion schemes. For example, the developer is relieved from the need for a huge bank loan and is therefore not obliged to pre-let or find tenants immediately. The reason for building Exchange Quay in the middle of a recession is that the enterprise zone status will come to an end in August of this year.

The new offices add a new chapter to what has already been a remarkable revival of Salford Quays. The story probably started in 1981. The quays were then very derelict, the canal was little used and the water was polluted. The land was degraded and there was little power or proper road access.

The Salford City Council had wanted to bring the Quays to life, but developers said the area was too far gone to be restored without large infusions of public money. Government urban development cor-

porations were only just starting and, for various reasons, Salford Quays did not qualify for their aid. The Council nevertheless bought a large part of the quays - 160 acres of land and some water - from the Manchester Ship Canal Company for £1.5m.

Although there was no development corporation, there was some government money available in the form of urban aid and reclamation grants. (Today this aid would all be wrapped in a city grant.) To unlock this money the council struck a deal with Mr Ted Hagan, a local developer with a reputation for tackling difficult sites.

Mr Hagan and his company, Urban Waterside, were the catalysts which rejuvenated the Quays. It was agreed that if he could raise £9m in private development money, he would be given nearly 30 acres of the land at a peppercorn price.

Mr Hagan now chuckles in recalling that the council may have doubted that he could ever raise this amount and assumed that he would only generate enough, say £4m to £5m, to trigger government grants. In the event, Mr Hagan received the commitments, and a 160 room Copthorne Hotel and a multi-screen Cannon cinema complex now stand on his land where he secured the freehold. He has also built 100 homes and developed the waterside. The council and the Ship Canal Company have also built homes and put up factories and offices.

But the revival of the quays is not yet completed. Mr Hagan still has 3.5 acres of Trafford Road frontage on which he wants to build three floors of shopping. Eventually a Metrolink station will go in at the ground floor level.

The Canal Company and the city council still have land available. Salford Quays is well advanced in becoming an integrated, as well as an architecturally attractive waterside development. A decade ago there was severe dereliction. The area has been brought back to life with a modicum of government money.

Stewart Dalby

THE building of the light transit railway system known as Metrolink is one more element in the drive to regenerate the heart of Manchester.

Manchester is a small city within a sprawling conurbation. It probably takes less than three quarters of an hour to walk across the centre depending on how you define it, yet the greater Manchester area with its 10 districts has a population of 2.5m.

As with other old towns and areas such as the East End of London and the docks of Liverpool, the centre of Manchester underwent a depopulation and decline as old industries withered and died.

The beautiful but faded and empty warehouses around the Rochdale Canal bear testimony to the days when Manchester was an epicentre of the cotton industry. For the time being, they continue to give an impression of dereliction.

In 1951, central Manchester had a working population of 200,000, by 1971 this was down to 100,000 as factories and businesses closed and companies and people moved out to the suburbs and new towns. It has remained static at around this level ever since.

It is difficult to get precise numbers of those living in the central districts. Transport authorities estimate some 50,000 journeys are made into Manchester every day. This would mean a resident population of between 50,000 and 75,000, but it would depend on the definition of the centre.

Mr John Glester, the chief executive of the Central Manchester Development Corporation, reckons that when the body was set up in 1988 only 80 people lived in the area under its remit.

This area comprises 470 acres around the Rochdale Canal. It has 90 listed buildings including some of the former cotton warehouses. The CMDC ballpark does not encompass the core business district around King Street. It is immediately to the south and west of this.

It does, though, impinge on sites and buildings considered to be the geographical and spiritual heart of Manchester such as the G-Mex exhibition centre which was the old Central Station, the Central Library and the ornate town hall on Albert Square with its stern-looking statue of the great Victorian prime minister, Lord Palmerston. The John Rylands Library in Deansgate, built just before the turn of the last century, is considered one of the finest examples of modern Gothic in Europe.



THEN AND NOW: Pre-war Manchester by night (left) and part of today's skyline with the Exchange Building by the Canal (above)

Stewart Dalby describes the resuscitation of central Manchester

Heart beat grows stronger

The CMDC has become the focus of attempts by both the government and the city authorities to revive central Manchester. Like the other urban development corporations the idea is that government money spent on improving the environment and infrastructure as well as aiding developers will lever a greater multiple of investment from the private sector.

The CMDC is unusual in that not only is it the smallest of the UDCs - it is the only purely city centre one. It does not have railway yards or derelict docks to restore. Its budget is thus comparatively modest compared with, say, London's Docklands. It was originally thought the CMDC would be given some £55m over its five year life and generate more than £200m of private sector investment.

More recently the CMDC has suggested to the government that with spending of around £70m to £90m from the public sector and some £500m, or even over time £1bn of private sector money could be forthcoming. This last, £1bn figure now looks a trifle optimistic given the recession. But so far the corporation has spent £30m and has seen £200m either spent or firmly committed, so its original target has been reached, more or less.

In a sense the revival of central Manchester is underway before the development corporation got into its stride. In between the core business district and central Manchester is a bustling Chinatown. It is alive by day with spice shops and banks and cultural cen-

tres, and colourful by night with all manner of ethnic restaurants.

The Palace Theatre in Oxford Street and the Opera House have been rescued and are thriving. The G-Mex centre can seat 10,000 and was recently host to sell-out concerts by Luciano Pavarotti and Paul Simon. Central Manches-

There is often an overall gain from prestige projects constructed at a loss

ter has developed a home grown rock music industry in the past decade, a sort of echo of Liverpool in the 1960s. There are a number of recording studios and clubs. It is unfortunate that the positive image radiating from the music scene has recently been overshadowed by unsavoury publicity about drugs.

Granada television has developed its studio visits to the point where some 750,000 walked around Coronation Street, the set of one of its most famous programmes, in the past year.

To these cultural and artistic strings the CMDC has tried to add a sense of community and civic pride. A lot of money has been spent by the CMDC on cleaning up the canals and brightening up the walks along the canals. Some of the warehouses have been refurbished as homes and offices. Lancaster House, for example, has been transformed into 72 low cost flats for rent. Chestnut House, on the other hand, has

been made into 76 executive apartments. Piccadilly Village will have 125 new homes as well as shops and offices. Granby village will have 211 flats.

In all, around 500 homes - some for rent and the others being offered for a whole range of prices - have shown the latent demand for city centre homes. Mr Glester estimates that at the end of the day there could be 1,500 homes in the CMDCs area, with a population of around 5,000.

The residents will undoubtedly bring added life to the area. There is a feeling, though, that in order to bring about a full revival of a once prosperous city it must have a centrepiece on which people can focus.

Birmingham has just opened its International Convention Centre, which is also home to its increasingly well-known symphony orchestra. Glasgow has a concert hall. Cardiff hopes to build an opera house. Brighton has long had a conference centre.

Often these prestige projects are built at a loss (in the sense that they never recover their capital costs) but the gain comes from profitable buildings all around them, like hotels, shops and offices. Manchester, home of the famous Halle orchestra which currently performs at the Free Trade Hall, has decided on a 2,400 seater concert hall.

The new concert hall, to be built next to the Free Trade Hall, would cost around £30m to £40m and would be funded almost entirely from the public purse. The city council would

put in the land, which it owns, as its contribution at something like £10m to £15m. This would trigger cash from the EC Regional Development Fund and the UDC would chip in with a city grant of, say, £10m. The builders, Besser, would make profits from the Great Bridgewater initiative that would surround the concert hall. This would be a £110m scheme or series of schemes including 250,000 sq ft of office space, housing, leisure facilities and the re-construction of a canal basin.

The Bridgewater Initiative, named after a main thoroughfare in the area, now looks certain to go ahead.

Another prestige development, Merlin's plan to develop the Great Northern Warehouse opposite G-Mex into a festival marketplace, at a cost of £100m, seems temporarily to have fallen out of bed.

A third showpiece scheme, the Grand Island development on the British Gas Gaythorn site, is definitely proceeding and should be completed by 1992 at a cost of £25m. This is an office building which will house 600 employees of the British Council which is moving to Manchester.

The CMDC and other local businessmen are delighted at capturing such a high profile relocation. Getting such well known semi-public bodies to move to Manchester shows, as does the Metrolink, the international airport, the inner city regeneration and the aspirations to host the Olympic games that Manchester is embarked on a renaissance as a great city.

TRAFFORD PARK INDUSTRIAL ESTATE

Factories come first

TRAFFORD PARK claims to be Britain's first industrial estate: the first factories were built there in 1896, Manchester Ship Canal in 1896.

By the Second World War, 75,000 people worked in Trafford Park and it was thought to be the largest industrial estate in Europe.

It has since declined. By the beginning of the 1980s Trafford Park faced big problems. Fewer than 25,000 people were employed there. Although communications had improved outside, the roads and railway inside the estate were in need of repair. Not only was new investment not forthcoming, but companies were leaving because of the ageing and deteriorating environment. It was feared that some of the well known concerns with which Trafford Park had become associated - Kellogg's, Ciba-Geigy, GEC - would look elsewhere.

The Trafford council was aware of the problems but lacked resources to tackle them. Eventually the council got together with a number of local manufacturers and in the mid 1980s pressure was put on the government to set up a development corporation.

This was achieved in 1987. The corporation covers 3,000 acres and includes a non-contiguous 250 acre site at Irlam, which used to be a steel works. The UDC was originally given a £160m budget over 10 years.

It was hoped that this would generate at least £500m of private sector investment and create 16,000 new jobs.

Mr Michael Shields, the chief executive of the UDC, estimates that by the end of the 10 years around £200m will have been spent and that in the long term about £1bn of private sector money could be invested.

So far the corporation's chief achievement has been to arrest the decline. Since the UDC was set up some 200 new companies, including small ones employing no more than 50 people, have been set up. There are now just under 1,000 companies in area. More than 2,000 new jobs have been created taking the total employed there to more than 27,000.

This has been due partly to new factory building and partly to promotion of what is on offer. Trafford Park is near several motorways and the international airport. There is a skilled workforce in a large population base, and Manchester claims to have the largest university campus in Europe.

The corporation has set up various training schemes for new small companies arriving at Trafford Park. The revival has also been helped by the fact that part of the corporation's area was designated an enterprise zone, where companies could receive rates holidays and tax advantages when building offices or factories. Most of the enterprise zone

land has now been taken up.

Much of the money spent so far has been in improving the environment and ending the dereliction. Trees have been planted and roads and buildings have been refurbished.

But major projects are still in the pipeline. For example, the corporation originally estimated that it would spend half its budget on improving communications and infrastructure.

The centrepiece is to be a dualled road across the ship canal linking the M602 and thus the M62 in the north with the A56 and the M56 and M6 to the south.

But progress has been impeded by the fragmented land ownership in Trafford Park, which has contributed to the estate's decline. Multiple ownership made it difficult to establish new greenfield sites.

To build a major road through the middle of the estate has meant compulsory purchase orders and time consuming planning inquiries. Permission has now been obtained, however, and the road will be built.

It is clearly needed. Access from Manchester is at present across a single bridge which becomes frequently clogged.

The difficulties of land assembly have also meant problems on two of the three major sites earmarked for development. Trafford Wharf side and the Village. (A third,

Irlam, does not have such problems.)

At the Village, the heart of Trafford Park, the aim is to redesign the area to meet the needs of small and expanding businesses. This 770,000 sq ft development will provide shops, cafes, pubs, banks, small industrial units, managed workspace and a business services centre. But progress has been slow because of the lengthy compulsory purchase procedures.

Along the Wharfside area which runs parallel with the road and canal opposite Salford Quays, the land has been easier to put together. There

the Ship Canal Company is putting final touches to a 77,000 sq ft office development called Quay West and to Samuel Platt's restaurant and public house.

One day there may be more than 2m sq ft of commercial and industrial floorspace along the canal. The recession, however, has led the corporation to take a more cautious approach. Instead of developing all the canal frontage, it plans to develop parcels of land with owner occupiers. Trafford Park will be regenerated but not as soon as once expected.

Stewart Dalby

WHEN LOOKING FOR
INTERNATIONAL
LEGAL ADVICE IN
MANCHESTER
IT PAYS TO LOOK
AT A LOCAL
PRACTICE.



ALSOP WILKINSON

INTERNATIONAL SOLICITORS
WITH A CLEAR FOCUS ON THE NORTH WEST

MANCHESTER LIVERPOOL BRUSSELS
LONDON HONG KONG NEW YORK

Associates in Washington, Los Angeles, Houston, Paris, Gairn, Kuwait.

EUROPA

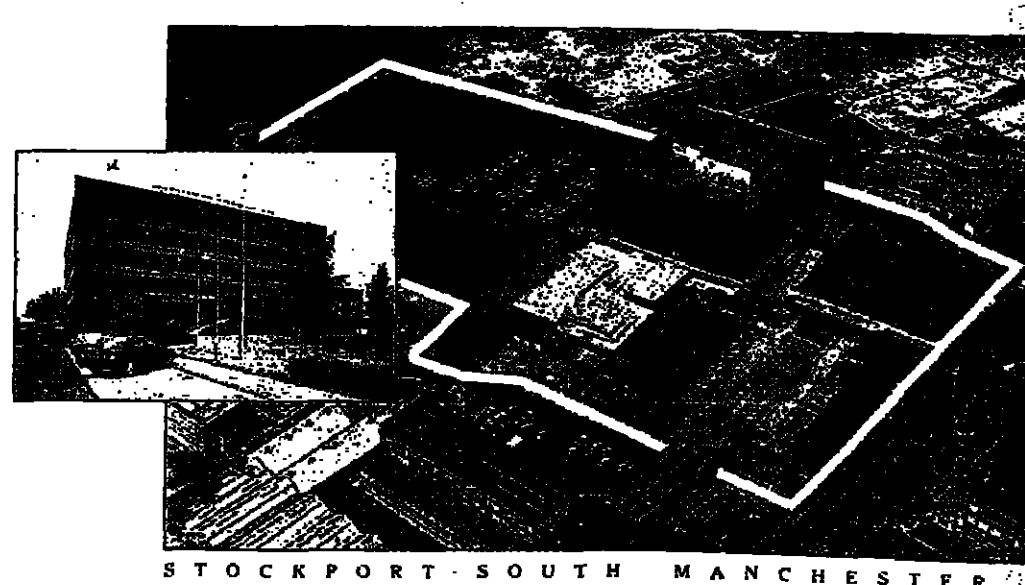
HOUSE
EUROPE
BUSINESS
PARK

176,000 sq ft

A 7.2 ACRE SITE
WITH DEVELOPMENT/
REFURBISHMENT
POTENTIAL

LAMBERT
SMITH
HAMPTON

061 228 6411



STOCKPORT - SOUTH MANCHESTER

April 1991

GREATER MANCHESTER 7

MANCHESTER'S answer to the City of London is its "square mile": a big, gaily-patched network of old streets between the Town Hall and Piccadilly Gardens.

It may seem pretentious to compare itself with the capital's square mile, but in regional terms the point is a fair one, as Mr John Moran explains.

"This place works by people being able to walk round the corner and do deals. You can call a lawyer or accountant on the phone and be in his office in only minutes, doing business," he says.

Mr Moran runs County Natwest in Manchester. The merchant bank has been operating there for 20 years. It still has 15 staff, just as it had a year ago, so people have still been walking round corners to do deals even in recession.

Of course, the deals are generally smaller than in London, but this also fits the character of Manchester, which is not a big city. It has developed its niche and is managing it well. Increasingly, services only London used to provide are available locally, usually at about half the price.

It is a message that the Manchester Financial and Professional Forum hopes to hammer home locally, nationally and abroad as much as before.

The forum has this year taken a quantum leap in profile. It was formed five years ago to try to pull together the strands of what was then still an emergent financial and professional services sector. All the professions were represented and there were many famous firms, but coherence was lacking.

London's Big Bang and its increasing internationalisation suddenly made the yield from a lot of small regional business too low to bother with. All of Britain's regional centres benefited, but few more closely with inward, the north-west's inward investment agency, and the urban development corporations to use Manchester's emergence as a stand-alone financial centre as a selling point for attracting relocations.

The forum did this in a rather gentle way but has suddenly grown muscles. Before, it was run voluntarily, "on the side", by such heavyweights as Mr Alan Watson, the agent for the Bank of England, and Mr Tony Smith, one of Barclays' senior managers.

The big change came last November when Mr David Baker retired as Mr Watson's deputy at the Bank of England and became the Forum part-time administrator. Subscriptions have been raised from just a year to £500 in order to pay Mr Baker and provide funds to do something.

He operates from the offices of Manchester Chamber of Commerce and Industry. "It's not that the person is important except to act as a link," he says. "My role is one of enabling to help to properly harness the time that



THEN AND NOW: More than half a century separates these contrasting views of Manchester's commercial centre

Financial professionals find strength in unity

A forum with muscles

people are able to give, to make sure that contributing to the forum's work does not become a burden for any individual."

The sole candidate to be the forum's next chairman is Mr Lionel Freedman, senior partner of solicitors Alexander Tatham. He says this self-appointment underlines Mr Baker's value because his former role at the Bank gave him almost unmatched knowledge of the financial and professional community in Manchester. The forum will now work more closely with inward, the north-west's inward investment agency, and the urban development corporations to use Manchester's emergence as a stand-alone financial centre as a selling point for attracting relocations.

The 90 corporate or institutional members who pay the forum's bills will provide any examples needed of what is on offer. Five professional bodies are members - representing accountants, lawyers, stockbrokers, actuaries and surveyors.

No sector could be said to be in any way weak with some providing probably surprising examples of Manchester's strength. Hongkong bank, for example, now does as much work in Manchester as in London. It set up in Manchester 16 years ago because of the area's history and culture in textiles and now claims to be the city's biggest international bank.

Even if local textile manufacturing has declined, the north-west still remains Britain's biggest import centre for textiles because of trading know-how - most of the world's cotton is still traded under legally binding Liverpool rules, for example.

On the back of this, Hongkong Bank has 90 staff, five more than last year, providing international banking services, trade finance and treasury and hedging facilities for the likes of Littlewoods and Gratian.

"We are probably now the biggest international trade organisation outside London," says Mr Bernard Payne, the manager. "Last year, we did £100-plus out of this office."

Manchester has nearly 60 licensed banks, ranging from clearers to international operations such as Sunwa and Fujit. A locally-grown newcomer is Davenham Trust, a management buyout from the distressed Burns Anderson financial services group.

Mr Colin Davenport, the managing director, used to run the large Manchester branch of ABN, the Netherlands bank, which now provides one of Davenham's lines of credit. "We see ourselves as a small merchant banking operation with a role to play among smaller businesses," Mr Davenport says.

Apart from County Natwest, large merchant banking operations include BZW and Rothschilds - the latter's

most recent piece of ingenuity being the Peel Holdings' purchase of Manchester Ship Canal from Largs, the family business of Mr John Whitaker, Peel's chairman.

Stockbroking remains profitable, according to Mr David Adams of Henry Cooke Lumsden, which has £1.5bn "under influence". Allied Provincial has just moved its marketing department to Manchester from Leeds under the former northern Stock Exchange chief Mrs Ann Green. She says that half of the business's 65,000 private clients have dealt at least once in the last six months.

Of the other professions, all the leading firms of accountants are present in force, many with a wide range of consultancy services also on offer. Greater Manchester also has a strong base of actuaries.

Not everything is rosy. Edington, Henry Cooke group's merchant bank, went into administration last month because of too many eggs in its deposits basket from nervous local authorities, most of which withdrew at once.

Kleinwerts, which had a representative office in Manchester, recently called it a day. But generally Mr Baker believes that the forum has a very strong, positive story to tell.

Ian Hamilton Fazey

AIRPORT-RELATED PROPERTY

Spin-off for the developers

MANCHESTER airport has always attracted corporate office users, but until the 1980s they tended to be confined either to industrial estates or to small stand alone offices built in vast quantities by local developers. Most tenants went to the salubrious North Cheshire suburbs of Wilmslow and Alderley Edge, creating the so called "Golden Triangle".

Today, the airport is the most important influence on local property development. The potential is immense, yet there is a feeling that the market has not taken full advantage. The annual take up of space in South Manchester is around 500,000 sq ft, from companies such as Olivet, Thorne EMI, Sun Microsystems and IBM. Until 1988 there was not a single modern business park close to the airport.

The lack of any common strategic planning policy between Manchester, Trafford, Stockport and Macclesfield, the authorities with most to gain from airport related development, has meant that most new projects have been on infill sites. Anything over 50,000 sq ft is marketed as a "business park".

The supply side has lagged behind demand to an alarming extent and big space users have had to build for themselves. Refuge Assurance decamped from its landmark city centre building, designed by Alfred Waterhouse, to a greenfield site in Wilmslow, while Barclays Bank went to Knutsford and McCann Erickson to a former Manor

House in Prestbury. Siemens, which wanted 350,000 sq ft for its northern headquarters, has just completed a stand alone building at Didsbury, having decided that there was nothing remotely suitable on the market.

Developers who have built to demand have enjoyed considerable success. The prime example is the Concord Business Park in Wythenshawe, a 280,000 sq ft project by Birmingham-based St Modwen.

The developments was pre-let to British Telecom and Ferranti and then sold to Osborn Investments for £26m. Ken Knott of Manchester based Amec Properties acknowledges that the supply side of the market has not reacted to demand quickly enough, but says that developers cannot take all the blame.

Some attempts are being made to remedy this. Ringway Developments, a public and private sector owned company, has been set up to exploit the development potential of the airport. The three private sector partners, Peel

Holdings, Amec and CJS, own 51 per cent of the equity, while the rest is held by the 10 Greater Manchester boroughs through their ownership of Manchester Airport.

Ringway Developments is now on site with the Manchester Business Park, the first scheme in South Manchester which can justifiably use the business park title. The project, at Wythenshawe, required close co-operation with Manchester City Council to assemble the land.

A planning application for a second business park in the area was submitted this month by Capital and Counties. It is proposing a 500,000 sq ft park on a 68 acre site at the Cheadle Royal Hospital in Stockport.

In a sense, both schemes are reactive and the problem of capitalising on the strategic long term importance of the airport remains. Site availability is the key issue. Ken Knott argues that the preparation of Unitary Development Plans allows local authorities a unique

opportunity to look beyond immediate needs. Amec Properties, with Scottish Life Assurance, has emerged with an imaginative scheme to build a 350 acre country park estate dedicated to research and development.

The project is aimed specifically at a handful of technology led multi-national corporations and formal links with the city's universities will be offered to potential tenants. The proximity of the airport, a one minute drive away, is the major selling point.

The scheme will provide some of the best corporate accommodation in Europe, but it faces one major difficulty: Davenport Green is part of the Greater Manchester green belt.

The developers are now lobbying Trafford Council to have the site taken out of the green belt as part of the borough's UDP. In return they are offering to create a Charitable Trust which in effect donates the agricultural estate to the council.

For Trafford Councilors the political consequences of allowing development may be too great to contemplate, but support for the scheme from organisations like the Central Manchester Development Corporation and Inward, the North West Inward Investment agency, suggests that a wider perspective may be needed if the region is to capitalise on the long term benefits of airport expansion.

Martin Regan

Solicitors mount fee challenge to London

Legal bonanza

QUESTION: If something costs £140 in one place but £280 in another, is the customer who chooses the cheaper price really getting a bargain?

ANSWER: It depends on the match of quality and quantity of what is on offer in the two places.

The £140 figure is a typical hourly rate for a partner's time at the Manchester law firm of Addleshaw Sons & Latham. The £280 price is that for a London solicitor which Addleshaw knows well.

Mr Paul Lee, managing partner and chairman of the Addleshaw executive board, says that Manchester advice for corporate clients is now as good as London's.

Moreover, London firms attempting to keep prices down may well provide a less costly, less experienced solicitor to do most of the work. If the client visits London sporadically, this person may change between visits; if the client spends a good deal of time in London, there is the cost of travel, hotels and time away from base to take into account.

"If you think that a firm in Manchester is as good as a firm in London, you are stupid to go to London for your advice," Mr Lee says bluntly.

In our experience clients need continuity and they usually want a team. They want to know three or four people who are each familiar with their business. We have tried to make sure that at least two partners always know the work of a particular client with supporting, qualified staff always available."

The message seems to be getting through to the market place. Addleshaw had 19 partners in 1988 and 27 other fee earners in a total staff of 121. Today there are 35 partners, 50 other fee earners and 241 employed in the firm.

The turnover of the firm has been growing rapidly as a result, Mr Lee will not say by how much, but few in Manchester would be surprised if Addleshaw were not heading for more than £10m in its current financial year.

What makes this all the more remarkable, however, is that Addleshaw is no isolated example. The legal services market in Manchester is everywhere in a state of almost frenetic, unplanned growth.

What was until recently thought to be a gap in the city's network of financial and professional services and legal donkey work back to Manchester where overheads are lower.

Mr Tattam believes that a critical mass has now been attained in Manchester that will help attract work into the city from London, he says.

"The Street brothers point out that Manchester firms are also winning market share in London itself, undercutting London competitors on their own patch and bringing the back legal donkey work back to Manchester where overheads are lower."

This will enable the profession to feed on itself and grow even more, with no need for ambitious young lawyers ever to move to London for experience.

"There is now a good base of strong corporate firms in Manchester. The network of professional services has grown dramatically. There has been a big movement of clients out of

Pearson. At Chaffs Street, the brothers John and Robert Street are still well short of the prime of life.

Chaffs Street is almost a start-up business its own right. In 1983 it spun out of the six-office Stockport firm of Harold Chaffs & Co with three partners and now has nine. The firm has 22 lawyers in all and uses high technology to keep down its supporting staff to 18.

This tight control of overheads has been achieved despite rapid organic growth that has seen turnover rise annually by more than 45 per cent for the last three years.

The firm has not just attracted notice, but transfer of an ex-employee.



Paul Lee: why travel south?

Mr Mawer is another merger product - formed by Manchester's Mawer combining forces with Lace's, one of Liverpool's more experienced commercial law firms, and so pulling a significant part of north-west corporate business into the Manchester hinterland. Meanwhile, Halliwell Landau, which was established in Manchester in 1975, is proving its innovative flair with direct mail marketing of its latest intellectual property service to industry and commerce.

Its 14 partners and 101 staff handled 35 deals involving considerations totalling more than £500,000 last year, demonstrating the sort of productivity that a medium-sized firm can now attain in Manchester.

Such attractions last year helped persuade Davies Arnold Cooper to become the first London firm to colonise Manchester by taking over the locally based Maurice Ruben Clare.

"London lawyers at Manchester prices" is the slogan that trips readily off the tongue of the energetic Mr Jackson, who had himself emigrated to the Manchester firm a few years ago.

"I think it's fair to say that I am one of those who thought the north began at Watford," he admits. "But I soon discovered the region's quality of life and superb communications."

Such attractions have just persuaded a northwardly mobile banking lawyer from London to Manchester rather than Leeds. Mr Jackson thinks this is a definite sign of the improving quality and prospects of the law as a profession in Manchester.

Ian Hamilton Fazey

ADDLESHAW SONS & LATHAM

SOLICITORS

We will fit together the pieces to provide a complete legal service.

THE NORTON ROSE GROUP

DENNIS HOUSE, MARSDEN STREET, MANCHESTER M2 1JD.
TEL: 061 832 5994, FAX: 061 832 2250.

Some cats are better equipped for the hunt



In a world where real success depends on the tracking down and maximisation of opportunities, your choice of lawyer is vital.

As the first national commercial law firm and the largest outside London, Dibb Lupton Broomhead and Prior is a powerful legal ally.

We offer strength and expertise across the spectrum of commercial law.

For an informal discussion of our services, call Nigel Dickson on 061 839 2266.

**DIBB LUPTON
BROOMHEAD
and PRIOR**
SOLICITORS

legal strength in depth

Carlton House, 18 Albert Square, Manchester M2 5PG
Tel: 061 839 2266, Fax: 061 839 4469
MANCHESTER LONDON LEEDS SHEFFIELD BRADFORD

ON YOUR DOORSTEP

at Warrington Centre Park

A unique 73 acre business park offering outstanding facilities:

- Convenient for M6, M56 and M62
- Close to Manchester International Airport
- Adjacent to main line BR Station
- On site hotel facilities



- High quality flexible office accommodation
- Walking distance from Town Centre
- Extensive hard and soft landscaping
- Golf driving range

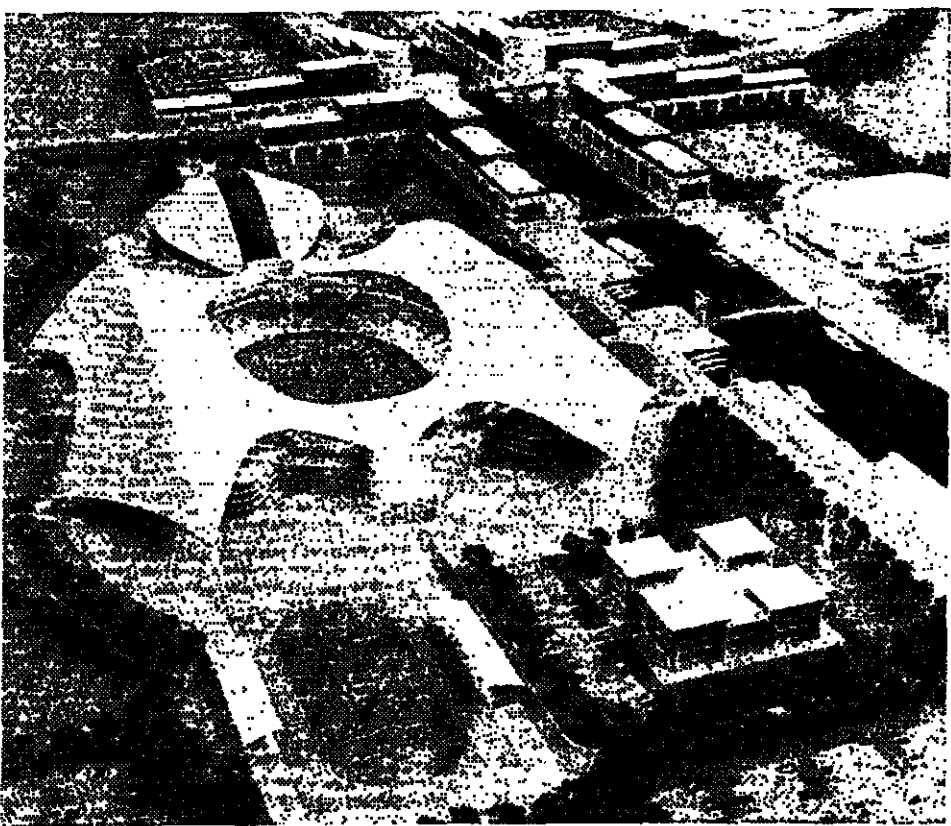
Let us show you all these facilities at first hand and how Centre Park can benefit your business. For more information contact:

Eileen Bilton
PARTNER
(0925) 447700

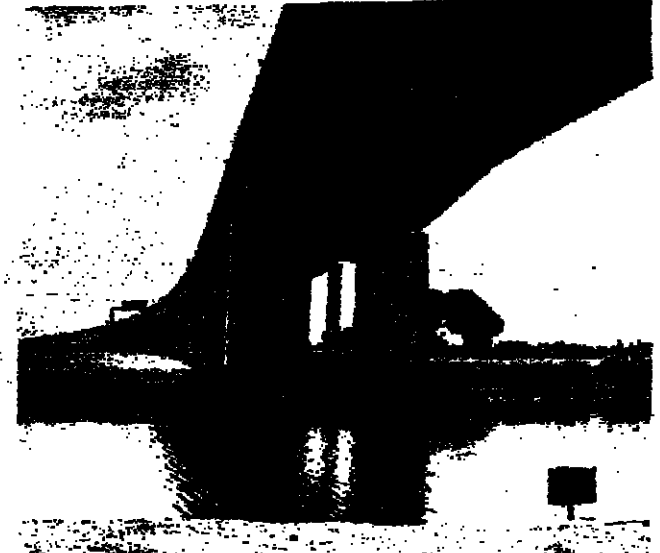


Grimley J R Ewe
961-834 7187

GREATER MANCHESTER 8



Encouraged by the Princess Royal (right) and others, Greater Manchester hopes that its proposed Olympics centre (left) will become a living reality



The M63 bridge over the canal: focus of the contest

SHIP CANAL COMPANY

Battle for the golden acres

JOHN WHITTAKER, the northern developer who chairs Peel Holdings, is about to start the last mile towards his six-year-old goal of unlocking the land and property assets of the Manchester Ship Canal Company, which Peel now almost controls.

Actually it is a mile-and-a-quarter, most of it over the daunting structure of Barton Bridge, which carries the M63 motorway at a height of more than 100 feet above the canal at Barton Cross in Greater Manchester. Lodged in the south-east corner of the cross, at Dimpington on the edge of Trafford Park, are 300 acres of greenfield development land owned by the canal company.

This was the prize for which the bitter takeover battle for the canal was fought by Mr Whittaker in 1985-87. Technically, he won, but final victory remains elusive.

The site is perfect for a regional shopping and leisure centre. The one Mr Whittaker wants to build would cost about £150m and would live off up to 100,000 people within an hour's drive. The government stalled on planning permission last month but will let him build it if he spends about £15m on widening Barton Bridge to head off the traffic problems the centre would otherwise cause.

Only one thing stands in Mr Whittaker's way - the hon. Nicholas Berry, who is also a property developer and the principal minority shareholder in the canal. If there is not animosity between the men, there is certainly a palpable tension and edge. "There is no way we could or would ever work together," Mr Berry told me last month.

It is the stuff of soap opera. Both men are approaching middle-aged prime, but are very different. Mr Whittaker is

Parliament must approve changes in the use of assets

a self-made property prince of the Thatcher era. He talks Lancashire, wears Union Jack ties, refuses interviews because of shyness and believes in managerial teamwork based on what he learned playing rugby for Bury and Wyke - though what the skipper says, of course, goes.

Mr Berry is the son of Lord Hartwell. His playing fields were those of Eton. Christ Church College, Oxford, followed. He is gregarious, charming and always acts so as to understate the social superiority conferred by birth. He talks with the easy, unforced, upper-class drawl of the British establishment and is the gentleman to Mr Whittaker's player. Each is tremendously likeable, they just do not like each other.

The roots of conflict go back to the takeover battle and Mr Whittaker's tactics. The canal company, with its statutory navigational burdens, was not the sort people thought ripe for takeover.

However, Mr Whittaker - then a rising but still relatively small property developer who had begun by buying old red-brick northern mills and doing them up - had spotted three things about the company. It had about 6,000 acres of exploitable land; its management seemed asleep; and there was a back-door way to win control.

The company's 8m shares

were divided equally between ordinary and preference stock. The latter shares were unpopular because they offered investors little benefit, but they carried equal voting rights in the ordinarys. From 1985 onwards, Mr Whittaker started buying them cheaply, along with any ordinary shares he could also obtain.

By the time the ship canal management woke up to what was happening it was too late. Mr Berry, a significant shareholder who was then chairman of Harrop, the publisher, eventually came in as chairman to lead the incumbent management's last stand. But when the smoke cleared, Mr Whittaker had half the ordinary stock and more than 80 per cent of the preference shares, amounting to 66 per cent of voting rights.

He had bought through Highams, an industrial textile business he had acquired with its mill. Soon he passed on the stock to Great Hey, an investment vehicle owned by his private family company, Largs. This is where he does most of his business: Peel Holdings, the quoted property company he half-owns, is the public window through which the market can largely watch him at work.

With the canal's ordinary shares trading at more than twice the offer price of £7, those who had not sold to Highams decided to hang on. They believed Mr Whittaker had won cheaply because the Dimpington site had been undervalued.

Mr Berry, now the largest personal shareholder with 700,000 ordinaries and most of the preference shares not owned by Mr Whittaker's interests, has held them together - an alliance of pension funds and institutions, plus 2,000 small shareholders organised by Mr Graham Elliott, an accountant and a minister of Greater Manchester's Conservative Party.

To do anything significant with the canal's assets Mr Whittaker needs a Harbour Revision Order from Parliament to change the company's articles, as well as separate 75 per cent majorities of preference and ordinary shareholders. Mr Berry has enough

shares of his own and proxies to block him.

Great Hey has made several offers, building to £20 per share plus £5 deferred premium for Dimpington, if developed earlier this year. Mr Berry would have settled for a £10 premium but suspects that the heavily borrowed Largs group did not have the resources, given the recession, to guarantee it.

Last month, Peel announced that Largs intends to sell its 66 per cent stake in the canal company to Peel for £75m in cash and paper, bolstering Peel's sagging balance sheet and reducing gearing so as not to breach banking covenants.

Peel, still strapped by its £304m acquisition of London Shop in 1989, must now exploit the ship canal's land assets to maintain stock market confidence, and acknowledged this when announcing the deal. Mr Berry now sniffs a chance to break the stand-off between himself and Mr Whittaker.

For the first time, he says that something other than a cash deal might be considered. An exchange of portfolios with Barlows, the Chester-based quoted property investment company chaired by Mr Berry offers possibilities, although he refuses to contemplate partnerships or joint ventures with Mr Whittaker.

Splitting ship canal property assets from the increasingly successful and profitable port operations at Ellesmere Port and Runcorn might offer one way out, with the port remaining quoted in its own right.

Another approach might involve a deferred premium for Dimpington based on a future and continuing share of rental values there. Mr Whittaker and his camp say they are always willing to talk. First, however, there is that last mile-and-a-quarter to travel over Barton Bridge.

Mr Robert Hough, the ship canal company's chairman, says paying for widening the bridge should be no problem. Dimpington is in the books at £50m, so £15m spent just to open it up would be cheap - especially if it becomes worth the £200m Mr Berry thinks it might.

Ian Hamilton Fazey

North-west becomes Britain's challenger for the first 21st Century Olympics

Marathon campaign starts well

BY BEATING London for the right to stage the British bid for the Olympic Games of the year 2000, Manchester has suddenly grown in stature.

When it knocked out Birmingham to be Britain's bidder for the games of 1996, it could have been dismissed as merely one of two provincial cities squabbling over which deserved second place after London.

Indeed, when Manchester eventually came next to the last in the six-city race for the 1996 Games (the winner was Atlanta, Georgia) a London bid for 2000 was announced within hours by Mr Sebastian Coe, Britain's Olympic athlete, now in training for a political career.

It was argued that only London could win for Britain and that a London bid for the 2000 Games would show that Britain was serious about staging the Olympics. But Mr Coe came unstuck in the first-

round heats in April, when the British Olympic Association again chose Manchester and the north-west for the right to bid.

The plan, as last time, is to spread the games around the region, using existing or planned facilities, but with Manchester, the regional capital, taking the lead.

With its 7m people, the north-west is comparable with London in population terms, but it also has many things that London lacks. There is space for development and existing or exploitable sites on which to stage the sports. Above all, there is a basic transport infrastructure, particularly motorways and an international airport to cope with the daily movement of millions of people.

Manchester's bid also has formidable leadership in the shape of the Duke of Westminster, who lives near Chester; Mr Bob Scott, an impresario

who saved Manchester's commercial theatre; and Mr Graham Stringer, the highly educated moderate Labour leader of Manchester city council.

London, with its hopelessly clogged roads and its local government too fragmented to form even a simple alliance, could not even muster the support of one local authority for Mr Coe's bid. It was doomed on sheer practicalities.

It is ironic, therefore, that the main argument in favour of London - its status as the nation's capital and one of the great cities of the world - is also being presented as one of Manchester's most important selling points.

The city claims that since it beat London for the bid, it really must be the best that Britain can offer. Therefore Britain must back it to the hilt and London, as a gracious British loser, must campaign for Manchester's ultimate victory. That at least is what Mr

Scott hopes will happen. The bidding is now entering the first of three distinct phases. The first is to get Britain united behind the bid, the second is to ensure that facilities for eight sports are well ahead in planning and physically visible for three of them, and the third is to sell the idea to members of the International Olympic Committee, which will make up its mind late in 1993.

In the wake of the 1996 bid, Mr Scott believes he will have little trouble in raising the money to campaign for 2000. Last time he raised an immediate £2m from north-west industry and commerce and had to go back for another £1m.

This time his initial thought was that £2m would again be enough, but his first draft budget has come out at a shade under £4m thanks in part to a doubling of projected spending on advertising and promotion. He thinks £5m may eventually be needed. His faith is based on

the broad support of large companies for the 1996 bid which united the region as nothing before and boosted its business confidence. This time, optimism will increase at least until the end of 1993. If the bid then succeeds, few doubt it will herald a six-year regional economic boom.

An independent economic study for the 1996 bid put the potential national economic benefit at about £2bn. With such prospects, Mr Scott thinks that even the government must now sit up. Little will be heard about the bid for the next 15 months.

With the IOC members pre-occupied with the 1992 games in Barcelona, Mr Scott will use the period to secure the bid's finances and persuade the government to give whole-hearted support.

This will be more tricky than previous British Olympic bids realised, but Mr Scott now has the benefit of having travelled down a learning curve. The government showed its lack of excitement about the Birmingham bid for 1996 by entrusting it to the Cabinet's "H" committee, which deals with home affairs.

Ian Hamilton Fazey reports on how Manchester left London standing

Manchester's last bid won the attention of the Cabinet's somewhat heavier "B" (for economics) committee. This was an acknowledgement of the games' potential impact on the national economy.

Mr Scott and his influential allies in industry, commerce, politics, the civil service, the Royal Family and the aristocracy are now lobbying to get the 2000 bid on the agenda of one of the Cabinet's General (formerly known as "Misc", for miscellaneous) committees.

This would place it before a swathe of senior ministers representing various Departments of State.

Fortuitously, Britain now also has a Prime Minister and several Cabinet colleagues who watch sport more enthusiastically than Mrs Thatcher and some of her own ministers.

It is not money that Mr Scott wants from government but enthusiastic vocal and physical support from the Prime Minister at critical stages of the IOC's deliberations.

Manchester's rivals will be Berlin, Sydney, Peking and, possibly, Paris, Brasilia, Milan and Istanbul. Thanks to the sale of television rights, the games themselves will be profitable. Stadia and facilities will have to wash their own faces financially over decades to follow, with - in Britain's case - a new Olympic stadium functioning afterwards as the north's much-needed answer to Wembley.

This time, Manchester really means it in a way it could not have done last time because Mr Scott was still learning. The training is now over. It is time to play for keeps.

WHATEVER YOUR PROPERTY REQUIREMENTS THERE ARE TWO MILLION OF THESE AVAILABLE NOW IN TRAFFORD PARK.

Right now Trafford Park has over two million square feet of industrial and commercial property available, in addition to land for owner occupiers.

But what are the benefits of a move to Trafford Park?

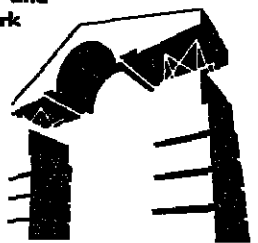
- Rentals from £3.00 per sq ft for manufacturing space, and from around £12.00 per sq ft for prestige waterside offices.
- Located at the heart of the national motorway network.
- 10 minutes from Manchester - the UK's second financial centre.
- 20 minutes from Manchester's International Airport

with daily flights to North America, Europe and the Far East.

- 10 minutes from the largest academic campus in Europe.
- Tailor-made recruitment and training packages.
- Competitive packages of financial assistance available.

Need we say more? In short, it is an ideal location for any business.

Why not call Derek Farmer or clip the coupon, and see how Trafford Park measures up?



TRAFFORD PARK
DEVELOPMENT CORPORATION

Send to: Marketing Dept., Trafford Park Development Corporation, Trafford Wharf Road, Wharfside, Trafford Park, Manchester M17 1EX. Please send me: Information Pack ☐ Property Guide ☐ Finance Guide ☐

NAME POSITION
COMPANY
ADDRESS

POSTCODE TEL NO:

CALL DEREK FARMER ON 061-848 8000

ALLMAN FASTENERS LTD

UNIT 42 STATION ROAD
HEATON MERSEY IND. EST.,
STOCKPORT SK4 3QT

MAIN DISTRIBUTORS OF 'POP' BLIND
RIVETS & TOOLS, 'POP' BLIND RIVET
NUTS AND BOSTIK ADHESIVES.

Stockists of
HUCK FASTENERS - SKF DORMER PRODUCTS
BOSCH INDUSTRIAL POWER TOOLS

Tel: 061-442 6366 Fax: 061-443 1755

POP IS A REGISTERED TRADEMARK OF TUCKER FASTENERS LTD. BOSTIK IS A TRADE NAME REGISTERED IN THE UK AND MANY OTHER COUNTRIES.

Manchester's Leading Serviced Office Facility

Adjacent to the prestigious Salford Quays Development. Within easy reach of excellent motorway links and Manchester International Airport. Business Base offers a cost effective means of establishing a presence in the business capital of the North West.

- High Quality Offices
- Furnished and Serviced
- Full Secretarial Support
- Small Reception Facilities
- Board/Meeting Rooms
- Free On-Site Parking
- Long or Short Term

All for less than the cost of a Secretary

B BUSINESS BASE

Charlton House
Ches. Road
Manchester
M16 0GW
Contact Mary Wright
061-873 7161

From our Manchester office, we are networking with our European colleagues in Madrid, Frankfurt and Stuttgart to create effective commercial design solutions in the following work sectors:

McCOLL
ARCHITECTURE
INTERIOR DESIGN
LANDSCAPE DESIGN
ENVIRONMENTAL DESIGN

Let McColl assist you in putting your business requirements into the European context

Contact: Malcolm Somerfield Dip Arch RIBA
Group Director, McColl Group Ltd
Asley House, Quay Street, Manchester M3 4AH
Tel: 061-834 6655 Fax: 061-834 0785

RETAIL
BUSINESS PARKS
OFFICES
MASTER PLANNING
LEISURE
FINANCIAL SERVICES

FINANCIAL TIMES

RELATED 1991 SURVEYS

Portsmouth	Jan 25
Isle of Wight	Mar 21
Connaught	Apr 26
Gatwick Business Region	July
Relocation	September
Teesside	September
Wales	September
Northern Ireland	September
Urban Development	November

FOR ADVERTISING INFORMATION CONTACT RUTH PINCOCKE

061-834-9381

FOR EDITORIAL INFORMATION CONTACT DAVID DODWELL

071-873-4090

RECRUITMENT

JOBS: American researcher claims IQ scores largely reflect circumstances of upbringing

Better to be born rich than 'intelligent'

WOULD readers care to have a try at the following puzzle? It is an addition sum in which three numbers have been translated into three men's names; the top two of which add up to the third. Each digit from 0 to 9 is always represented by the same letter, and the task is to decode the letters back into figures.

GERALD

DONALD

ROBERT

I face you with the task, not out of sheer mischief, but to illustrate an issue which is often decisive to people's career prospects. For solving the problem calls for some of the capabilities widely believed to be essential for success in work depending importantly on the mind — numerical and verbal reasoning skills of the sort measured by tests of the Intelligence Quotient kind.

My example, however, is not a standard item from such tests. It mixes those two types of reasoning in a particularly confusing way. The skill needed to solve it is in applying the rules of arithmetic, and folk with a mathematical cast of mind usually have no trouble with it. But the fact that the

problem is couched in letters seems to bedevil literary-minded people I have faced with it. Few of them seemed able to visualise it as a sum, and so failed to twig, for instance, that it must be either 0 or 9.

The items used in the tests are typically less machivellian, and the psychological trade no longer calls what they test "Intelligence". That is presumably because the trade has now accepted that ability to reason out the solutions to already defined problems is only a small part of "intelligence" as the word is commonly understood.

The term psychologists now use for what's tested is "ability" which is worse. While I could live with the information that I lacked intelligence, being told I had no ability would surely depress me.

Even so, the tests under their new misadroit designation are greatly popular with recruiters. Moreover their use may well increase as a result of disputes between psychologists about the accuracy of personality tests in indicating working abilities. As far as I can see, the disputes are just a technical — and probably even

more so, a commercial — smoke-screen because only a half-wit would take psychological tests of any kind as reliable indicators of what people will do at work.

All such tests can do in themselves is to provide hints about people, so suggesting lines of inquiry which might wisely be pursued by a skilled interviewer. But that unfortunately does not stop recruitment withdoctors from purporting otherwise.

In particular, some are saying that despite the trade bickering over personality tests, they are helpfully accurate provided they're used in harness with the so-called ability tests. On past experience, there will be no lack of employers to swallow such sales talk, with the result that IQ-type measures will play a growing part in selection for skilled jobs.

The crucial question, therefore, is whether such reasoning tests really identify generally applicable abilities conducive to success in tasks depending much on the use of the mind.

Since the time of the first world war, the conventional wisdom has

been that they do. What's more they are widely believed to identify the ability to succeed, not only in academic education, but also in the world of work.

One of the main grounds on which they are seen as indicative of worldly success is a large and long-running study made by the late American psychologist Lewis Terman. Around 1918 he picked out 1,528 schoolchildren with "genius" IQ scores of 136 to 200. He then checked on their career progress regularly, comparing them with the generality of similarly aged children from the same state whose average IQ was of course far lower.

It turned out that in pay, social status, seamanship of lifestyle etc. the geniuses on the whole did much better. So it was concluded that high IQ in itself indicated superior, generally applicable working abilities.

There was, however, another way in which the high scorers differed from their average counterparts. To a sharply disproportionate extent, the geniuses were children of the best off families in their neighbourhoods, no fewer than 83

per cent being from the business-owning and professional classes. So might the root of their worldly success lie, not in their being born smart, but in their being born rich?

One psychologist fascinated by that question is Professor Stephen Ceci of Cornell University. As a student of mental processes, he has noted that people of low measured intelligence often succeed at tasks requiring very complex reasoning. An example is punters able to predict from form-records and so on, not just which horses will win, but those which will do so at the most profitable odds. Those the professor has studied included some with IQs as low as 80 who picked the winner 58 per cent of the time.

Puzzled by such achievements, he decided to re-examine Terman's findings. He was able to do it because in the late 1950s the United States put 100,000 children of all sorts of backgrounds through a range of tests, and checked on their progress when they were in their 30s. Stephen Ceci has gone further, following up a representative sample of them when they were 10 to 15 years older.

Measured Terman-style by the sole criterion of IQ, the highest scorers have done well in worldly terms. The trouble is that so have the lowest scorers. Each of those groups has in fact done almost exactly as well as the other, both doing far better than the average IQ folk between them.

But more importantly, when account was taken of differences in the people's social backgrounds, the professor found no link between IQ and worldly success whatsoever. "So if you're given a choice of being born either rich or smart," he says, "my advice is be born rich."

Nevertheless, he adds, he does not expect immediate and wide acceptance of his evidence that high scores on so-called ability test largely reflect the circumstances of people's upbringing. There is too much vested interest, particularly among people who have done well in academic education, in believing that IQ is a pure and objective measure of generally applicable mental ability.

Which, in the interests of fairness, brings me back to the decoding problem with which I

started. In the eyes of traditional IQ supporters, the skills needed to solve it would presumably be conducive to success in virtually all mentally demanding occupations, practical as well as theoretical.

By contrast, Stephen Ceci's line would no doubt be that the skills amount merely to a facility in manipulating systems of symbols such as numerals and letters, picked up initially from family and then reinforced by schooling, whose use is mainly confined to tasks dependent on the handling of language and mathematics.

If so, while the facility is at least to some degree necessary in many high-ranked jobs including some in management, it is not an essential requirement for success in anywhere near all of them. And in that case, tests measuring the skills concerned can hardly be reliable gauges of the ability to do mentally demanding work in general.

What I'd like to know from readers who have solved the decoding problem, is which of those two opposed views they favour, and the grounds on which they do so. But for the moment, having managed to solve it myself, I have no hesitation in giving my vote to Professor Ceci.

Michael Dixon



German-speaking Executives

The Project Advisory Group wishes to appoint two London-based executives to assist with the expansion of its European activities. This will provide excellent opportunities for career progression and reward in a stimulating environment. Initial salaries will be commensurate with experience and will be supplemented by bonuses based on performance.

Executive - Early Thirties

The successful candidate will be responsible for assisting in the execution and development of complex limited recourse financing transactions and privatised greenfield projects.

He/she will be a graduate (2.1 or better) with five years' experience in complex financial analysis, preferably, but not necessarily, in a financing environment. He/she should have highly developed numerate and financial modelling skills. Fluent in German, he/she will have a keen analytical mind and a capacity for business development. Knowledge of a Central European language would be an advantage.

Junior Executive

The successful candidate will be responsible for quantitative and financial modelling aspects of this complex activity and will progress to deal with all facets of the project development and financing process.

He/she will be in their early or mid-twenties with a good relevant degree. He/she must be able to demonstrate clearly skills and experience in the creation of complex and sophisticated financial models. Fluency in German and/or French is required.

Please reply in confidence enclosing a full c.v. to: Peter Llewellyn, Assistant Director, Personnel, at Chartered WestLB Limited, 33-36 Gracechurch Street, London, EC3V 0AX or telephone on 071 220 8547.

Chartered WestLB

Sales Director - Unit Trusts
Prestigious Fund Management Group
City

Our client is one of the UK's leading investment management houses and is backed by a major European bank with a total commitment to its unit trust activity.

Reporting to the Managing Director, this key role will involve the management and expansion of a small professional broker sales team, the development, personally, of the institutional client base and inclusion in the senior management team.

The successful candidate will probably be aged between 28-40 with a proven record of selling investment products to

institutions (eg local authorities and life companies) or IFA's. Experience of managing others, excellent communication skills and a commercial approach to the sales process are prerequisites.

The highly attractive remuneration package reflects the importance of this appointment.

For a strictly confidential discussion please telephone or write to Fiona Law quoting reference 1399, at FLA, 16 Old Bond Street, London, W1X 3DB. Tel: 071 491 3811.

INVESTMENT COMPLIANCE
OFFICER

London W1

Allied Dunbar Asset Management gives a full range of investment management and advisory services to companies in the Allied Dunbar Group. Funds of over £8 billion are invested in Equities, Gilts, Fixed Interest and Property worldwide.

Due to an increasing workload, our Investment Secretary, who has a vital part to play by advising on technical, investment and compliance issues, is looking for an Assistant with some knowledge of an investment operation. This is a new position and an excellent opportunity for an enthusiastic professional to develop their expertise in this growing area.

You will be involved in administering controls, assessing and managing problems, writing and reviewing procedures and advising and training Investment Managers on changing regulations. You will also liaise with the administrative departments and assist with the development of our new computer system for portfolio valuation and control.

To carry out this varied role, you are likely to be a graduate, possibly with professional training in

Attractive Package

law or accountancy, who is keen to learn about investment. Experience in investment administration and knowledge of investment terminology would be very helpful. You must have excellent communication skills, both verbal and written, sound judgement and be able to influence all levels of people. You must be able to work well on your own initiative and be able to adapt to changing commercial requirements. Career progression could be into fund management for the right calibre of person.

In return for your skills, we can offer a very competitive and negotiable salary, which depends on experience and abilities, and an attractive range of benefits including a non-contributory pension scheme, free life assurance and BUPA.

To apply please write enclosing a current CV, to Cathy Higgins, Personnel Department, Allied Dunbar Asset Management plc, 9/15 Sackville Street, Piccadilly, London W1A 2JP. Alternatively telephone 071 434 3211 for an application form.

We are an Equal Opportunities Group. Applicants are welcome regardless of sex, age, marital status, ethnic origin or disability.

LEASING
SENIOR UNDERWRITER

£30,000 plus benefits

The Company: Berisford Leasing Limited is the U.K. based subsidiary of Kredietbank and specialises in corporate hire purchase and leasing.

An opportunity exists for a high calibre professional in the underwriting function located at Guildford.

The Job: The analysis and presentation of credit proposals in the £150,000 plus bracket as well as the on-going monitoring of the leasing and hire purchase portfolio.

The Candidate: The successful applicant is likely to be over 30 and will have several years relevant experience gained in a leasing finance environment. He or she will be expected to contribute at senior level to the evolution of credit policy and product development. Essential qualities include high analytical skills and product knowledge, computer literacy and strong communication skills.

In addition to the attractive salaries on offer other benefits will include fully expensed company car, BUPA, life assurance, pension scheme, bonus scheme, etc.

Please contact BRIAN GOOCH or MARTIN MOLL

OLD BROAD STREET BUREAU
RECRUITMENT SEARCH & SELECTION CONSULTANTS
10 Old Broad Street, London EC2M 1JW
Tel: 071 493 0251 Fax: 071 593 0112

A MAJOR CAREER
DECISION

But also an exceptional opportunity if you sincerely wish to achieve financial independence within the next 12-18 months. You may already be successful in business but this is not a prerequisite. You will have a down to earth and realistic approach to life, be an excellent communicator, with an open mind and above all possess a willingness to learn and then teach and train others.

You will also realise that to achieve a substantial income will require commitment, effort and skill. We provide an infrastructure of training and support to underpin your personal attributes and we very much look forward to hearing from you.

Please call Brian W. Sayer on: 0245 584182 (24hrs)

Michael Bassil
DON'T PROCRASTINATE
INVESTIGATE!!!

A UNIQUE OPPORTUNITY
TO BE IN AT THE START

OF SOMETHING SPECIAL. Simply by Fidelity Plc have just launched a range of ladies rights, which are guaranteed not to fader. No other Company offers this guarantee and we are aiming for 20% of this £1.7 billion market within 2 years.

Men and women with leadership and communication skills are required to build a management network on a full or part-time basis. Income income potential and no initial investment required. For details contact John or Marlene: 071 823 4140 or 071 823 6155. International enquiries welcome.

GRADUATE OPPORTUNITY
Major Investment Bank

As one of the world's top institutional investors this international bank is a major participant in the money and capital markets. The further development of the securities subsidiary in London, engaged in a full range of merchant banking activities creates the requirement for a high calibre ambitious graduate to form the core for further growth in key areas of the business.

You will receive comprehensive training in aspects of merchant banking, particularly bonds, corporate finance, within the new issues and sales departments. Regular travel in the UK will be necessary to provide an effective service to clients, with the probability of overseas travel, including some time in Tokyo at a later stage. Ambition and ability will be

rewarded by excellent prospects and a challenging, secure future with one of the world's most powerful Japanese banks.

You will be graduating this summer with a relevant business, law, or numerical degree. You should exhibit strong powers of communication and leadership, demonstrating the willingness and capability to assume early responsibility. Language ability and a familiarity with PC systems would be an advantage.

A comprehensive remuneration package is offered which includes a range of attractive benefits. To apply, please write enclosing full CV and quoting reference 0301 to CS&P Selection, 17 Lincoln's Inn Fields, London WC2A 3ED or telephone 071 404 5701. Fax 071 242 0515.

CS&P Selection

TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

MANAGING DIRECTOR

Dhaka, Bangladesh
c. £100,000

This is probably the largest, most visible and most influential private-sector appointment in Bangladesh. It is a classic top-level expatriate role and provides a unique opportunity to make a major contribution to, and operate at the highest business and governmental levels within, the country.

The Karnaphuli Fertilizer Company (KAFCO) is in the process of constructing an ammonia urea plant that represents the largest foreign investment ever made in Bangladesh and will become the country's largest earner of foreign exchange. The finance facility for the construction phase is in place, a lump-sum turnkey contract has been let and construction has commenced. Offtake agreements have already been signed for 100% of output for the first seven years of production.

Now that the future of the project is secured, the current Managing Director seeks a successor to

manage the three-year construction phase and to take the company into full operating and trading mode - by which time the company will employ 800 with annual revenue in the order of US\$100m. Candidates will be men of considerable business breadth and personal stature who will have operated at board level within a major consulting engineering, construction, heavy engineering or process environment. Their experience will cover project and corporate finance, large project management and high-level relationships with contractors and government. Overseas experience is important, ideally including working in Muslim cultures.

A top-level expatriate remuneration package, of the order indicated, will be negotiated - including a substantial tax-free element paid offshore together with full comprehensive local package of the highest quality including privileged-person status.

To apply, please send, in confidence, a copy of your cv to Mike Brown, Ref: 5113/MAB/FT, PA Consulting Group, 123 Buckingham Palace Road, London SW1W 9SR.

KAFCO

PA Consulting Group
Creating Business Advantage

Executive Recruitment Human Resource Consultancy Advertising and Communications

Great Ormond Street Hospital

Director of Fundraising

This internationally famous children's hospital has traditionally relied on substantial charitable funding to supplement its NHS revenue, to sustain its position as a centre of excellence and to keep it at the forefront of paediatric medicine. A highly autonomous, newly defined position with responsibilities for reaching aggressive funding targets and the public presentation of the Hospitals and Institute of Child Health. A first class experienced manager with well developed leadership and inspirational talent is required to lead this exciting process of transition.

THE ROLE

- Responsible through the General Manager to the Special Trustees for developing the long term fundraising strategy of the Group.
- Maintaining the momentum of current funding and developing creative future sources of revenue to raise the annual sum of £10m.
- Influencing individual and corporate benefactors at the most senior levels.
- Leading and motivating the core fundraising team and fostering excellent relations with volunteer groups and supporters. Communicating the excellence and value of the organisation to the wider franchise.

THE QUALIFICATIONS

- Proven manager with excellent record of planning and achievement. Leader with natural abilities to influence and motivate.
- Bright and flexible with capacity to bring vision and creative commercial focus to fundraising operations. A proven team player with outstanding management and communication skills.
- Forward thinking, committed, practical and energetic with appetite for a challenge.

London 071-973 0889
Manchester 061-941 3818

Selector Europe
A Spencer Stuart Company

Please reply, enclosing full details to:
Selector Europe, Ref F3610611,
16 Cosmothorpe Place,
London, W2 2ED
071-973 0889

BANKING FINANCE & GENERAL

THE NEW ZEALAND TREASURY

THE CHALLENGE

The New Zealand economy is undergoing a wide ranging reform programme. The Treasury is the primary advisor to the Minister of Finance in the New Zealand Government, on the economic and financial

implications of public policy options and decisions affecting the economy and community at large. We also have responsibility for the Government's financial position, the budget process and associated accounting and reporting functions.

Treasury plays a major advisory role in the development of economic policy, being closely involved in the reform of:

- Ownership structures of State owned business enterprises, including possible privatisations

- Social Policy including health policy and income distribution
- Regulatory policies including trade liberalisation
- Tax Policy
- Public sector financial management

WE HAVE OPPORTUNITIES FOR:

ECONOMISTS AND TAX ANALYSTS

We are seeking highly competent economists and tax analysts with proven experience in the provision of economic analysis and advice within a strong economic framework. People with good post graduate qualifications, (especially in economics, with accounting and/or law), a proven record of achievement in public policy, applied research or academic fields, and good interpersonal and

communication skills are now invited to apply.

FINANCIAL ANALYSTS

The New Zealand system of public sector financial management has been fundamentally reformed with the introduction of full accrual accounting and output budgeting. We require competent financial analysts who have high, preferably post graduate, qualifications in business administration and/or

accounting and finance. Applicants should have well developed corporate finance skills to assist with monitoring and reporting on the Government's interests in state trading organisations and State Departments. This will also entail dealing with a range of policy issues arising from assessing the performance of those entities. Demonstrated ability to address financial management issues at the conceptual level and good interpersonal skills are also required.

MACROECONOMISTS

We have openings for macroeconomists with proven experience in handling a broad range of macroeconomic issues. Candidates should have a thorough and contemporary knowledge of current and theoretical issues and be able to apply this to public policy analysis in a small, open economy. Well developed oral and written communication skills are also required.

THE REWARDS

These openings offer a rare opportunity for direct participation in public policy design, implementation and advice. They are based in Wellington, New Zealand's administrative and financial capital. All appointments carry significant responsibility in a performance orientated work environment where lively debate and internal discussion are all part of the development of analysis and advice.

A competitive remuneration package is offered together with relocation expenses. Permanent positions as well as fixed term contracts are available.

Initial queries

Initial queries may be directed to John Whitehead, The New Zealand High Commission, New Zealand House, Haymarket, London SW1Y 4TQ. Phone on (071) 930-8422

OR Derek Gill, New Zealand Embassy, 37 Observatory Circle, NW Washington DC 20008, USA. Phone on (202) 328-4857

OR Elizabeth Mackey, The Treasury, PO Box 3724, Wellington, New Zealand. Phone collect on (64) 4 715-113, fax (64) 4 730-982.

Formal Applications

Formal applications should be

forwarded to Elizabeth Mackey at the above address. There is no application form. However applicants must include a detailed resume including two passport photos and the names of two referees who can be contacted for verbal comment, prior to interviews. Applicants should also indicate which of the positions are of interest. All applications will be treated in strict confidence. The closing date for applications is 12 July 1991.

The Treasury has an Equal Employment Opportunity Policy and a smoke free work environment

SWITZERLAND

THE BANK FOR INTERNATIONAL SETTLEMENTS

an international institution located in Basle
with approximately 410 members of staff from 22 countries
has an opening for a

FINANCIAL ANALYST

We are seeking a specialist with experience in the analysis and assessment of fixed income investment performance to work within the challenging environment of our new dealing systems and related management information infrastructure.

You will liaise with senior management and be responsible to our Chief Accountant; you will show an ability to devise and monitor new methods of obtaining accurate performance data and provide assistance in formulating new management reports, as well as undertaking other ad hoc analyses.

Ideally aged from 25 to around 30 and with a degree or equivalent professional qualification, you will very probably have worked within or close to a dealing-room environment and/or have participated in practical funds management. You will be fully conversant with the information needs of management and with the use of PCs in meeting them. Strong interpersonal communication skills - and sensitivity to tight deadlines - are important.

We offer very attractive conditions of employment in an international atmosphere, a competitive salary, excellent welfare benefits and the facilities of a private sports centre.

Candidates should send their application, together with a recent photograph and references to the Personnel Section, Bank for International Settlements, 4002 Basle, Switzerland, quoting Reference No. 91077.

OPPORTUNITIES IN

INVESTMENT MANAGEMENT STOCKBROKING

Central Birmingham

The stockbroking subsidiary of a highly respected UK financial institution plans to establish a Birmingham Investment Management presence to complement its existing national network.

The development will create outstanding opportunities for Birmingham-based stockbrokers to form the nucleus of a profitable and expanding office. Support services are excellent and include state of the art information technology.

The successful candidates are likely to be self-motivated individuals with proven stockbroking credentials. They will have demonstrated their ability by attracting a loyal client base.

Remuneration packages will be competitive and prospects for advancement excellent.

Please reply in complete confidence to:
Box A1534, Financial Times,
One Southwark Bridge Road, London SE1 9HL

Trading Systems Support

Bloomberg
FINANCIAL MARKETS

Frontline role for a linguist

Bloomberg is a successful company with an enviable reputation as a leading provider of sophisticated screen based information services and trading systems within the international financial marketplace.

An opportunity has arisen for a linguist with good securities market knowledge to play a key role within the Trading Systems support team.

Based in London you will concentrate on servicing our growing client base in both the UK and Europe. This is a traditional support role and encompasses all aspects of service in maintaining a high level of satisfaction amongst our clients.

To be considered you must be fluent in a second language - preferably German, be highly numerate and have gained experience within the markets. Ideally you will have been involved in support within a dealing room. Computer systems knowledge is not essential but would be of interest.

Bloomberg is a dynamic company and it is important that you are a motivated, enthusiastic individual with high professional standards.

In return the company can offer a competitive salary and considerable opportunity.

Apply immediately to Paul Chambers on 071-388 3111 during office hours or send your cv to him by post or fax, quoting ref FT/BS.

FRESHMAN

The Freshman Consultancy Limited, Euston House, 81-103 Euston Street,
London NW1 2ET, Telephone: 071-388 3111 Facsimile: 071-388 3588

INSTITUTIONAL SALES in PARIS

Equities • Warrants • Convertibles • Options

Our client is one of the fastest growing financial brokerage firms in Paris. Pan European and cross border expansion has led to the need to recruit additional institutional sales executives to play a key role in their continuing development.

Probably aged 24-32, candidates should be graduates with at least two years experience of selling either UK or Continental European equities, ideally French, or warrants, convertibles or options to major institutional accounts in the UK or Europe. The ability to interpret technical research and a second European language are preferable. These positions are likely to appeal to highly motivated, team spirited individuals with a European outlook who now seek the opportunity to join a dynamic firm in Paris.

A competitive salary and a strong performance related bonus will be offered to the successful candidates.

For an initial talk in confidence please contact William Dickens or Fiona Barras at 20 Cousin Lane, London EC4R 3TE. Telephone: 071-236 7307. Fax: 071-489 1130.

STEPHENS ASSOCIATES

SEARCH AND SELECTION SPECIALISTS IN SECURITIES AND INVESTMENTS

MAJOR EUROPEAN BANK

HEAD OF ADMINISTRATION (DESIGNATE)

SALARY: Substantial package
(available on application).
FRANKFURT, GERMANY.

A leading European Financial Institution is looking to appoint an experienced Administration Manager for its Asset Management company. This is a senior role within an expanding and dynamic team encompassing considerable potential for promotion for the right individual. Candidates will be of graduate calibre with a minimum of five years experience in a Senior Administrative Management role gained with an Asset Management or Investment Institution. Fluency in English and German combined with an understanding of International Bank

Office procedures and computerised systems will be a prerequisite for this post. In addition your first class managerial and organisational skills will have been demonstrated on the way to your current position of responsibility. This is an exciting career opportunity to assume responsibility for a key department and to oversee its continuing rapid growth. Male or female candidates should submit in confidence a comprehensive CV or telephone for a personal history form to: JANE WARE, Stephenson & Ware, 6/7 Ludgate Square, London EC4M 7AS, telephone 071 329 8888, fax 071 329 0363. Quote Ref FTUA0314.

STEPHENSON & WARE
FINANCIAL RECRUITMENT
CONSULTANTS
LONDON - FRANKFURT

Equity Research Analyst Stores

Kleinwort Benson Securities, according to independent surveys, is recognised as the most improved house over recent years in terms of the quality of its research. Our aim is to continue to strengthen our research to inform a growing client base.

We are seeking to appoint a young and enthusiastic Research Analyst to join our active team covering the Stores Sector in the UK Market. Applicants should be educated to degree level with at least 2-3 years' experience as an Analyst in Stockbroking or a related financial service.

For the successful candidate this is a very attractive career opportunity in a leading securities house offering an excellent remuneration package.

Please apply in writing with a full CV to:-

Stoned Edey, Assistant Manager, Group Personnel,
Kleinwort Benson Securities Limited, PO Box 560,
20 Fenchurch Street, London EC3P 9DB.

Kleinwort Benson Securities Limited

INVESTMENT BANKING ZURICH

A major international investment bank is seeking the following key person for its Swiss operation.

Manager - Treasury Operations

Main Responsibilities:

This individual will be responsible for managing a small department supporting Foreign Exchange payments, cash management, short date cash funding and bank reconciliations. Train with existing management to develop procedures to co-ordinate time-zone cash management with other offices of the bank and parent investment bank.

Requirements:

Knowledge of European payment and settlements systems, fluency (written and oral) in English and German, a good communicator with 1-2 years management expertise in payment/cash management. You must be eager, have an ability to train others along with the willingness to be a hands-on manager involved in day-to-day issues, functions and processing in a small department.

All applications will be treated in the strictest confidence, please call or write to Nigel Haworth

Jonathan Wren & Co. Limited,
Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP
Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN INTERNATIONAL

MORGAN GRENFELL TREASURY MARKETING TRAINEE

We are seeking to recruit a high calibre graduate with 2 to 5 years' working experience to join our Treasury Services Group. This team is responsible for providing our growing list of clients with advice on managing interest rate and foreign exchange risk, using the wide range of sophisticated treasury products provided by Morgan Grenfell.

You will receive a thorough training in money market and foreign exchange products, particularly in their derivatives - swaps, options, futures etc. You will subsequently assist in making presentations and generating new ideas, ultimately taking responsibility for your own group of clients.

This position would appeal to a banker, recently qualified ACA, MBA or ACT Dip. The successful applicant will be able to demonstrate numeracy, strong interpersonal skills and general financial knowledge.

Please write with a full CV to:-

Mark Heyes
Morgan Grenfell & Co. Limited
23 Great Winchester Street
London EC2P 2AX

Corporate Finance/M & A

Dynamic SFA firm, prestigious Belgravia offices, seeks executives on split fee basis.
Telephone: Katie Duncan on 071 823 2080

VP Procurement

US\$150 - 200K Range
Based in Far East
Worldwide Responsibility
228 Electronics Organisation
Resumes in strict confidence to:
President
P.O. Box 338
Vancouver, BC V7X 0A8
FAX: 201 792 2158

ASSISTANT FUND MANAGER

INTERNATIONAL FINANCIAL SERVICES CENTRE - DUBLIN

Our client, a subsidiary of an international financial institution, has established a company in the International Financial Services Centre, Dublin, which engages in portfolio management and associated securities trading. We have been retained to recruit an Assistant Fund Manager to join its existing team.

The person appointed will assist in the management of a number of multi-currency investment portfolios consisting of bonds, notes and other fixed income securities.

Candidates, in the 25 - 30 year age group, will be

investment professionals who have had exposure to international bond dealing. A relevant degree, together with good communication skills, sound analytical training, and the ability to be a team player will be required.

An attractive remuneration package will apply.

Candidates should send full personal, career and salary details to Brian Ward at:

Stokes Kennedy Crowley Management Consultants,
1 Stokes Place, St. Stephen's Green, Dublin 2, Ireland.
Fax: Dublin 708 1122, quoting Reference Number 4296.

SKC Stokes Kennedy Crowley

PAN EUROPE MACHINERY/MECHANICAL ENGINEERING ANALYST

A leading global investment bank, our client is in the process of developing an already successful Marketing Strategy. The aim is to expand the bank's activities in both Western and Eastern Europe.

To help ensure the success of these new developments, our client is seeking a Pan Europe Machinery/Mechanical Engineering Analyst to join its rapidly expanding Equity Research department.

You would hold an advanced business degree and have a Science or Engineering background, or come from a relevant industrial background and

should have a keen interest in diversifying your career.

With a requirement for a professional of the highest calibre, our client is willing to negotiate an appropriate remuneration package.

In the first instance, please send a full CV (together with a separate list of companies to whom you would not wish your application to be forwarded) to Richard Lewis, Riley Advertising (London) Ltd., Confidential Service, 159 Hammersmith Road, London W6 8BS.
Please quote ref: FT/493.

BIRMINGHAM
BRISTOL
EDINBURGH
GLASGOW
LEEDS

RILEY

LONDON
MANCHESTER
NEWCASTLE
NORWICH
NOTTINGHAM

MULTI-CURRENCY BOND SALES - FRANCE

A major bond house seeks a senior salesperson fluent in French, aged 25-35 years with at least three years experience selling multi-currency bonds to French institutions c£50,000.

LDC TRADER

US bank seeks a motivated graduate experienced in the trading of debt/equity concerning Hungary, Poland and Russia. Salary neg. £40,000.

NUMERATE GRADUATES (FIRSTS), MBA'S/ACA'S

A merchant bank seeks four highly qualified bankers with at least one years experience of SWAPS, TREASURY or STRUCTURED FINANCE Sectors. Essential are excellent computer modelling and strong analytic skills c£30,000.

UK/EUROPEAN TAXATION

US bank actively seek an ambitious ACA or Solicitor who has specialised in taxation. The role, to advise the bank and its multi-national clients. Very neg. £50-£70,000.

Contact STEPHEN SHANAHAN or BRIAN GOOCH

OLD BROAD STREET BUREAU
EXCLUSIVE SEARCH & SELECTION CONSULTANTS
45 Old Broad Street, London EC2M 4EP
Tel: 071 623 2001 Fax: 071 623 2002



Investment Officer

An immediate vacancy exists for an Investment Officer to join a professional investment management team responsible for the effective management of client portfolios. This position is based in the Isle of Man.

The successful candidate will ideally:

- be in mid-late 20's
- have gained a degree qualification, preferably in a finance related subject
- either possess Stock Exchange Examinations or show proven progress in achieving these
- be experienced in the investment of multi-currency client portfolios, incorporating bonds and equities
- possess investigative and analytical abilities and be expected to participate in the overall investment policy of the Company

An attractive package including relocation will be offered and the successful candidate will enjoy the benefits of living and working in a recognised offshore financial centre where basic rate tax is 15%.

Send detailed Curriculum Vitae, in strictest confidence to:
The Personnel Office,
Reference II,
Coutts House, Summerhill Road, Onchan, Isle of Man.

FINANCIAL CONTROLLER c£40,000 + bonus + benefits

London based bank requires qualified and experienced banking accountant to be responsible for all accounting functions and regulatory reporting. Knowledge of treasury, investment, commercial and trade finance products essential. Systems based on AS400.

Please contact Ron Bradley
on 071-623 1266

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Tel: 071-623 1266 Fax: 071-626 5259

JONATHAN WREN

international insider

International Insider's highly acclaimed BondWatch service, which provides expert commentary on-line to Euromarket professionals throughout the world, has a vacancy for an analyst. Applicants must have considerable experience of the Eurobond market and of bond analysis techniques. Please write in confidence, enclosing a CV, to:

The Editor, International Insider, 107 Fleet Street, LONDON EC4A 2AB



ASSET STRATEGY CONSULTANTS

Frank Russell International, the European division of the world's leading investment consulting firm, wishes to add two senior staff to its consulting group. The successful candidates will work closely with a range of European and Middle Eastern clients advising them on asset strategy, performance evaluation and other issues related to the management of assets.

Applicants should have experience of institutional investment and be educated to at least degree level. Preferred age 25-35. Applications will be treated in strict confidence and should be sent with a Curriculum Vitae to:

Miss Gill Batten, Frank Russell International,
75 Whitpole Street, London W1M 7DD.

APPOINTMENTS WANTED

GREEK LAWYER (37) & European Patent Attorney

- TEN YEARS ACTIVE PRACTICE EXPERIENCE -
- Specialized at McGill University, Canada, (LL.M.) in INTERNATIONAL & SOVIET/EASTERN EUROPEAN BUSINESS/INVESTMENT LAW, FOREIGN DIRECT INVESTMENT, INTERNATIONAL CONTRACTS, ETC. LAW. - Frequent Participation in INTERNATIONAL CONFERENCES. Speaks: GREEK, ENGLISH, FRENCH (v), RUSSIAN, GERMAN, ITALIAN (g).
- Seeks: Full-Time Cooperation with European or North American Law Firm, or Legal Dept. of Multinational Company.
- Able to Travel/Relocate in Another European Community or Eastern European country, or North America.

Please write Box A1537, Financial Times,
One Southwark Bridge, London SE1 9HL

Do you need harsh but fair common sense

Qualified earth scientist seeks fresh challenge in the useful field of third world debt and investment project management.

Eager to start now.
CV on request: Box No: A1538
Financial Times, One Southwark Bridge, London SE1 9HL

ADMINISTRATION CLERK

A London based investment company requires a junior administration and administration clerk. Applicants must have experience in Stock Market or Money Market activities, be of a good educational standard, (accounting preferred) and must be reliable.

The position would suit a young ambitious individual who is willing to work outside "normal" hours to facilitate international trading activities.

Written CV's should be sent to Box A1541, Financial Times, One Southwark Bridge, London SE1 9HL.

Two outstanding opportunities exist to join a recently established team of European stockbrokers.

European Sales

With an excellent track record, spanning not less than 3 years, of selling European shares to UK, US or European investors, the successful candidate will have the ability to make an immediate impact on the future expansion and development of the Company. An established client base generating a high level of commission income is essential. A highly competitive remuneration package is offered.

German Analyst

Fluency in German and at least 1-2 years' experience are essential requirements for this specialised position where sound analytical skills will provide a valuable asset to our highly motivated team. An interest in client contact with some sales work would be an advantage.

Please write with full CV to:
Box A1540 Financial Times,
One Southwark Bridge, London SE1 9HL



FINTECH ASSET MANAGEMENT Ltd.

CURRENCY FUND MANAGER/CONSULTANT

The rapid expansion of our currency fund management operations has created an exciting opportunity for an experienced currency fund manager. You will assume responsibility for the establishment and monitoring of substantial foreign exchange positions, based on our own proprietary trading systems.

In addition, you will also act as a foreign exchange consultant to our global corporate client base. A minimum of three years active involvement in the international currency markets is desirable and you should be a "self starter" with the ability to operate in a fast moving environment where language abilities are an added bonus.

Please send your C.V., outlining your career achievements and the reasons why you are the right person for this position to:

Mr. Donald R. Lewis
Managing Director
Fintech Asset Management Ltd
14 High Street
WINDSOR
Berkshire SL4 1LD

ACCOUNTANCY COLUMN

Directors, not auditors, govern companies

By Michael Fowle

THANKS to the recession, the subject of corporate governance is in the news: institutional shareholders are flexing their muscles; shareholders are questioning large salary increases for directors who have presided over lower profits; a new Committee on Financial Aspects of Corporate Governance, chaired by Sir Adrian Cadbury, was announced a fortnight ago. The committee needs no advice from me - not least because my senior partner is one of its members - but I have some thoughts from an auditor's perspective.

Directors, not auditors, govern companies, but auditors have a role in corporate governance and an important voice in the debate. In terms of financial reporting, auditors stand between a company and its shareholders.

To be effective, auditors must work closely with directors and management at all levels, acquiring the respect and trust of directors and management and developing a good working relationship with them. They have an opportunity to see corporate governance at work in many clients and can compare the effectiveness of different systems in practice.

Any review of corporate governance will focus on the separation of ownership from management, the directors' responsibility to act in a fiduciary capacity, as trustees for the shareholders. A public company needs to have as directors not only executives who work full time in the business but also "non-executives", independent of its business. Most business people now accept the need for audit and remuneration committees (wholly

or largely composed of independent directors) and for the division of the roles of chairman and chief executive. Good independent directors contribute to strong audit committees and auditors know that good audit committees contribute, directly and indirectly, to a better audit. We work better when we work with an audit committee which understands the true function of an audit.

A good audit committee should also give direction on the presentation and clarity of annual accounts, and make them comprehensive, lucid and non-evasive in their content and layout. That approach, one which audit committees can insist upon, will help shareholders to interpret complex financial data. Auditors also know that poor independent directors are worse than useless. We have worked with audit committees who see their task as second guessing the executives. We have seen others which are luncheon clubs.

We have also had the disappointment of reporting our concern to audit committees who fail to take the opportunity of acting as an independent check upon the executive. It is galling to be blamed for failing to alert a board to a risk when you did exactly that.

Independent directors represent shareholders. If they are to be effective, those who undertake this responsibility must have commercial experience, strength of character, and practical rigour.

This will be a hard nut to crack. Recent research has shown that 70 per cent of non-executive directors were known to their chairmen before

their appointment. In many, perhaps most, cases these will be the right people chosen for the right reasons. But are non-executives always chosen for their strength and independence, especially when those qualities are most needed?

Many companies take great care in the choice of independent directors. Job descriptions and outlines for ideal candidates are prepared, a nominations committee is formed, a professional search is implemented. That, however, is not always the case.

Effective capital markets need audited information. The markets have an even more urgent need for strong and effective boards of directors

The role of institutional shareholders is vital in this respect. They are already making their mark, as seen earlier this week when the chairman of Asda resigned after pressure from institutional investors. As investors on behalf of their funds, they also have a fiduciary role. They have the knowledge and experience and the time to take an active and constructive interest in the management of the companies in which they invest.

If they co-ordinated their activities as shareholders, they could breathe new life into shareholder democracy. They could also ensure shareholders were told exactly how the independent directors were selected and how

each will benefit the company.

The committee will be looking at "auditors' responsibilities, including the extent and value of the audit report and the appointment, remuneration, resignation and dismissal of auditors". That is a wide brief and the profession will no doubt make its views known. Three aspects of the auditor's role which are particularly relevant in the context of corporate governance are independence, the auditor's responsibility in relation to fraud, and liability.

The key to independence is the auditor's identification with his client. As auditor you must identify the company and its shareholders as your client. To do your duty by the company and its shareholders you have to work with your client's management, but you can never become or be seen to be management's poodle.

That is the auditor's rule of life and we understand it, but the world apparently does not - probably because auditors are in effect selected and removed by boards of directors and because they necessarily work behind closed doors.

If shareholders are entitled to know more about the process of appointing independent directors, they must also know about the process of appointing and re-appointing auditors. There is, though, a crucial difference: auditors may only be selected from a heavily regulated profession, there are no such constraints upon directors. Also, shareholders need to know how auditors work and what they contribute.

Auditors are part of the shareholder's protection against fraud. We shall never find every fraud: with

undemanding independent directors (or no independent directors at all) skilfully planned and executed collusive frauds can go undetected for several years, even with the most rigorous of audits.

However, auditors must plan their audits to maximise the chance of detecting material fraud. Whenever they detect it, they must have a mechanism to see that it is dealt with, if not by the client's directors, then by the authorities.

As to liability, many accept that the current Caparo position is as undesirable in the long term to auditors as it is to users of accounts. Auditors are rightly wary of exposing themselves to claims from a wider class of accounts user - we are already seen as an easy target with deep pockets.

We should stand by the quality of our work. Why, however, should auditors alone pay for the mistakes (and sometimes the fraud) of others? The current balance between effective legal liability and actual responsibility is out of kilter until the underlying problems (based on the legal issues of contributory negligence in contract and joint liability in tort) are satisfactorily resolved.

The reliability of auditors' reports is a crucial factor for the functioning of financial markets. Effective capital markets need audited information. The markets have an even more urgent need for strong and effective boards of directors. The directors, not the auditors, make the difference between triumph and disaster.

Michael Fowle is senior UK audit partner, KPMG Peat Marwick McLennan

The Financial Times proposes to publish
The Pensions Management Institute examination results

on
Wednesday 17th July 1991

For further information please contact

Stephanie Spratt
on 071 873 4027

Coleg Prifysgol Cymru
Aberystwyth
The University College of Wales

ERNST & YOUNG CHAIR OF ACCOUNTING
Applications are invited for the Ernst & Young Chair of Accounting, previously held by Professor Malcolm Edmond, for appointment from 1 September 1991 or as soon as possible thereafter. The College has been expanding its highly regarded teaching and research in this subject and two further appointments (one Senior Lectureship and one Lectureship) will also be advertised shortly. The other professors in the Department are Richard Moore (Head of Department) and Mark Tippet (from July 1991). The new Ernst & Young Professor will be expected to offer additional research leadership in the Department, which ranks as one of the leading Departments in accounting research in the UK. While candidates with research interests in any area are encouraged to apply, specialist interests in auditing or management accounting could be particularly valuable. The salary will be in the Professional range and not less than £28,365 per annum (including pension award).
Informal enquiries may be made of Professor Richard Moore on (0970-622261). Further information is available from the Staffing Office, The University College of Wales, Old College, King Street, Aberystwyth SY23 2AA (Tel. 0970-622261), to whom applications (22 copies from applicants in the UK) should be sent together with names and addresses of three referees, to arrive not later than Thursday, 27 June 1991. Applicants from overseas may submit one application by Airmail or FAX (0970-611466).

ACCOUNTANCY APPOINTMENTS

Financial Director

Surrey

£40,000 + bonus + car

Our client is a division of a major International UK plc that manufactures and distributes household named products. The division has a turnover of £65m and operates through five sites within the UK.

The Financial Director will have responsibility for reviewing the company's results, improving profitability, strategic planning and acquisition investigations. There will be close involvement with the divisional management as well as being an active member of a small board of directors to ensure the continuation of the divisions sound growth record.

Candidates should be qualified accountants, age indicator 38-52, with good interpersonal skills, be commercially minded and a self starter.

Proven PC literate skills and experience gained in an engineering environment are essential.

The attractive remuneration package includes a good performance related bonus and eligibility for group share option scheme.

Please telephone or write enclosing a full curriculum vitae quoting ref: 561 to:

Nigel Hopkins FCA,
97 Jermyn Street,
London SW1Y 6JE.
Tel: 071-839 4572
Fax: 071-925 2336

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

Appointments

Advertising
appears every
Wednesday
& Thursday
& Friday
(International
edition only)

For further
information
please call

Teresa Keane
071-873 3199

Richard Jones
071-873 3460

FINANCIAL TIMES

GERMAN/FRENCH FLUENCY

c £100,000

Group Finance Director

A prominent quoted PLC, headquartered in London but with most of its turnover in upmarket consumer branded goods overseas, has asked us to find a new Group Finance Director to succeed the promoted incumbent. Our client has an excellent growth record and is financially very strong.

Candidates must have worked at Board level and be capable of handling the complexities of the international dimension with experience in accounting for overseas subsidiaries and the associated tax, FX, purchasing and

trading issues. Fluency in German or French is mandatory and preferred age is 35-45.

If you meet the requirement send CV in confidence quoting present salary to Humphrey Sturt, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 78 Shoe Lane, London EC4A 3JB, quoting reference HS/832 on both envelope and letter, or telephone him on 071-822 8056.

Coopers
& Lybrand
Deloitte

Executive
Resourcing

FINANCIAL MANAGER, TRANSFER PRICING

West London

To £35,000 + Car + Bonus + Benefits

As one of the world's best known names in pharmaceuticals and personal healthcare, this multinational marketing and research led organisation has enjoyed a period of significant growth.

Due to internal re-organisation they now seek to appoint an outstanding individual to join their worldwide pharmaceutical finance department as Manager, Transfer Pricing.

Key responsibilities will be to analyse product profitability and establish appropriate transfer price structures for existing and new products. The Manager will also review price arrangements between group companies for transfers of pharmaceutical formulations, raw materials and intermediates.

This role will demand effective interaction with senior finance and general managers as well as external advisers.

The successful candidate will be a graduate holding a recognised accounting qualification or finance orientated MBA with experience in using PC based financial spreadsheet software. Previous experience in transfer pricing would be of particular value as would a background in pharmaceutical finance.

First class interpersonal skills and a proven track record in the analysis and interpretation of complex data are also essential attributes.

Interested applicants should call Rob Ashley on 071-437 0464, or write enclosing a detailed CV to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 071-437 0464 Fax: 071-437 0597

advisory accountant

The Solicitor's Office of
the Inland Revenue

A senior role,
working alongside
legal professionals

£40,000
London

The Solicitor's Office of the Board of the Inland Revenue is made up of some 60 solicitors and barristers who are responsible for providing the Inland Revenue's taxation professionals with advice on questions of law, and for representing the Crown or instructing Counsel during litigation.

Our legal professionals often require access to accountancy expertise and we are now looking for an experienced accountant to fill the senior of the two accountancy positions in the Office.

In addition to advising legal and policy staff on matters relating to accountancy, including existing and proposed taxation legislation, you will also be involved in preparing evidence and exhibits for proceedings, and in briefing Counsel. On occasions, you will appear before Tribunals and Courts as an expert witness.

A qualified accountant (chartered, certified, cost and management or public finance), you should have a broad and up-to-date knowledge of commercial accounting and UK taxation and, ideally, recent experience in public practice. Presenting evidence in court and standing up to vigorous cross-examination by leading Counsel will demand outstanding presentation and communication skills. Experience of advising lawyers would be advantageous.

Starting salary will be in the range £35,720 - £40,360 (including inner London Weighting) with further increments to £46,746, depending on performance.

For further details and an application form (to be returned by 5 July 1991) write to Recruitment & Assessment Services, Alencan Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: C/92/1066.

The Civil Service is an equal opportunity employer

FINANCIAL CONTROLLER

Package : c £45,000 including
bonus and attractive benefits
West Cumbria

MARCH

March Consulting Group

MANCHESTER

WINDSOR

COVENTRY

PARIS

FRANKFURT

STUTTGART

MILAN

MADRID

BRITISH NUCLEAR FUELS plc seeks an experienced manager to head up the finance function of one of its major business areas at Sellafield, which provides advanced nuclear fuel reprocessing and waste management services to a growing worldwide market. The business involves a major capital expenditure programme of around £2 billion on state-of-the-art reprocessing and waste treatment facilities, which come on stream over the next year or so.

Reporting to the Director, THORP Division, the job holder will be expected to make a major contribution to the management and growth of the business through improved financial controls and a high level of support to commercial activities. Initial key tasks will include developing management information systems, improving the control of long term contracts, close monitoring of large scale capital expenditure programmes and increasing financial awareness generally within the operation.

Candidates will need to demonstrate a record of financial and managerial achievement in substantial companies preferably in the engineering or process industry sector. They should already be working in a senior finance post and now be ready for a leading challenge in a complex high technology organisation.

The remuneration package is negotiable around the figure indicated above and benefits include an executive car, private health insurance, an excellent pension scheme and a generous relocation package. There are good prospects for further career advancement in a growth business.

Please write, indicating how you meet the job requirements and enclosing a c.v. quoting reference AR/210, to: Michael Ward, March Consulting Group, Telegraphic House, Waterfront 2000, Salford Quays, Manchester, M5 2XW.

ACA's FOR CORPORATE FINANCE CITY c£30,000

Major UK Merchant Bank has a current requirement for young, newly or recently qualified ACA's with investigations or corporate finance/advisory experience.

These positions are demanding, rewarding and require knowledge of at least one European language and an unblemished academic background.

To find out more, contact **Inge Hacker or Gary Hall** on 071-629 4463 (evenings 0322-293259) or send a current CV to the address below.

HARRISON & WILLIS
FINANCIAL RECRUITMENT CONSULTANTS
39-40 Abchurch Lane, London EC4N 3DF. Tel: 071-629 4463
LONDON - READING - GUILDFORD - ST ALBANS - BRISTOL

DIRECTOR OF FINANCE

Attractive Salary Plus Lease Car

SYMAS has submitted a formal application to the Department of Health to become an NHS Trust, commencing 1st April 1992. If the application is successful the Director of Finance will become a full Executive Member of the Board of Management.

We are looking for a qualified, experienced accountant with proven analytical and communication skills to fill this top post.

Directly accountable to the Chief Ambulance Officer, you will take up position in October 1991 and will be involved in the development of all financial strategies during this very important period of running as a shadow NHS Trust.

As well as having responsibility for the financial department you will also have managerial accountability for the two senior managers who will head the Marketing/Business Department and the Supplies/Contract Department.

Personal curriculum vitae should be forwarded to the Personnel Manager, Jackie Conway, at Ambulance Headquarters, Fairfield, Moorgate Road, Rotherham, South Yorkshire, S60 2BQ, no later than Friday 5th July 1991.

SYMAS aims to be an equal opportunities employer.



South Yorkshire Metropolitan Ambulance Service

HEAD OF FINANCE c£60,000 + CAR + BENEFITS EAST MIDLANDS

The Alliance & Leicester has grown rapidly to become the 3rd largest building society in the UK, with assets of £18 billion and pre-tax profits of £198 million in 1990.

We are an environment of innovation and change, where the Finance function plays a significant part. Manage the Finance of the building society in Leicester under the able guidance of a Chartered Accountant - professionally trained but retaining the qualities of imagination, enterprise and leadership which add a touch of individuality.

In your mid thirties to early forties, you will have benefited from accountancy training with a top firm and have become a major contributor to business success, ideally with experience in the financial services sector. Supported by a 50 strong team, including 11 qualified

Changing Society
calls for
imagination,
enterprise and
leadership

Accountants, your track record will enable you to bring ideas and clear direction to the development of our whole range of financial systems and procedures and to influence our business strategy.

This exciting and challenging role also offers the prospect of further career progression within the expanding and successful Alliance & Leicester Group.

An attractive remuneration package, including relocation expenses if necessary, reflects the key nature of this appointment.

If you feel you can meet the challenge, please send your CV to Mike A. Nicholson, Assistant General Manager (Personnel & Training) at Hove Administration, Hove Park, Hove, East Sussex, BN3 7AZ. Include details of why you think you are the right person.

**ALLIANCE + LEICESTER
BUILDING SOCIETY**

WE ARE AN EQUAL OPPORTUNITY EMPLOYER

COCA-COLA & SCHWEPPE'S

TWO HIGH PROFILE ROLES WITH THE LEADING NAME IN SOFT DRINKS...

Coca-Cola and Schweppes Beverages is the No. 1 U.K. Soft Drinks Company and is spearheading the growth of this dynamic market place. Operating with a wide portfolio of famous brands, CCSB has been highly successful since formation in 1987, and has ambitious and stretching plans for the future. Finance plays a significant role in this success and a recent restructuring has created the opportunity for two key appointments at the Company's prestigious headquarters at Uxbridge.

FINANCIAL PLANNING MANAGER

The role is responsible for influencing and supporting the profitable development of the retail and cash and carry sectors of CCSB, by acting as a catalyst for change and ensuring that Sales and Marketing Management understand the financial impact of business activities and decisions. Specific responsibilities include evaluation of sector and customer profitability, review of pricing proposals and account negotiations, identification of profit improvement opportunities and analysis of strategic options.

FINANCE MANAGER - DISTRIBUTION

This role provides financial, analytical and business support to the Distribution operation - a key business discipline within CCSB. Responsible for a department of 15 people, the role provides a management accounting service incorporating performance monitoring, forecasting and budgetary control for 3 significant areas of the business - bulk haulage, local distribution and full goods stock control. The role is ideally placed to make a significant contribution to the successful performance of the Distribution operation.

Both roles are high exposure entry points into the organisation and therefore not only require sound technical ability, but also high levels of business acumen and communication skills, in order to take a proactive stance to influencing business performance.

For further information and a confidential discussion, contact our consultants **Howard Foster or Paul Goodman** on 071-387 5400 (evenings 0727-55639/081-445 0666) or write to them at **Financial Selection Services**, Drayton House, Gordon Street, London WC1H 0AN.

Please note that all CV's will be forwarded to ESS.

DRAYTON HOUSE, GORDON STREET, LONDON WC1H 0AN. TEL: 071-387 5400. FAX: 071-388 0857

Connoisseurs of banks, investment and insurance companies



Get a taste for Europe

Connoisseurs pride themselves on selecting the finest that the wine producing regions of Europe have to offer. Just as discerning about the quality of its consulting teams, Price Waterhouse is keen to attract skilled professionals to carry out consulting assignments for financial institutions in Europe.

For those eager to use developed skills in a fast moving and stimulating environment we can offer the following:

- A principal base in one of our European centres of excellence in London, Paris, Frankfurt, Luxembourg, Madrid or Zurich
- Cross border projects in multinational, multi-disciplinary teams
- A client base which comprises large, multinational organisations
- The opportunity to work in teams which combine specialist skills with local knowledge and expertise

As well as having a taste for challenge and variety you are likely to fulfil the following criteria:

- Degree and/or professional qualification
- At least four years with a bank, investment management company, insurance company or other financial institution
- A successful track record in finance, information technology, marketing or corporate planning
- Fluency in at least two European languages

If you feel you have a 'nose' for consultancy please write, quoting reference MCS/8610 and stating your preferred location, to Anita Harris, European Financial Services Recruitment Manager, Price Waterhouse Management Consultants, Milton Gate, 1 Moor Lane, London EC2Y 9PB.

Price Waterhouse
Management Consultancy



AUSTRIA BELGIUM CHANNEL ISLANDS CYPRUS CZECHOSLOVAKIA DENMARK FINLAND FRANCE GERMANY GIBRALTAR GREECE HUNGARY IRELAND ISLE OF MAN ITALY LUXEMBOURG MALTA NETHERLANDS NORWAY POLAND PORTUGAL SPAIN SWEDEN SWITZERLAND TURKEY USSR UNITED KINGDOM

Assistant Financial Controller

A new, challenging role for an ambitious young professional to strengthen the central finance team of this highly successful, acquisitive, and rapidly changing top 100 company. An ideal career step involving a wide variety of project, analysis and statutory work, leading to FD opportunities with UK or internationally oriented subsidiaries.

THE ROLE

- Reporting to the Group Financial Controller, a key member of the central team of financial experts, working closely with management of UK and international subsidiaries.
- Analysis and consolidation of subsidiary financials, assisting in the setting and control of budgets and cost reduction exercises throughout the Group.
- Frequent involvement in group strategic planning, acquisitions, substantial capital appraisal, project finance and tax planning. A broad and challenging range of ad hoc assignments.

THE QUALIFICATIONS

- A fast track career professional, probably aged around 30, graduate level, computer literate, trained with a major firm and exposed to board level issues with blue chip companies.
- A variety of experience, to include a progressive career in financial and management accounting, with one or more top industrial companies.
- A positive, pro-active approach, with the stature to influence and stimulate ideas within a tightly knit corporate structure. Clear potential and ambition for rapid career progression.

London 071-973 0889
Manchester 061-941 3818

Selector Europe
A Spencer Stuart Company

Please reply, enclosing full details to:
Selector Europe, Ref. F15061M,
Bridge House, Ashley Road,
Ede, Netherlands,
Cheshire WA14 2UT.
061-941 3818

Financial Controller and Administrator

■ Balderston Warren is an old-established firm of Solicitors committed to efficient and personal legal services for both private and business clients which has, over the years, led to a steady expansion. They now operate from four locations covering North Hertfordshire and Mid-Bedfordshire.

■ The Partnership requires a Financial Controller and Partnership Administrator to assist with the management and development of the Practice, who must maintain tight financial control and provide regular management accounts and recommendations to maintain and improve the efficiency and profitability of the Practice. The applicant will also be responsible for staff management including

maintenance of personnel records and overseeing the efficient working of the Practice.

■ The ideal person will be aged 35+ and seeking a long term position. He/she will need to demonstrate an excellent track record of debtors, WIP and cash flow control.

■ Please write with a full CV to Lynne Waterhouse, Recruitment Consultant, Ernst & Young, 400 Capability Green, Luton LU1 3LL.

ERNST & YOUNG

CITY BROKERAGE

c £35,000 + SUBSTANTIAL
BENEFITS PACKAGE

Financial Controller

Our client, a leading and long established member of the London Metal Exchange, is a successful, progressive and forward looking organisation with a large multinational client base. It is seeking to appoint an experienced financial manager to strengthen its small cohesive management team.

Reporting to the Managing Director, you will manage and control the company's computerised accounting and finance functions, whilst ensuring the provision of accurate and meaningful management information on a timely basis to local and Group management. You will be expected to advance and implement accounting systems, procedures and controls to the highest standards, lead the organisation's treasury dealings and ensure compliance with regulatory and statutory requirements.

A graduate qualified Chartered Accountant, probably in the age range 30-40, you must be able to demonstrate

a record of achievement in managing the financial/accounting functions in an efficient and economic manner. Whilst previous broking experience is not vital, a financial services sector background would be considered essential. You must be a "hands-on" and enthusiastic person with the appropriate skills and personality to adopt to and handle the rigours of a complex and fast-moving business actively pursuing considerable development and change.

Please send full personal and career details, including current remuneration level and daytime telephone number to Adrian Edgett, Coopers & Lybrand Deloitte Executive Resourcing Limited, 76 Shoe Lane, London EC4A 3JB, quoting reference AE839 on both envelope and letter.

Coopers
& Lybrand
DeloitteExecutive
ResourcingCORPORATE TAX
SPECIALISTS

CIRCA £45,000 + CAR - LONDON

Are you interested in helping to create a world class international tax team which encourages individual excellence and creativity? If so you could be the right person to fit one of three vacancies that currently exist in BP's tax team.

Initially your role will encompass a wide range of planning problems as well as having some responsibilities for the review of tax computations. Thereafter you will be considered for a secondment to the USA, Japan, Singapore, Belgium or Australia as part of a broad-based international career development.

To merit consideration you will be aged 24-30, fully mobile, and a graduate (minimum 2.1) qualified accountant having passed each part of your examinations at the first attempt. Additionally you will have had at least 3 years' corporate tax experience with a major accounting partnership. Alternatively you will be a graduate fully trained Inspector of Taxes aged up to 32.

The benefits package includes a bonus scheme, employee share schemes, and a pension scheme.

Please write with CV to: David Lear, Tax Department, The British Petroleum Company plc, Britannic House, 1 Finsbury Circus, London EC2M 7BA.

BP is an equal opportunity employer

BUSINESS DEVELOPMENT
ACCOUNTANTA new plc with new opportunities to expand
Ipswich to £35K+car

With an annual turnover in excess of £1.6 billion, Eastern Electricity is the largest of the twelve regional electricity companies. Following flotation last year, we are making the most of our new freedom to explore business opportunities in areas including retailing, electrical contracting, electricity supply and generation, and the development and financing of power stations.

We now have an opportunity for a Business Development Accountant to take on an exciting role in this dynamic environment. Reporting directly to the Head of Corporate Finance, you will be involved in analysing businesses, evaluating them as investment opportunities and developing proposals for financing new ventures.

A qualified accountant, probably a graduate, you will have experience in all these areas, and should have gained this through working with at

least a dozen companies, either in a group role or as an auditor or consultant.

A salary of between £33K - £35K is supported by a comprehensive benefits package including company car, a contributory pension scheme and, where appropriate, relocation assistance. Prospects for career development are excellent.

If you'd like to play a part in transforming our business, send your career details to Steve Gardiner, Head of Corporate Finance, Eastern Electricity plc, Wharfedale Park, PO Box 40, Wharfedale, Ipswich IP9 2AQ.

We are an
equal
opportunity
employer

EASTERN
ELECTRICITY

STOCKBROKING SERVICES

With the prime objective to develop growth in fund management and equity sales both within the UK and Europe our clients wish to strengthen their sales operations.

UK Equity Sales

c£50,000 + profit share + car

Candidates must be able to demonstrate positive achievement in UK equities and convertibles - full research support will be provided. Ref: 22272/FT.

Private Client Fund Managers

c£50,000

Independent brokers require private client portfolio managers and those who have managed pensions and charitable trust funds. Opportunities exist for long term rewarding careers - commission only brokers also considered. Ref: 22275/FT.

North American Equities into
UK/Europe c£50,000

Positive equity sales experience is essential, complemented with transferable client base. Ref: 22273/FT.

UK Equity Sales into Europe

c£25,000 + profit share + car

Fluency in German is required to necessitate increased new European business. Previous sales experience is essential. Ref: 22274/FT.

Interested candidates between 25 and 45 should submit a comprehensive career resume, quoting the appropriate reference number. The confidentiality of all approaches is strictly guaranteed.

Varley Walker & Partners St. James House,
17 Horsefair, Birmingham B1 1DB
Tel: 021-622 1133
Fax: 021-666 6955

Varley-Walker
Human Resource Consultants

Finance Director

West Yorkshire

to £50,000 + Bonus + Car

SUCCESS

A challenging opportunity to join the Board of Success Group Limited, a successful wholesaling organisation, turnover c. £80 million. The Group has achieved market leadership in its field through adopting an aggressive, marketing-orientated approach. It has taken steps to minimise the effects of the current recession and is poised for renewed growth. A subsequent stock-market flotation will facilitate further expansion and provide an additional stimulus for an individual seeking to be a key player in this fast-moving and ambitious business enterprise.

Reporting to the Group Chief Executive, your role will combine the strategic and operational aspects of financial management and control in a highly computerised environment.

You will take a commercial interest in contributing to the operating efficiency of all parts of the Group and, externally, will have the ability to negotiate with relevant City professionals.

Holding a recognised accountancy qualification and mentally aged 35-40, you will ideally have wholesaling or retailing experience and have exposure to the requirements of being a PLC. An imaginative and lateral thinker, you will have a strong, outgoing personality and be keen to commit yourself to your own and our client's future success. Prospects include potential shareholder participation in a growth situation.

Please apply in writing to Edward Bottomley with full personal, career and salary details, quoting Ref. 9161/FT.

EBE
search
associates

EBE Search Associates Ltd., 27 York Place, Leeds LS1 2EY. Telephone 0532 342660 fax 0532 445784
Specialists in Financial Management Recruitment

Price Waterhouse

EXECUTIVE SELECTION

Practice Accountant

c.£30,000 Bristol

Our client, a leading firm of commercial lawyers with a prestigious client base and enjoying continued growth, wishes to recruit an experienced, commercially-minded accountant to take overall responsibility for the finance function.

The role is varied offering responsibility for financial planning and control, and the development of a full range of accounting and reporting procedures. The initial focus will be to review and improve the management information provided to meet the needs of all departments within the firm. A key area of activity will also be the

provision of advice to partners regarding the financial implications of strategic, tactical and operating decisions. Ultimately it is anticipated that the role will take on responsibility for the administration of the firm.

Candidates, aged 30 to 40, will be qualified accountants with at least 5 years' post qualification experience gained within the service or professional sectors. Exposure to computerised accounting systems is a prerequisite as is the ability to adopt a hands-on and flexible approach to work. Strong communication skills

and maturity is also necessary to establish credibility quickly at a senior level.

The remuneration package will be negotiable commensurate with experience. Candidates should write in confidence, enclosing a comprehensive curriculum vitae together with salary details, quoting reference MCS 6/91 to: Sue Lane
Executive Selection Division
Price Waterhouse
Management Consultants
31 Great George Street
Bristol
BS1 5QD

LONGMAN

Publishing

INTERNATIONAL
FINANCE
DIRECTOR

Essex/Herts border

c£50,000 + car

Our client, Longman, is one of the world's leading information and education publishing groups and forms a significant part of the information and entertainment interests of the highly regarded Pearson plc. Expanding throughout its UK and international markets, the group is forecasting an exciting future.

A senior member of the headquarters executive, the Director will provide financial and commercial guidance to the company's international subsidiaries. Travelling extensively in Europe and Asia Pacific, he or she will review and analyse performance, assist the subsidiaries in acquisitions and business development and advise them on tax, treasury and systems issues. Responsible through a small department for the collation and consolidation of financial information for submission to the Board and Pearson plc, the Director will report to the Group Finance Director and have considerable exposure to the parent group's management. Promotion could be within the wider group.

In their mid 30s, applicants should be graduate accountants of high ability. Experience in an international group environment would be useful and excellent interpersonal skills and commercial understanding are essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/982/F.

LEAD MANAGEMENT

AGENCY • DEVELOPMENT • INVESTMENT • PROFESSIONAL SERVICES

Edward Erdman is a leading international firm of professional property advisors active in all aspects of today's property industry. Employing over 400 professional and support staff, Edward Erdman's head office is based in the West End with regional offices in Leeds and Glasgow.

HEAD OF FINANCE, OPERATIONS AND ADMINISTRATION
PROPERTY MANAGEMENT DIVISION

CIRCA £45K + BENEFITS

LONDON

We require a highly motivated proactive individual to fulfil an extremely important and responsible senior management role. As head of Finance, Operations and Administration, you will oversee all the activities of these functions including strategic planning and advice reporting directly to the recently appointed Managing Director of the Property Management Division.

With a knowledge of operational and computer systems, management and client accounts, you will plan, direct and supervise all the activities of the section, including setting budgets, quality control and the cost effective use of resources. You will also be expected to lead in the formulation and monitoring of the Division's Business Plans and Budgets.

Excellent management and leadership skills are required to undertake a positive role during a period of progressive transformation.

As a fully qualified Chartered Accountant, you will have at least ten years professional experience. A property background would be an advantage, though not essential.

While based in the West End, you will have a national responsibility and can anticipate regular travel to our regional offices. This is a Director level appointment within the Property Management Division.

In the first instance, please send your Curriculum Vitae with a covering letter to: Joanna Doyle, Personnel Officer.

Edward Erdman • 6 Grosvenor Street • London W1X 0AD • Telephone: 071-629 8181

Edward
Erdman



Treasurer - Foreign Exchange

Central London To £45,000 + car & benefits

Our client is a household name in the food and drink sector whose highly successful sales, marketing and distribution network reaches the four corners of the globe. Due to a reorganisation which has recently taken place, a position has become available for an experienced Treasurer to manage the Group's currency dealing activities.

Reporting to the Group Treasurer, the successful candidate will be responsible for monitoring and managing the Group's exposures to foreign currency transactions and translation risks, maintaining good relationships with financial and legal advisers and supervising the Foreign Exchange dealers, ensuring their compliance in all regulatory matters. The incumbent will also be responsible, (as a Committee member) for keeping the Currency Committee up-to-date on the Group's currency exposure position.

Successful candidates are likely to come from a major international corporate treasury function and possess an excellent understanding of the financial markets and of treasury and risk management instruments. Applicants must be able to demonstrate a high level of numeracy, supported by a degree and professional qualification, (ACA/ACCA/MCT) in order to meet the challenges set out by this role.

A highly motivated, confident person is needed to fill this opening. If you feel that you meet the above criteria please send a curriculum vitae, plus day and home telephone numbers to Anna Ponton, quoting reference L3712.

KPMG Selection & Search
70 Fleet Street, London EC4Y 1EU

EUROPEAN GROUP AUDITORS

ITW Ltd., a subsidiary of ITW Inc., a multinational corporation is a world leader in the development and manufacture of industrial systems, consumables and engineered components.

Due to internal promotion and expansion we now seek two European Group Auditors, based in Windsor, who will report to the U.S. Director of Internal Audit. The Candidates will be responsible for planning and implementing a program of system, operational, financial and internal control reviews throughout Europe, as well as acquisition studies. The company's ambition and growth plans will ensure long term career progression prospects.

Suitable candidates should be qualified accountants with manufacturing experience. Fluency in a European language (French preferred) is required together with knowledge of European accounting procedures.

As this is a high profile role dealing with senior international management, the candidates must possess excellent communication skills. The travel content is likely to be in the region of 50% and include assignments in the UK, France, Spain, Italy, as well as other European countries.

Remuneration will include an excellent salary plus benefits and a fully expensed car. Interested applicants should write, enclosing a full C.V. and details of their current remuneration package to:-

J.A. Walton (Mrs)
ITW Ltd.,
St. Marks House, St. Marks Road,
Windsor, Berkshire, SL4 3BD

ITW LTD

ALPS

ACCOUNTANCY & LEGAL
PROFESSIONS SELECTION LTD

3 London Wall Buildings, London Wall, London EC2M 5PJ
Tel: 071-588 3576 Telex No. 887374

ALPS GROUP FINANCIAL DIRECTOR - RETAIL

CAMBRIDGESHIRE

£45,000-£75,000

RAPIDLY EXPANDING INTERNATIONAL RETAIL AND MANUFACTURING GROUP

We invite applications from accountants CA, ACA, ACCA or ACMA, aged 40-50, who will have acquired a minimum of 7 years' successful commercial financial experience, at least 5 years in retailing, and not less than 2 years as Financial Director or Financial Controller. The brief is widely drawn, and the successful candidate will be responsible for the financial direction and financial control, through tighter forecasting, budgeting, development of modern computerised controls and tighter reporting, thereby contributing significantly to the Group's substantial profitable growth. Up to 15% away travel will be necessary. The ability to introduce sound disciplines, meet deadlines, and play a key role in the Group's future success is important. Initial salary negotiable £45,000-£75,000 plus car, pension, free medical, assistance with removal expenses if necessary. Applications in strict confidence under reference GFD212/FT to the Managing Director: ALPS.

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ.
TELEPHONE 071-588 3576 or 071-588 3576. TELEX: 887374. FAX: 071-256 8501.

PROPERTY

c £40,000 + CAR + BONUS

Director of Finance

For a privately owned property development and trading company with a commercial and industrial portfolio in London and the North of England. Expansion is planned both organically and by acquisition.

You will report to the Managing Director and have responsibility for all aspects of financial control and secretarial duties. There will be a real opportunity to assist in planning the company's expansion.

There is a preference for experience in property, but we would also like to hear from people who

have a background in a contract or project based activity - perhaps in engineering. In each case, an accounting qualification is essential. Location: Central London.

Please write in confidence, including daytime telephone number and current remuneration level, to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting ref ES831 on both envelope and letter.

Coopers & Lybrand
Deloitte Executive Resourcing

GROUP FINANCE CONTROLLER (Director Designate)

An exciting opportunity has arisen with a marketing services group in London's West End. The successful applicant is likely to be under 35 years old preferably with relevant industry experience.

Energy, enthusiasm and commitment will be necessary to succeed in this stimulating and challenging environment. The successful applicant can expect full board membership within a year.

C.V.s to Box A1535 Financial Times Ltd.
1 Southwark Bridge London SE1 9HL.

COST EFFECTIVE CAREER COUNSELLING

We offer in-depth counselling sessions, psychometric tests, assistance with C.V.s and job applications and access to the unadvertised market at a reasonable price. For a free preliminary discussion call...

071-730 7495

Debenco

Debenco Limited
2 The Courtyard, Smith Street,
London SW3 4EE

Financial controller

SALARY TO £34,000
WESTMINSTER

This diverse and challenging position requires a multi-talented individual with a flexible approach to assume total control of the Centre's accounting function.

Specific responsibilities will include an immediate review of the existing accounting systems and procedures, together with the development and implementation of a new costing system to improve profitability and monitor on-going efficiency levels.

As the senior financial executive a further and equally important aspect will be your contribution to the general business management of the organisation, both in support of the Chief Executive and through close liaison with other business managers in the Centre.

Applicants must be qualified accountants with at least three years directly relevant management accounting experience at a senior level, in a small to medium size service orientated organisation. The ideal candidate would also possess a proven track record in the re-organisation of accounting systems and a good grounding in audit procedures.

Excellent communication skills and the ability to lead and motivate your team of eight staff are essential attributes, as is experience in implementing a computerised booking system.

The appointment will initially be for a three year period, with the possibility of extension subject to satisfactory performance.

For further details and an application form (to be returned by 4th July 1991) please write to Recruitment and Assessment Services (RAS), Alencon Link, Basingstoke, Hampshire RG24 1JB, or telephone 0256 468551 (answering service operates outside office hours). Please quote reference C92/108A.

The Civil Service is an equal opportunities employer.



DIRECTOR OF FINANCE

New post for Housing Association
up to £40,000 & car

Tunbridge Wells & District Housing Association is preparing to acquire Tunbridge Wells Borough Council's entire housing stock of some 5,500 dwellings following a referendum in which tenants voted in favour of the transfer. The Association has already outlined plans for progressive long term building and development, and for providing a quality service to tenants.

The Director of Finance will work closely with the Chief Executive and Committee of Management in raising finance for the transfer, finalising the business plan, and creating a strong finance department.

The Association requires a qualified accountant with a commercial background and/or Housing Association experience.

Please send your C.V. in confidence to:

Ian Mitchell, Chief Executive
Tunbridge Wells & District Housing Association,
Town Hall, Tunbridge Wells, Kent TN1 1RS.
Closing date: Friday, 28th June

For an informal discussion about the post and terms, please ring Ian Mitchell on 0892 26121 ext. 3183

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

désire vous faire part d'un accord
publicitaire avec

LES ECHOS

le quotidien de l'économie le plus important en France. Une annonce dans la rubrique "Offres d'Emploi Internationales" dans le FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'Édition Internationale du Financial Times).

Pour de plus amples renseignements,
veuillez contacter:

STEPHANIE SPRATT 071 873 4027

APPOINTMENTS ADVERTISING

appears every
Wednesday & Thursday (UK)
& Friday
(in the International Edition only.)

Financial Analyst



WARNER MUSIC
INTERNATIONAL

C. London

c£30,000

WARNER MUSIC INTERNATIONAL, with a turnover approaching \$1.5 billion, operates through over 30 affiliates with major markets in Europe, Australasia, and the Far East. A sample selection of artists recording under various company labels includes Madonna, Phil Collins, Prince and Chris Rea.

You would join a small, highly skilled department whose role is to provide a comprehensive Financial Service to senior management, and guidance and support to subsidiaries. You would be responsible for your own particular geographical group of subsidiaries with whom you would be expected to build a strong working relationship in making financial disciplines a constructive business tool. Your role will include performance monitoring, results interpretation, budget preparation, forecasting and consolidations, together with ad hoc investigations and projects.

This is an appointment with a very high profile international organisation that should be attractive to qualified accountants in their mid 20's who are keen to acquire the kind of experience that will equip them for future senior management careers. Your experience to date may have been gained either within the profession or in an analytically based role in a company. The selection process will concentrate on identifying those who combine strong technical ability with a set of personal qualities that must include self motivation, initiative and creativity in problem solving.

My client offers a comprehensive range of competitive employment conditions and in addition to salary there is an attractive bonus scheme.

Applicants of either sex should apply in confidence, to Michael Johnson on (0962) 844242 (24-hour service) Fax No. (0962) 841998 or write to Johnson Wilson & Partners Ltd, Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref: 219J.



Johnson Wilson & Partners
Management Recruitment Consultants

DIRECTORS

Maximise your potential in tomorrow's employment market

Demand more than well meaning Career Counselling or Outplacement advice. Insist on real direction in your job search based on current market intelligence.

Our subsidiary InterMex works with over 2000 recruiters gaining access to 6000 unadvertised vacancies annually - mostly in the £40,000-£200,000 bracket.

InterMex makes recommendations for these vacancies - without charge to candidates.

Telephone Keith Mitchell to arrange an exploratory meeting without obligation

Landseer House
19 Charing Cross Road
London WC2H 0ES
Tel: 071-930 5041
Fax: 071-930 5048

INTEREXEC PLC

STAND OUT FROM THE CROWD

BUSINESS DEVELOPMENT ANALYST

The London office of a rapidly expanding international organisation requires either a Chartered Accountant, a Chartered Surveyor or an MBA experienced in undertaking feasibility studies of various types of projects and to generally assist the MD in the overall appraisal of development opportunities throughout the world.

The position will necessitate extensive travel; the successful candidate is likely to be between 35-42 years of age.

In the first instance please apply to Box A1544, Financial Times, One Southwark Bridge, London SE1 9HL enclosing a comprehensive CV, a photograph and at least two references

Financial Director

Hemel Hempstead

c£45,000 + benefits + car

Our client, a £35m turnover subsidiary of a medium sized publicly quoted PLC, are market leaders in their sector. They design and market a range of products used widely within the commercial sector. Business growth is planned across traditional UK markets in addition to a major European strategy already successfully established in France.

The Company wish to appoint a Financial Director to join their highly commercial board team. This key post holds full responsibility for the financial function, comprising 40 staff, and reports to the Managing Director.

The appointee will be a qualified accountant with a career developed in a product or service industry background within a commercially

driven environment. Experience of line management, computer system development and a large customer base are essential.

Candidates, ideally aged mid to late 30's, should be self motivated with strong leadership and management qualities, good financial/commercial judgement and the ability to complement the highly regarded management team.

The financial rewards and career prospects are geared to attract high quality individuals with proven ability and potential.

Please write enclosing a C.V. to John Sheldrake at John Sheldrake Associates, 48 Whittlesford Road, Little Shelford, Cambridge CB2 5EW. Tel: 0223 845548, Fax: 0223 845119.

John Sheldrake Associates
Executive Selection & Search

CAMBRIDGESHIRE

£45K PACKAGE + CAR

Finance Director

As part of a review of its operations, this highly respected and profitable £19m turnover packaging group is looking to improve internal efficiencies and to grow both organically and by acquisition.

As part of this process, the new position of Finance Director, reporting to the Managing Director, is being established. The major thrust of the position will be in ensuring that full cost and budgetary control is enhanced and that not only is appropriate and timely management information produced but that it is acted upon as appropriate as part of the senior management decision-making process.

Candidates will be 35-40, qualified accountants with a proven track record gained in an industrial environment. A sound knowledge of the introduction of computerised

management information is required as is a commercial, success orientated, approach to business. You should possess excellent communication skills and be used to contributing within a senior management team. Experience of acquisitions would be an advantage, as would a knowledge of the packaging industry.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to John Elliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 43 Temple Row, Birmingham B2 5JT, quoting reference JE205.

Coopers & Lybrand
Deloitte Executive Resourcing

Financial Controller

Manufacturing

Kent to £28,313 + Car + Benefits

AKZO is one of the largest chemical companies in the world with the headquarters in Arnhem, with 350 locations in 50 countries and more than 70,000 employees. Working at AKZO means a career with a technologically highly developed enterprise with activities in chemicals, fibres and polymers, coatings and healthcare products.



An excellent opportunity has occurred for a qualified and experienced accountant to join a manufacturing operation which is part of a major multi-national organisation.

Applicants aged 30+, preferably from within the process industry, should have at least five years post qualification experience including a number of years managing management accountancy systems. Working as a member of the site management team, the ability to communicate, organise and plan effectively is essential in order to win support and establish credibility.

Excellent terms and conditions of employment include fully expensed executive car, free private medical insurance, non-contributory life assurance and pension scheme.

Applicants should telephone or write for an application form or send full CV to:-

Personnel & Training Officer,
AKZO Chemicals Ltd.,
Pier Road,
Gillingham,
Kent ME7 1RL
Tel: Gillingham (0634) 574814.

Our client is a rapidly expanding international Group, with turnover in excess of £300m. Growth over the last five years has been outstanding, and it is this success, combined with the desire to further enhance the Head Office finance function, which has led to the creation of the following two high profile roles reporting to the Group Accounting Manager:

Group Management Accountant

c£30,000 + car & benefits, London

This role includes the enhancement of Head Office accounting systems, preparation and analytical review of consolidated reports and cash flows including main board reports.

You should be a qualified accountant, aged 25 to 35, with strong systems skills and a practical approach. You will have strong management accounting and consolidation experience gained in multi site and corporate environments. Ref 1664.

Group Accountant

c£28,000 + car & benefits, London

This role carries responsibility for Group related matters, financial reporting and analysis, and trouble shooting.

You will be a newly qualified accountant in your mid to late twenties. Enthusiastic and mobile, you will be self motivated because this is a role which requires a dynamic individual able to turn his (or her) hand to anything. Ref 1666.

Please reply in confidence, giving concise career and salary details and a daytime telephone number, quoting the relevant reference number, to Richard Holland or Geoffrey Rutland FCA AITL, at the address below. You may telephone for an informal discussion on 071 489 9000 or 081 677 3803 (evenings).

BDO CONSULTING BDO Consulting
20 Old Bailey London EC4M 7BH

Group Accountant

Young talented ACA for
Fast-growing pan-European Group

North West c. £25,000, car, benefits
This leading distributor of high technology products has grown rapidly to become the largest in Europe within its specialised markets. A new role is being created to support the Group Finance Director of this quoted Plc in a broad and demanding function that is vital to the further expansion now being planned.

The Role
■ Review and consolidate monthly accounts from UK and Continental subsidiaries.
■ Liaise with and visit overseas businesses to improve financial controls and reporting integrity.

The Qualifications
■ Graduate ACA; age 25-30.
■ Broad professional experience, possibly followed by move into industry/commerce.

Please apply in writing, enclosing full c.v. Ref: M499.

ASB
SELECTION

Amethyst House, Spring Gardens, Manchester M2 1BA. Tel: 061-854 0615, Fax: 061-852 9123, MANCHESTER - LIVERPOOL - LEEDS

Can you manage risk and fund growth? GROUP FINANCE DIRECTOR

£38,000 - £43,000

We have doubled in size over the last five years through successful innovation combined with effective risk management. In order to sustain this growth we have decided to enhance our strategic financial management by the establishment of the post of Group Finance Director. Your main priorities will be strategic risk management and full treasury responsibility for our expanding operations.

You must be able to demonstrate:

- a successful financial management track record
- strong risk appraisal skills
- experience of negotiating loan finance

Investment and cash management skills
In return we offer an excellent remuneration package, a stimulating working environment and substantial job satisfaction.

EALING FAMILY HOUSING ASSOCIATION
(LIMITED)

The Ealing Family Housing Association Group has combined assets of £250 million, turnover of £20 million, manages some 5,000 homes and has an annual £25 million development programme in West London.

For a detailed Information Pack and Application Form contact:

Closing Date: 27th June 1991 071-609 9491

Havas Recruitment
The HACAS Centre
20/24 Eden Grove
London N7 8ED

The Ealing Family Housing Association Group is an Equal Opportunities employer. Applications are positively welcomed from all people regardless of their gender, ethnic origin, marital status, sexuality or disability.

APPOINTMENTS WANTED

CHARTERED ACCOUNTANT FLUENT IN JAPANESE

Extensive financial control experience in securities business seeks new challenge/opportunity for career redirection in UK or overseas.

Write Box A1543, Financial Times,
One Southwark Bridge, London SE1 9HL

TREASURY MANAGER Seeks new appointment

Extensive experience in all aspects of treasury including

- Cash management/planning
- Working capital control
- Foreign exchange operations
- Money markets
- Funding/Trade Finance/Banking
- New treasury products

Write Box A1539, Financial Times,
One Southwark Bridge, London SE1 9HL

The Financial Times
proposes to publish

The Institute of Actuaries
examination results

on

Friday 12 July 1991

For further information
please contact

Richard Jones

on

071 407 5748

FINANCE DIRECTOR

BEDFORDSHIRE £35,000 + Generous Profit Share + Car

Our client is a market leader in its specialist manufacturing sector and is continuing to enjoy a well managed phase of rapid expansion.

The Finance Director will be responsible for all financial aspects of running the business including Data Processing, Purchasing and the crucial area of inventory control. A high degree of computer literacy is essential, as is the ability to communicate effectively with non-finance professionals.

You should be a qualified accountant, a proven self starter with the ability to function in a team environment. If you have previous board level experience or feel your career to date has prepared you for such a role, this represents an opportunity to make a real contribution as part of the senior management team.

To be considered for this position, please forward a full curriculum vitae including details of your current remuneration package to the address below.

Accountancy Personnel, Greyfriars Chambers,
Greyfriars, Bedford MK40 1HJ.
0234 214614

Accountancy Personnel

HAYS

HEAD OF FINANCE

Lloyd's of London Press Limited, the pre-eminent international maritime publisher, wishes to appoint an experienced "hands on" professional as their

HEAD OF FINANCE.

Lloyd's of London Press is a wholly-owned subsidiary of Lloyd's of London and publishes Lloyd's List, the oldest international daily newspaper, and a portfolio of legal and maritime publications, in addition to operating a database providing worldwide shipping information.

Based in our Colchester headquarters, the Head of Finance will report to the Chief Executive of the company and will be a member of the executive management team. He or she will be a qualified accountant, ACA or equivalent, in their mid-thirties to mid-forties with a minimum of five years post-qualification experience in a commercial, service-led environment. Previous knowledge of publishing, whilst not essential, would be preferable. The head of finance will attend main board meetings to make financial reports and it is intended that this should become a main board appointment subject to performance.

Liaising closely with the Divisional Accountants on the accounting of the operating subsidiaries, the head of finance will develop the financial team based at Colchester and must be capable of delivering tight financial plans/controls with group cashflow and asset management as priorities.

The Company has recently installed modern software and the head of finance will play a key role in further improving reporting systems and advising line management on day-to-day commercial matters.

The remuneration package includes an attractive salary, car, non-contributory pension and private medical health insurance.

Please reply by 24th June, 1991, enclosing full cv to:

Keith Brownlie, Personnel Director
Lloyd's of London Press Ltd
Sheepen Place, Colchester
Essex CO3 3LP

LLP
Lloyd's of London Press



Institute for International Research

CHIEF FINANCIAL OFFICER BASED LONDON OR EUROPE

Circa
£80,000 pa
plus
profit
related
bonus
and car

IIR is an international service company, organising conferences and seminars providing up-to-date business information. It has a worldwide network of offices and a turnover of \$150 million. It wants to recruit a Chief Financial Officer to be based in London or Europe reporting directly to the Chairman.

The company has grown rapidly over the last 5 years, particularly in Europe, the USA and the Pacific rim. The job will involve improving its financial discipline, through better accounting and controls. The Chief Financial Officer will also be responsible for internal and external audit.

Applicants should be graduate qualified accountants with an individualistic and results-orientated approach tempered by a sociable outgoing personality. You should have about 10 years post-qualification experience preferably in a multi-company, multi-currency environment. Candidates should be systems literate and have experience of their development. Candidates must enjoy, and be prepared to travel extensively and at short notice.

Applicants should send a curriculum vitae to Debra Woodbridge at: IIR Ltd, 9th Floor, Altemic House, 93 Albert Embankment, London SE1 7TY. Fax: 071-735 8337.